

WORLD TRADE NEWS

Wool textile shift worries industry chiefs in Europe

BY RHYS DAVID
GENS OF AN increasing shift world wool textile produc...

represented one of the major themes at the 50th anniversary conference in London last week...

Under IWTO rules, state-planned countries are not eligible for membership. The organisation's president...

Hong Kong power plant underwriter selected

BY ERIC SHORT
JARDINE MATHESON, in its capacity as insurance brokers to the Hong Kong power station project...

AQABA PORT EXPANSION

Bid to boost Arab share of shipping

BY RAMI G. KHOURI IN AMMAN
AQABA PORT, Jordan's sole outlet to the sea, will soon have more than double the capacity...

French to start viewdata trials

BY MAX WILKINSON
IOMSON CSE has won the contract for setting up an experimental French version of viewdata...

The French trial service is to start late in 1980 in the town of Velizy, south west of Paris.

Japan Minister to visit Mexico

NATIONAL Trade and Industry Minister, Mr. Masumi Esaki, plans to visit Mexico next month...

SHIPPING REPORT

Gulf trading activity falls off

BY LYNTON McLAIN
TANKER TRADING activity out of the Gulf was less active last week than had been forecast...

Biscuits group diversifies in Indian market

BY Colleen Toomey
ASSOCIATED Biscuit Manufacturers is hoping to invest over \$4.5m in India through its associate company...

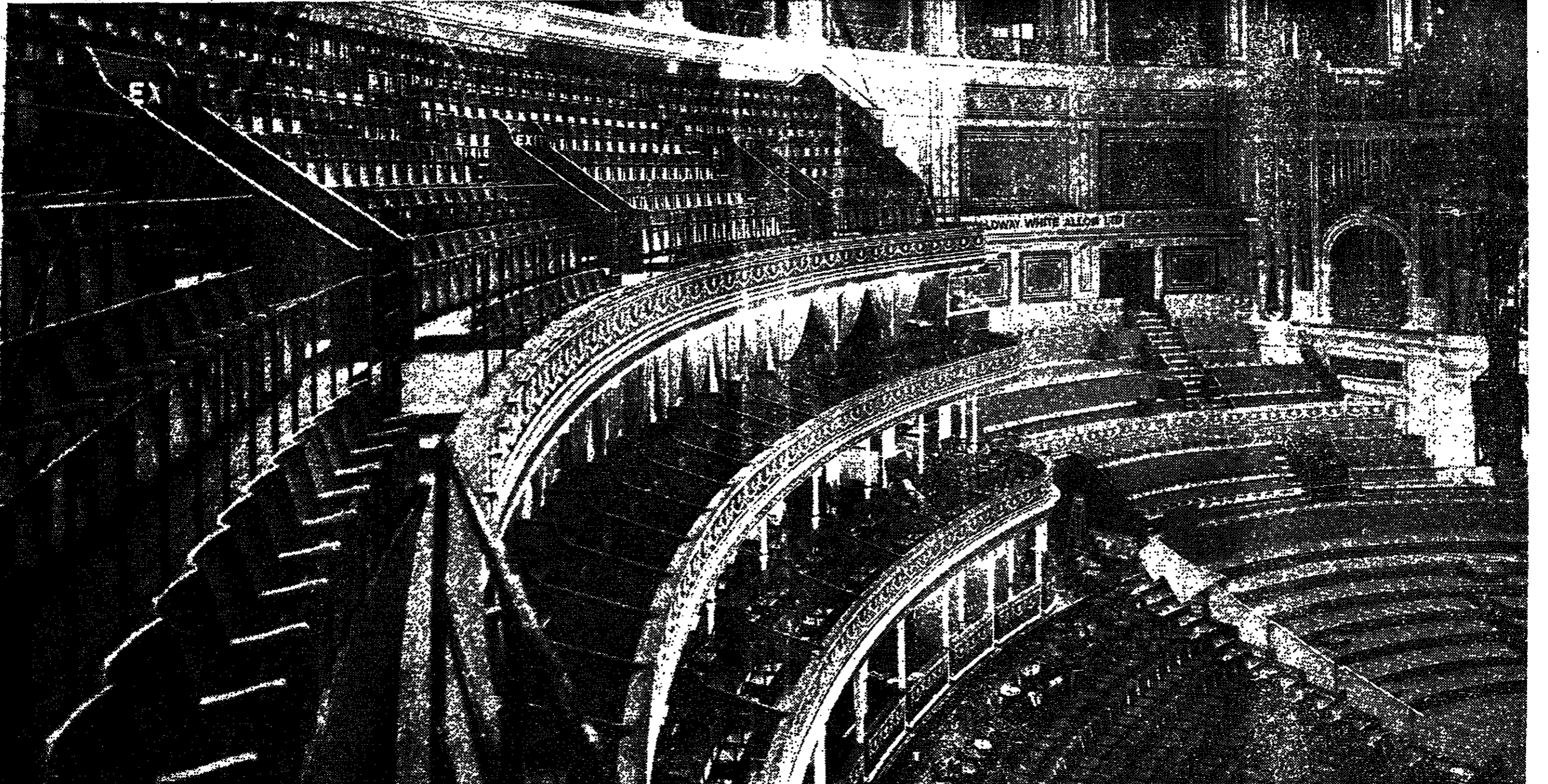
Ericsson S. America deals

BY WILLIAM DULLFORCE IN STOCKHOLM
L. M. ERICSSON, the Swedish telecommunications group, has won a \$30m "break-through" order...

Meanwhile Sony has announced that its wholly owned subsidiary, Sony Magnetic Products...

World Economic Indicators

Table with columns: Country, Industrial Production (Apr 79, Mar 79, Feb 79, Apr 78), % Change over previous year, Index base year.



Who put the "Royal" back in the Albert Hall?

Watching the last night of the Proms at the Albert Hall, it is easy to forget that correctly it should be the Royal Albert Hall...

restoration architects, Ronald Ward & Partners. Unless you are in the restoration business, you could be forgiven for not having heard of Holloway White Allom...

weeks during the six month restoration period. Other Holloway White Allom contracts have included extensive redecoration and alterations to the Bank of England...

human enough to know that you cannot build for tomorrow unless you have an understanding of the buildings of yesterday. At Laing, that understanding takes practical form...

LAING make ideas take shape

UK NEWS

LABOUR

Cabinet blocks bid to rescue tin mine

PLANS put forward by Rio Tinto-Zinc, the London mining house to the Department of Industry for the rescue of the failed Wheal Jane tin mine near Truro, Cornwall, have fallen foul of the Government's policy for reducing financial aid to industry.

Currys to rent TV in video market battle

CURRYS, THE UK electrical retailer, is to enter the television rental market later this year. Its main purpose appears to be to protect its bank in the coming battle between rental and retail chains in the new market for high-priced video equipment.

Mason wants policy review

AS THE Labour party yesterday began to digest the implications of a second major defeat at the polls, Mr. Roy Mason, the former Labour Cabinet Minister and a right-wing contender in this week's election for the Shadow Cabinet, called for a fundamental review of the party's policy-making procedures before the next General Election.

As much as the party itself, needed to look at its own share of responsibility for this weakness. Mr. Mason's comments, made in the Labour/Trade Union Press Service, came as the jockeying for the 12 elected positions in the "shadow" Cabinet entered its final week.

BP to start Yellow Sea survey

BRITISH PETROLEUM will start offshore exploration work in the southern area of the Yellow Sea. An agreement specifying seismic survey details was signed in Beijing last week by Dr. Jack Birks, a senior BP director, and the Chinese Petroleum Corporation.

Printers to challenge mail costs

The British Printing Industries Federation is to protest against what it describes as "excessive and uneven" postage increases, which the Post Office intends to introduce soon.

Dunlop urged to adapt tyre plant

DUNLOP'S TRADE unions hope to persuade the company to seek new markets, in an attempt to re-open the Speke tyre plant, Merseyside, which closed in April.

Technicians' salaries still too low, says TASS

SALARIES OF technicians and engineers in the engineering industry increased by 14.3 per cent during 1978, says the annual staff salary census published today by TASS, the white-collar section of the Amalgamated Union of Engineering Workers.

Teachers fears grow over education spending cuts

THE National Union of Teachers is telling its 104 divisions to seek urgent meetings with local education authorities in the light of the Government's call to councils to review manpower requirements and freeze recruitment where possible.

British and U.S. banks decline in world league

JAPANESE banks outnumber American for the first time in the world's banking league tables. Last year the Japanese grew spectacularly quickly in dollar terms because of the strength of the yen. And there are now 56 Japanese banks compared with 58 U.S. among the 300 biggest banks.

Liverpool pay disputes

AFTER A long period of industrial peace, Liverpool port has three separate groups of workers involved in pay disputes. The Mersey Docks and Harbour Company management has been reviewing the position over the weekend to prepare for meetings today and tomorrow.

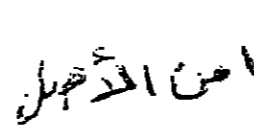
Table with 5 columns: Year, May, 1978, % 1979, Five months ended May 1978, % 1979. Rows include Total UK produced, Total UK imported, Ford, GM, etc.

ADELA INVESTMENT COMPANY S.A. U.S. DOLLARS 25,000,000 FLOATING RATE NOTES DUE 1983

Large table with columns for bond numbers and interest rates. Includes a section for 'TOP 10 BANKS IN THE WORLD' comparing 1970 and 1979 assets.

Bank Hapoalim B.M. NOTICE. In accordance with Section 23 (C)(2) of the Securities Law, 5728-1968, notice is hereby given of the publication of a prospectus regarding the ISSUE OF 1,341,814,350 registered ordinary shares of Il. 1.-each.

On July 11th, 1979 the notes designated above will become due and payable in U.S. Dollars and are required to be presented for redemption and payment on or after July 11th, 1979 at the office of the Principal Paying Agent Bank of America, 41 Broad Street, New York, N.Y. 10004 or at the holders' option at the office of the following Paying Agents:





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UK NEWS

NEWS ANALYSIS—BUDGET PREPARATIONS

Decisions behind the ritual in hands of a few key men

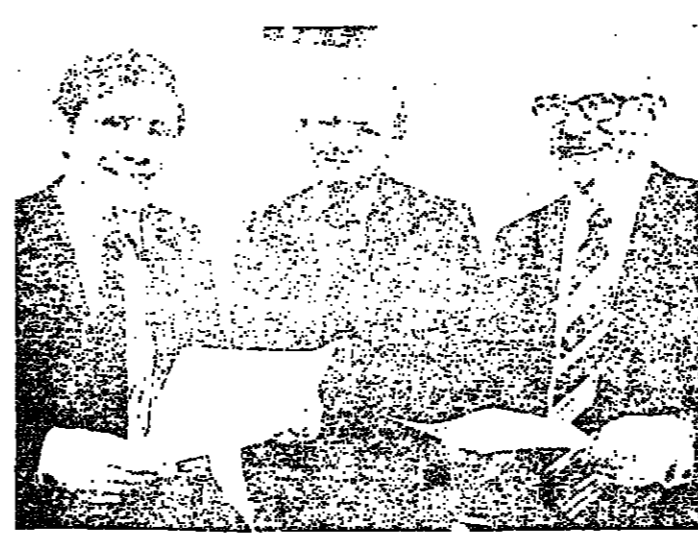
BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE BUDGET is one of the great annual set-pieces of British theatre, surrounded by ritual and mystery. Yet surprisingly few people have been directly involved in the preparations leading up to the ceremonial departure of the Chancellor on number 11 tomorrow. A large number have been recruited to a lesser extent throughout Whitehall, especially the public spending review, it only a couple of dozen Treasury officials have been working on the Budget full-time in the last month. The exercise highlights that nature of external formality and close internal informality which characterises the Treasury. The main decisions taken by the Chancellor and his key advisers, meeting as the Policy Committee. This includes Sir Douglas Wass, the Permanent Secretary, his four Permanent Secretaries, the chairman of the Inland Revenue and the Customs and Excise, and a few other officials. The main Treasury suggestions are channelled through the Policy Co-ordinating Committee, a body of a dozen officials chaired by Sir Douglas. These groups are serviced by the Central Unit, a team of officials whose head is the chief of the Budget preparations. Presently this post is occupied by Mr. Brian Unwin, an under-secretary who, appropriately, has Wellingtonia among his hobbies. The completion of the formal sectors of the Treasury is involved in putting forward submissions—for example, monetary policy and exchange controls. But a key role is always played by the fiscal policy divisions, which consist of about a dozen staff led by under-secretary Mr. Arnold Lovell. The job of the fiscal policy is to try to assess the overall social and economic implications of tax changes. This

is an all-the-year round exercise and involves trying to evolve a medium- to long-term tax strategy, into which each short-term change is meant to fit. For instance, the surcharge on the 'employers' national insurance contributions may have been a last-minute surprise for the Cabinet in July 1976, but it was examined in considerable detail beforehand by officials. This work fits in with a continuing review of the operations and technicalities of the tax system by the Revenue and the Customs. Long gone, of course, are the days when there was only one Budget a year. Mr. Denis Healey, the last Chancellor, had an average of two to three major economic statements a year. But the main Budget—usually in March or April—remains the focus for a full annual reassessment of the economy and for the announcement of major tax measures, even if public spending plans, the other key part of the fiscal equation, are announced separately. The tempo of the preparations starts to build up in the New Year. The first main event is the preparation of the short-term forecast of the economy over the following 18 months. This does not involve someone just pressing a button to produce a computer print-out; instead there is a lengthy process of discussion involving two drafts and a two-day seminar. The completion of the forecast is accompanied by the preparation of papers looking at various alternative measures. This is undertaken by the Central Unit in conjunction with economists of the policy analysis division, though there are no hard and fast distinctions between forecasters and policy-makers. All this work provides the basis for the Permanent Secretary's presentation of the Treasury view which is written up by the Central Unit.

The aim of this exercise is to outline prospects and present options—a series of so-called Budget building blocks—for the Chancellor, who has been kept continually in touch. The hope is that the broad balance of the Budget can be determined about a month beforehand. The final shape of the Budget generally has to be agreed about a week or 10 days beforehand. This is partly to allow completion of the vast task of pulling together the numbers to appear in all the material (such as the Red Book) which accompanies the Budget—a job masterminded by Mr. Len Taylor, the Treasury Chief Accountant who, among his other duties, looks after the Royal Family's money. A parallel exercise is the preparation of the speech, from a skeleton three or four weeks before Budget Day to a full, and usually excessively long, draft a week before. The Budget operation can vary enormously from year to year and naturally depends on the personality of the particular Chancellor. Mr. Healey was closely involved throughout, questioning his officials in a style of somewhat robust openness. He has said that he long ago gave up basing his Budget

decisions on the economic forecasts. The preparations have been highly unusual this year. A full Budget was completed for April 3, only to be aborted after the Government's defeat in the Commons. Sir Geoffrey Howe will have had 37 days between his appointment and delivering the speech—compared with a 24-day gallop by Mr. Healey in March 1974. This has involved hectic work by both politicians and officials, though an updated assessment of the economic prospects and various policy options was available after the election. Consequently the usual operation has been telescoped rather than significantly altered. Even in this short period a new style has already become clear. Whereas Mr. Healey was rather a loner—closely involving only Mr. Joel Barnett among his ministerial colleagues—Sir Geoffrey operates more of a team or collegiate approach. For instance, Sir Geoffrey, an early riser, meets his other four ministers and their special advisers first thing in the morning for what are known as prayers, a daily discussion without officials. The role of the special advisers is also different. Whereas Mr. Derek Scott, who worked for Mr. Healey, was primarily involved in political work and on pay issues, the Tory team is much more concerned with detailed preparations for the Budget. Mr. Adam Ridley, the senior of the two advisers, is a former Treasury and think tank official and has spent more of his career in Whitehall than in politics. The whole team has taken a very positive role in putting forward its own proposals—or, for example, public expenditure—parallel to the Treasury's own suggestions. Whichever party is in power, Budget preparations are noted for their secrecy. But in the last three years Mr. Healey had



Members of the Treasury Budget team: from left, Mr. Brian Unwin, Mr. Arnold Lovell, Mr. Len Taylor.

Gloomy outlook for Britain's economy say the forecasters

BY OUR ECONOMICS CORRESPONDENT

A GENERALLY pessimistic view of the prospects for the economy over the next 12 to 18 months is presented in a batch of pre-Budget analyses published today. The Henley Centre for Forecasting warns, for instance, that whatever happens in the Budget the gloomy outlook for the world economy will mean a slowing of UK output growth. Consequently unemployment is likely to rise by 100,000 by the end of the year when the annual rate of inflation may be around 13 per cent. City brokers Hoare Govett believe that indirect tax increases in the Budget will push up the retail price index by about 1½ per cent and that its 12-month rate of increase will reach about 14 per cent by December. Brokers de Zoete and Bevan project an annual rate of 14-15 per cent by the end of this year and a peak of 16 per cent by next summer. The rate should fall to 13 per cent by the end of 1980 provided that a restrictive fiscal and monetary stance is maintained. On the basis of simulations made by the Treasury's economic model, brokers Montagu Loebel Stanley warn that growth is

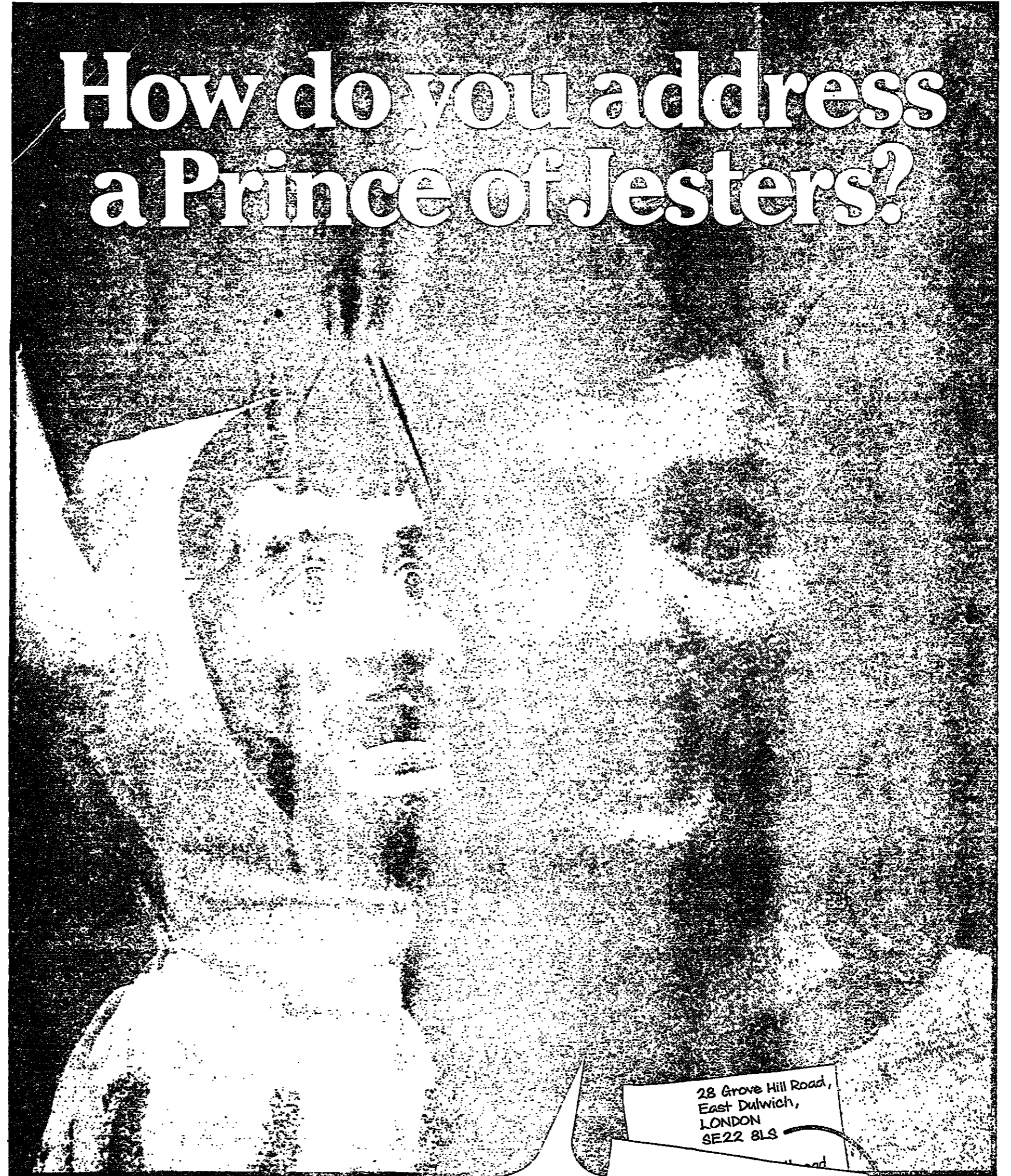
likely virtually to stagnate next year, that North Sea oil will not guarantee a current account surplus and that company finances will be put under severe pressure over the next two years. On the eve of the Budget there is also advice from industrial bodies. The London Chamber of Commerce notes tighter than expected economic constraints on tax cuts but says "if the Government does not make a dramatic move now it probably never will." Both the London Chamber and the Radio, Electrical and Television Retailers' Association call for a single standard rate of VAT—10 per cent instead of the present 8 and 12½ per cent. Sir Geoffrey Howe, the Chancellor, has been urged to end "discrimination" against working wives in the Budget. A married woman should be taxed as an individual and not assessed with her husband for tax purposes, says the Equal Pay and Opportunity Campaign. "Current tax laws assume that a wife is financially dependent on her husband and make him legally responsible for her tax affairs."

COMPANY NOTICES

NOTICE TO BONDHOLDERS PROVINCE OF NEWFOUNDLAND (CANADA) 50,000,000 U.S. Dollars 9½% 1978/1990 Bonds Pursuant to the provisions of the Purchase Fund, notice is hereby given to Bondholders that no Bonds have been purchased for the Purchase Fund during the twelve-month period commencing June 1, 1978. Amount outstanding: U.S. \$50,000,000.— PROVINCE OF NEWFOUNDLAND (Canada) June 11, 1979

NOTICE TO BONDHOLDERS PROVINCE OF NEWFOUNDLAND (CANADA) 20,000,000 Canadian Dollars 9½% 1975/1983 Bonds Pursuant to the provisions of the Purchase Fund, notice is hereby given to Bondholders that no Bonds have been purchased for the Purchase Fund during the twelve-month period commencing May 15, 1978. Amount outstanding: \$CAN 19,750,000.— PROVINCE OF NEWFOUNDLAND (Canada) June 11, 1979

Advertisement for N.V. NEDERLANDSCHE SCHEEPVAART UNIE (now named KONINKLIJKE NEDLOYD GROEP N.V.) Rotterdam. It details a third annual redemption instalment of 6% Bearer Notes 1973 due 1977/1980, with a redemption group of 4. The notes are payable as from July 15, 1979 at various banks including Algemene Bank Nederland N.V. and Kredietbank S.A. in Luxembourg.



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Building and Civil Engineering

Thameside office block proposal Engineering services worth £10m

PRIME site and a major multi-national bidder add up to several millions, especially in London itself. Where IBM and a leased site on the South Bank are concerned, the deal means a figure somewhere between £30m and £50m—one will be more specific—but with a consensus around the £35m mark.

IBM has applied to the Borough of Lambeth for detailed planning permission for the construction of an office building which will be located on the South Bank of the Thames near the National Theatre.

The lease of this particular site was bought in February from Associated Newspapers. On it it is intended to set up a 300,000 square foot fully air conditioned five-storey block around central courtyards to house both marketing and support staff for data processing equipment.

As in the case of a number of new structures along the river, each floor will be stepped back and the external surfaces finished with concrete panels that blend in with the surrounding buildings.

Staff will work out of this

£7m Kyle Stewart awards Laing jobs top £5m

LATEST AWARDS to Kyle Stewart include a scheme for two new industrial units at the Brent Cross Industrial Estate, Cricklewood, London, for Heron Industrial Estates. The scheme, valued at £4.4m and designed by Kyle Stewart, will provide industrial and office accommodation including all services and external works. Work has just begun.

CONTRACTS worth about £10m for building engineering services, which include a combination of air conditioning, heating, electrical and plumbing installations, have been won by Matthew Hall Mechanical Services.

Wimpey wins over £5½m

MAJOR JOB in new contracts totalling over £5.6m recently awarded to George Wimpey is for construction of 168 dwellings at Aston Brimbles for Peterborough Development Corporation at a value of about £2.1m.

Construction will be of single-storey blockwork and is due for completion in six months. Once finished, the entire barracks complex will house more than 1,300 servicemen and their families with a total anticipated population of about 8,000.

Contract Journal

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Belgian plans for Scheldt dam

TIDAL BARRIER plans are being laid in Belgium to provide protection against tidal surges. These can occur in the North Sea by combinations of exceptionally high tides and storm winds from the northwest, which further pile up the waters. This happened to cause the UK east coast flood disaster in 1952.

Extra £3.3m for Bryant

FURTHER WORK just announced for C. Bryant & Son is a £3.3m contract from the Borough of Tamworth to construct 246 dwellings in Pennine Way, Stonydelph, Tamworth.

£3½m power station

TENDER VALUED at £3.4m from A. Monk and Co., has just been accepted by the Central Electricity Generating Board for the construction of a 140MW gas turbine power station at Cowes, Isle of Wight.

Fewer entries for Concrete Society Awards

THE LONDON Embassy of the Federal Republic of Germany and the Brighton Marina harbour breakwaters are the joint winners of the Concrete Society 1979 Award.

S. MARLEY
Roof Tiles
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£2¼m worth for Tilbury

MAINTENANCE WORK Portland, Dorset, for Property Services Agency is being carried out under a £900k three-year term contract awarded to Tilbury Construction. This is the largest of a company's latest award totalling over £2¼m.

Malaysian project

BRITISH CONSULTANTS to prepare a development masterplan for the Malaysian State of Sabah.

Big refurbishing job

SAID TO BE one of the largest refurbishment jobs ever undertaken in London is the proposed work on Unilever House at Blackfriars where significant structural alterations are involved including the creation of a new entrance foyer incorporating finishes of a high standard, says Wates.

Shop schemes by Cubitts

CONTRACTS FOR two new shopping developments in London and the Midlands are worth almost £3m to Cubitts, member of Tarmac Group.

Housing by Willmott

LARGEST SINGLE housing contract won by John Willmott Group in new awards approaching £5m is for 115 dwellings at Houghton Regis, Beds, worth £1.5m. This is for the Aldwych Housing Association and includes 71 houses and 44 flats with a construction programme of 57 weeks.

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16in x 16in wide fixed speed Two High Mill.	Telex 336414
6in x 16in x 20in wide Four High Mill.	0902 42541/2/3
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CUT/LENGTH LINE 750 mm x 3 mm.	Telex 336414
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SLITTING LINE 920 mm x 10 ton	Telex 336414
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WIRE DRAWING MACHINE 9 DIE cone type. Unity.	Telex 336414
WIRE DRAWING MACHINE 15 DIE cone type. Marshall Richards.	Telex 336414
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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Michael Lafferty looks at the chequered history of a leading merchant bank on the eve of its results which may more clearly indicate its current state of health

Hill Samuel: quest for new role

HILL SAMUEL must be one of the most talked-about merchant banks in the City today. People are asking where it is going, and what role it sees for itself in the 1980s. There are rumours, indeed by a number of senior departures over the past year, that it is "an unhappy ship" - and a few of the merchant banks' competitors even go so far as to suggest that it is an organisation without a sense of direction.

foreign exchange deal that was never completed due to the collapse of the Frankfurt bank, I. D. Herstatt. It was only after lengthy litigation, which finally ended last year, that Hill Samuel was able to draw the curtain on Herstatt. It had recovered most of the money, leaving net losses from the unfortunate affair of some £1.2m after tax relief.

the demand for international capital was growing at such a rate that the fortunes of both banks would best be served by creating a bigger competitive entity.

affairs simply demonstrated that Hill Samuel was always ready to look around for solutions to its problems.

reverse its concentration on developing the traditional merchant bank lending side of the business, and put most effort into expanding fee-earning activities. Capital intensive activities were to be avoided as far as possible. One consequence was the disposal of an underwriting subsidiary, providing £5m in spare funds. Then the group was re-organised into three groups:

Deal was baulked

These are tough things to say out of a leading merchant bank. It is difficult to look back at it as a failure. In 1970, for example, the Hill Samuel board under its current chairman, Sir Kenneth Keith, recommended a merger with the property group, Metropolitan Rate and Property Corporation. Institutional opposition prevented the deal. In April, 1978, the City gasped in excitement and amazement when the Hill Samuel Board announced a merger with Slater Walker Curties. Once again, however, the deal had to be called off before the offer closed. Hill Samuel was back in the headlines again: it appeared to have a \$21m as a result of a spot

Another dramatic perhaps was the resignation of John Elton as chief executive of the merchant bank part of the group in June last year. This came less than two years after he joined Hill Samuel from a life in industry with Alcan Aluminium. Early this year another senior executive, Victor Wood, chose to give up his position as chief executive of one of Hill Samuel's three divisions, the broking and consulting services group.

Top of the pops Looking back Sir Robert is unapologetic: "If the MEPC merger was suggested today, it would go through." As for Slater Walker: "Don't forget that at the time it was top of the pops." The two abortive

Big name clients On the domestic merchant bank side, this means much more attention is being paid to corporate finance, which is still Hill Samuel's biggest fee-earning activity. Hill Samuel appears reasonably well placed here. It has the largest number of UK clients of any UK merchant bank. These are mainly medium-sized companies, but there is now an active thrust to add to the list of big name clients, which at present includes names like Beecham and Courtaulds.

NEI develops bold strategy to capture overseas markets BRITAIN'S POWER plant industry still waits for the steady ordering programme for nuclear - or any other - power stations which would release it from its constant fears of plant closures and layoffs.

COMPANY NOTICES K.U.S.A. GULF WESTBOUND RATE AGREEMENT (F.M.C. AGREEMENT No. 8770)

VILLE DE NANCY S.A. 1971-1986 Shareholders are informed that the results of the audit for the year ended 31st December 1978 are as follows:

BY JOHN LLOYD

cent of sales, to a healthier 40 per cent.

On the international and overseas side, Hill Samuel has decided that smaller banks like

TRAVEL NEWA, Dallas, Zurich & Bern, where you can find a wide range of services. Tel: 01-551 2191. Fax: 01-551 2192. ATOL 3638.

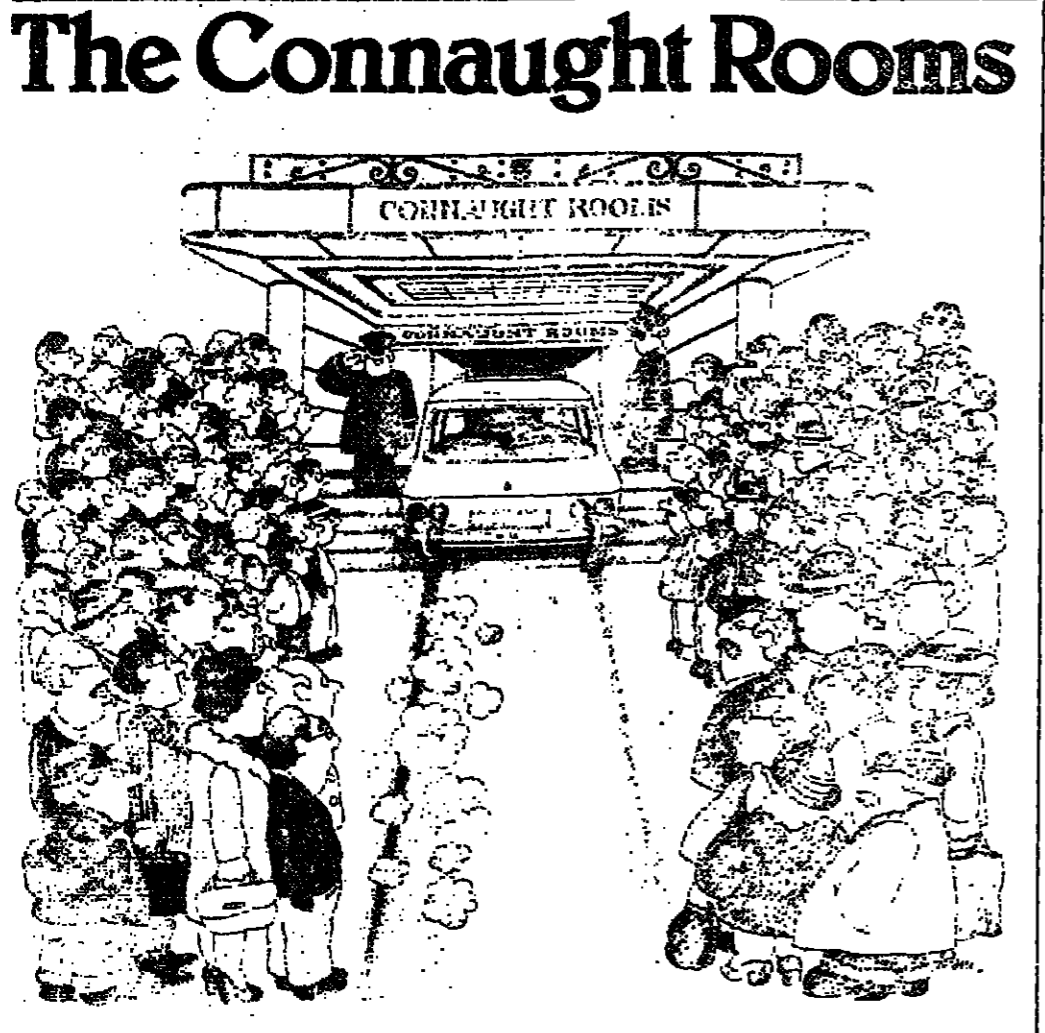
PUBLIC NOTICES CITY OF EDINBURGH DISTRICT COUNCIL VARIABLE RATE REDEEMABLE STOCK 1983

THE ROYAL BOROUGH OF KENSINGTON AND CHelsea VARIABLE RATE REDEEMABLE STOCK 1983

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Sir Kenneth Keith (right), chairman of Hill Samuel, which is rumoured to be an "unhappy ship." Sir Robert Clark (left), chief executive, denies this. And of the abortive mergers with MEPC in 1970 and Slater Walker Securities in 1973 he is unapologetic—if MEPC were suggested today "it would go through," while of SW5, he says: "Don't forget that at the time it was top of the pops."

itself simply cannot compete with the big commercial banks of the world, including the British clearers, in chasing tight margin international loans. It is here, according to Sir Robert Clark, that the group's recent change of direction has probably been most felt. Offices which were previously concerned with a wide range of activities including lending and property development have been forced to concentrate on developing fee-earning advisory services.

Labour intensive

Though all these operations may not be capital intensive, taken together they are labour intensive. For example, Hill Samuel's UK labour costs for the year to March, 1978, amounted to almost £19m—not far off three times the reported profit figure. In contrast, Kenneth Benson had UK staff costs for the 1978 accounts of £6.3m and reported profits of £9m; at Schroders the wage total for

Monday June 11 1979

Living with Mr Carter

PRESIDENT CARTER goes to Vienna later this week to sign the second strategic arms limitation agreement with the Soviet Union. He will do so at a time when he is confronted with problems all round. On the foreign policy side alone, Congress could choose to defy him any day now by voting to end economic sanctions on Rhodesia. The peace treaty between Egypt and Israel may be a singular achievement, but it has yet to be shown that it adds to stability in the Middle East as a whole. Even on SALT, the President is going to have to fight hard to secure ratification in the Senate.

Congress

On the domestic side, though not without considerable foreign policy implications, there is the continuing failure to introduce a comprehensive energy programme. The shortage of fuel produces anger at home because it is so unaccustomed, and anger abroad because America's pricing policy is seen to be too permissive. Not least, there is the problem of inflation where the annual rate is in double figures and is likely to get worse before it improves.

In these circumstances, it is not surprising that Mr. Carter's popularity should have dropped still further. It also has to be remembered that the 1980 election campaign has effectively already begun. The possibility that he is defeated rather than elected, and could even be rejected by his own party, can hardly add to his authority.

If there is one common thread running through the President's apparent weakness, it is his inability to get his policies through Congress. It is not that his policies or his priorities are wrong. On the contrary, Mr. Carter sought to introduce an energy programme almost at the beginning of his Administration. Yet time and again he runs into Congressional opposition.

That opposition is not united. It cannot be said that there is a solid anti-Carter bloc determined to do down the President. Mr. Carter is defeated rather than by a series of coalitions which come together on particular issues. But it comes to almost the same thing, the President is in trouble because he is at odds with the legislature.

How much of that is the fault of Mr. Carter and how much is due to changes in the nature of Congress, and perhaps in America itself, are questions for the historians. What matters for the present is the situation as it is. It is not ideal, but it

BRITISH EXCHANGE CONTROLS UNDER REVIEW

Bold measures to end an era

By NICHOLAS COLCHESTER in London and GUY DE JONQUIERES in Brussels

IT IS 40 years since the British resident could move his wealth abroad without the permission of the British Government: so long that exchange control has become the first major step to get that aspect changed. It is precisely because the habit of exchange controls has become so ingrained that the changes promised by the Conservatives would demonstrate a fresh approach to government and a fresh attitude to Europe.

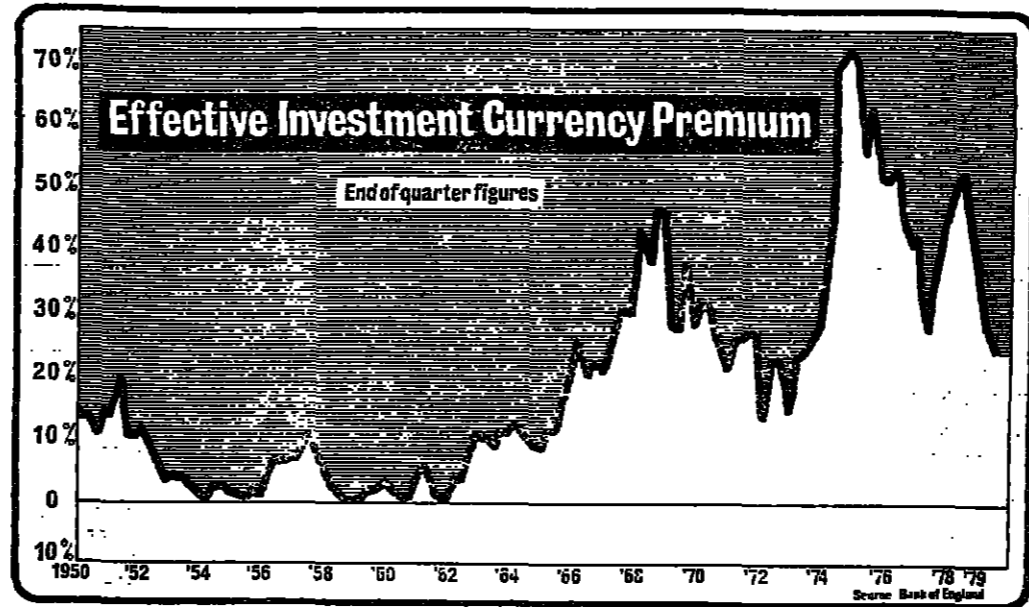
The expectations are high: the Confederation of British Industry says they are "at roof level" and that there will be a great deal of disappointment unless there are "bold measures". In the City, too, the sense of anticipation is strong. "I think we stand on the threshold of a new era in this regard," Lord Roll, the chairman of Warburgs, said recently.

If this era develops it will probably, with hindsight, appear to have begun in 1977. The last brief in the complex edifice of British exchange controls was laid in November 1976, when the Government decided to prevent British banks from using sterling to finance trade deals between other countries.

This was a fitting end, because it forbade the activity which had first propelled the City past Amsterdam as the world's leading financial centre in the early nineteenth century, and because it was a nice demonstration of diminishing returns. It threatened to put a stop to a valuable "invisible" business for ever. The trade-off was a once-and-for-all boost of about £1bn to the balance of payments as international traders repaid their sterling debts without being able to incur new ones. Ironically this money flowed in when it was no longer needed.

The dollar premium

The 1976 decision capped a trend towards increasing toughness which stretched back to 1961. The chart of the effective dollar premium is a rough guide. It is pushed up wards by a combination of the relative desirability of non-sterling investments and the market's judgment of the authorities to hinder non-sterling investment. It there fore peaks when the pound is weakest and when exchange



Recent relaxation of UK Exchange controls

(Resulting from EEC Obligations)

- 1 An increase in the amount of money emigrants can take out of the UK, with the amount allowable to those going to EEC countries raised to £80,000.
- 2 The abolition of the 25 per cent surrender rule from January 1, 1978.
- 3 An increase in the basic travel allowance from £300 to £500 per trip with the amount for business trips raised from £75 to £100 per day.
- 4 An increase in the permitted size of gifts and personal loans to people abroad, especially within the Community.
- 5 The "super-criterion" for direct investments in the EEC changed to require payments within 3 years rather than 26 months. The amount which can be financed at 0 official exchange rate raised to 50 per cent or £500,000, which ever is the greater.
- 6 Investors may borrow foreign currency by foreign currency securities issued by European institutions, like the European Investment Bank.
- 7 Foreign companies may finance all direct investment in the UK with locally raised sterling.

change reserves, leaving a slender cushion of "net reserves".

The Commission is running a small though distinct legal risk by agreeing to the continuation of Britain's panoply of controls in present circumstances. Under EEC law, any individual or company is entitled to challenge the exemption in court. If such a case were brought—and none has been so far—it could force a searching examination of how effectively the Commission has been carrying out its obligations under the Rome Treaty.

Why then was Britain not pressed harder to relax its controls at the end of last year? One reason was that the Commission feared the issue could create additional complications for the European Monetary System, which was then under intensive negotiation. With Britain staying out of the EMS, it was under less pressure to dismantle controls from France and Germany.

True freedom of movement

Another reason is undoubtedly that Britain was by no means the only EEC country dragging its feet.

Only Germany can claim at present to be operating a policy which allows true freedom of capital movements both within and outside the EEC. The Benelux countries have gone a good way towards this end, though Belgium and Luxembourg maintain dual foreign exchange markets in which financial and commercial transactions are treated separately. In the Netherlands, portfolio investment is free of restrictions though direct investment is still subject to official licensing or authorisation.

France, on the other hand, still has in place a comprehensive battery of controls, some which date back to 1936. These were supplemented by measures taken during the economic crisis in the late 1960s, though a number have since been removed.

In Italy, freedom of capital movement has been severely discouraged since 1974 by a requirement that up to 50 per cent of the value of most direct and portfolio investment abroad should be deposited domestically. Denmark subjects both inward and outward investment transactions to controls, and effectively prohibits residents from purchasing foreign securities.

For many of these other members of the Community the oil price rise which has helped sterling has been a burden. While the new price level is encouraging the British Government to relax exchange controls, it is logical to assume that our neighbours' enthusiasm today for the removal of barriers to European capital flows is not what it was.

The advent of the European Monetary System may have been intended to lead to the

Borrowing on expectation

THE HEIR who anticipates his good fortune and winds up in the hands of the moneylenders is a familiar figure in English drama; and the trade figures for the first quarter of this year show that the British economy can all too easily slip into a similar Rake's Progress.

The actual trade performance, of course, was heavily distorted by the disruptive strikes of the winter. The subsequent spending spree in the shops is temporary for two reasons: it is made possible by the fact that wages have temporarily run ahead of prices, and has been stimulated by effort to buy ahead of the well-publicised intention of Sir Geoffrey Howe to shift the burden of tax from income to spending. It is very hard for these reasons to assess the underlying trend.

Grave mistake

It would be a grave mistake, though, to imagine that the figures simply reflect the breakdown of an incomes policy, with its attendant disorders, and the reaction to a change of Government, and can be ignored as an interval of lunacy that will pass. The figures display, though in a distorting mirror, what is a serious problem for the Chancellor.

The loudest message concerns fiscal policy. For a decade, and especially since the crisis of 1976, it has been thought that a combination of domestic credit restraint and monetary control would provide adequate guidance for the management of the economy. If fiscal policy were too lax, and demand too high, the monetary controls would give quick warning, with tight credit conditions and weakness in the exchange markets.

These guides are no longer adequate on their own. The growth of credit and money in the early part of this year was excessive, but not nearly excessive enough to finance a rise of

MEN AND MATTERS

Awkward acres for Lord of Scote

Tories excepted, Scotland was far from enthralled by Mrs. Thatcher's choice of the 8th Earl of Mansfield to be Minister of State at the Scottish Office. As well known for his hunting, shooting and fishing inclinations for his political acumen, the earl has a 23,800-acre estate around Scote Palace, his Perthshire stately home.

So today the earl will be at pains to prove that he does know something of agriculture in the Scottish Highlands. He will be showing off to the Press his prize-winning Highland and Jersey cattle; if the weather proves wet, he will give a lecture in a cowshed.

Although the earl's estate is quite modest when compared with those of some of his aristocratic neighbours, it does rather set him apart from the hard-pressed crofters and similar Highland folk. Land ownership has a bad name in Scotland just now, because of some scandalous evictions by owners who want their estates exclusively for sport or as holiday homes.

There has also been a ceaseless influx of foreigners, who can generally outbid the locals. So far, the new Minister of State has not unburdened himself about these sensitive issues. But he is unlikely to show much enthusiasm for the rather radical demand of the Highlands and Islands Development Board for compulsory powers to appropriate the land of landlords who take their feudal powers too seriously.

Today's encounter with Scottish journalists is something of a curtain-raiser to his meeting on Thursday with the Highlands and Islands Board members. Whatever he thinks of them, I hear that they, in fact, do not have too bad an opinion of him. The Scote estates are among the better managed in Scotland. The 48-year-old earl also has a claim to his credit: that he is a former director of the General



"He's been pre-Budget stock-piling—brandy on the left, petrol on the right."

sounded extremely cheap, until he explained to me that an average commercial orchard needed about 45 of them. "Ideally you need one per acre, but most fruit farmers take a hive for every two acres. The cost is nothing compared to chemicals, which is anything up to £70 to £100."

The bees make no attempt to escape, working themselves to death with habitual busyness.

Bridget battered

Hugh Trevor-Roper, most distinguished British authority on the life of Hitler, has at last spoken his mind on the vexed matter of Bridget Hitler's memoirs. In a forthcoming issue of the New York Review of Books he mounts a frontal assault on the validity of the "memoirs" of the Irish wife of Hitler's half-brother. These assert that young Adolf spent six months in Liverpool in 1912.

"I think the memoirs are the creation of a practised literary back," Trevor-Roper told me at the weekend. "I do not know who they are unfinished, and I think death intervened."

He is, however, convinced that Patrick Hitler, the Fuhrer's nephew, is still alive, eking out an impoverished old age under an assumed name somewhere in the United States. "I know somebody who met him nine months ago," says Trevor-Roper.

This is one point on which the historian agrees with journalist Michael Unger, who edited the memoirs for publication here and in America. "If I had the time," says Unger, deputy editor of the Liverpool Daily Post, "I could go and find him, I'm sure. All the royalties from the book have been put in trust for a member of the Hitler family who appears."

But Unger rejects any idea that the memoirs, deposited in a New York library in 1959, are an utter fabrication. As for the visit to Merseyside, he keeps an open mind on that.

One thing is sure. We have



"I didn't want to be a burden, but what food is my pension was a day"

Faith from oil

Libya may have enjoyed scant success in its last-ditch support for President Amin. But this does not weaken Colonel Gaddafi's resolve to use his oil wealth to spread the message of Islam further south in Africa. I see a tender notice in the latest edition of the *African Gazette* for the building of a large religious centre in Bujumbura, capital of Burundi.

That could seem of minor significance until one realises that the financing, for a mosque, meeting hall, school, clinic, and other buildings, will come from Tripoli — from the Joint Organisation for Establishing Islamic Cultural Centres.

Burundi, a former Belgian trust territory, has a 3.8m population which is predominantly Catholic: only 1 per cent is Muslim. But the country is strategically placed in the very heart of Africa, with borders linking it to Tanzania (which overthrew Amin) and to unstable Zaire.

Watergate stake

Britain's miners may soon have an interest — albeit an indirect one — in one of the world's best-known pieces of real estate. Bouverie Properties, a subsidiary of the National Coal Board's Pension Fund, is bidding \$180m for a Californian property company with a share in the Watergate building in Washington.

Continental Illinois Properties, which Bouverie is after, was involved in a partnership which bought the Watergate for \$60m at the start of 1977, two years after the Nixon resignation.

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FINANCIAL TIMES SURVEY

WORLD BANKING

PART TWO: PART ONE APPEARED ON MONDAY, MAY 21

Package service is modern aim

By Michael Lafferty

THE EXPANSION of the universal banking concept is one of the most outstanding trends in international banking today, according to a study* published recently by the London-based Inter-Bank Research Organisation (IBRO). This means that in most of the major industrialised countries of the world the leading commercial banks have become general purpose banks, offering a wide range of services to corporate and personal customers. The services generally include mainstream banking, short and medium-term lending, modern payments systems—and peripheral services such as corporate finance advice, investment banking and portfolio management.

IBRO found that universal banking, in one form or another, is now prevalent in Germany, France, Italy, The Netherlands, Switzerland, Sweden, Japan and the U.S. This is particularly so when the activities of the banks' subsidiaries are taken into

* Banking Systems Abroad, Inter-Bank Research Organisation, Moor House, London Wall, London EC2Y 5ET; price £4.95.

account. It is also the case with the clearing banks in the UK.

But first, what is meant by "universal banking?" The expression appears to have a number of different meanings. As far as commercial banks are concerned the two main characteristics are said to be involvement in medium and long-term lending, and in investment banking.

Involvement in the provision of medium and long-term finance to industry is now fairly commonplace in banking around the world. In addition, banks in several countries are now involved, directly or indirectly, in the provision of mortgage finance for home buyers. In the latter category, the UK banks are in the minority in that they have not yet achieved any significant involvement in home loans. However, the position is changing. Lloyds Bank has already launched a mortgage scheme for houses costing more than £25,000; the Trustee Savings Banks are about to announce a general scheme for loans up to £25,000, and other clearing banks are clearly interested in becoming involved.

Investment banking, the other characteristic attributed to universal banking, implies close involvement by the banks in the stock market, as well as the provision of advice on corporate finance, the management of issues of shares and bonds, the preparation of mergers and take-overs, and other related activities. IBRO found that the major banks in most of the countries surveyed engage in some investment banking, mainly through specialist subsidiaries.

The main exception is the U.S., where commercial and investment banking are still legally separated by the provisions of the Glass-Steagall Act of 1933. However, this restriction applies only to the domestic operations of the U.S. banks;

Innovations in banking have spread rapidly across the world as international events have thrown national economies closer together. This section of the survey looks at how the pattern is likely to develop.

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			India
			Pakistan
			Comecon
			Yugoslavia

most of the majors are indeed heavily involved in investment banking through overseas subsidiaries in places like London.

Increasingly, indeed, the U.S. banks are providing the full range of banking services in competition with the British clearers. This is another feature of the universal banking phenomenon. No longer is universality a domestic objective for banks: it applies just as

much in their international activities. The process is no longer one-way, from the U.S. to Europe.

In the past year or so just about every significant bank in the world has probably considered how to get into U.S. domestic banking. Those that succeeded so far include National Westminster and Standard Chartered from the UK. In addition, Hongkong and Shanghai

Banking Corporation and Algeme Bank Nederland are still awaiting permission to make acquisitions. The rush has not just been to acquire commercial banks. Barclays Bank, for instance, is proposing to take over American Credit Corporation, a finance company with consumer lending, factoring, leasing, and insurance interests. Other examples of the spread of international universality in-

clude the tendency among U.S. banks to swallow their London-based merchant banking subsidiaries, as well as the decline of the whole concept of consortium banking. The consortia, indeed, can be seen as a first step in the provision of international banking services by domestic banks. Now that these banks have gone international themselves there seems little point in remaining in consortia, unless

these provide specialist services outside those available from the participating banks.

Investment banking is an expression also used to describe equity participations and direct involvement in industrial management. But formal involvement by banks in the ownership and control of industrial companies is not at all common. In the Netherlands, Italy, Sweden, Japan and the U.S. there are restrictions on the permissible extent of a bank's equity investments. In France deposit banks are restricted but investment banks hold substantial industrial interests through their financial holding companies. The outstanding exception is of course Germany, where banks have traditionally had large shareholdings in industrial enterprises.

The position of the German banks can be traced back to the nineteenth century origins of German industrialisation. With a shortage of wealthy individuals able to make risk capital available, German industry looked to the banks for funds. The banks came up with the initial funds, and subsequently managed the issue of shares or bonds to repay the initial loan. The close ties thus developed were further strengthened when the banks were forced to acquire large shareholdings in industry in exchange for loans during the crises of the inter-war years.

The banks, as universal institutions, were able to play a major role in the financing of the reconstruction effort after the last war and of the subsequent expansion of German industry. They have also taken an active part in arranging mergers and take-overs, and have occasionally used their strength to prevent the purchase of stakes in German companies by "undesir-

able" elements.

The involvement of the German banks has, however, also given rise to allegations of excessive control over industry, especially with regard to three aspects of their involvement, the size of some of the equity stakes, the representation of shareholders' voting rights, and the presence of bankers on the supervisory boards of many industrial and commercial companies. The banks reject this criticism, stressing the independence and autonomy existing between the managing and supervisory boards.

The shareholders have prompted the German Monopolies Commission, an independent advisory body, to recommend that no bank should hold more than 5 per cent of a non-financial company. In addition, a law has been enacted limiting to 10 the number of board appointments that may be held by a single person, in response to the revelation that Mr. Hermann J. Abs, chairman of Deutsche Bank, held 30 board posts.

Only two months ago Count Otto Lambsdorff, the West German Economics Minister, told the banks they would have to accept limits on their influence over industry. Count Lambsdorff said he favoured limiting to 15 per cent the holding of any bank in a non-banking company. Though this is much higher than the Monopolies Commission suggested it is considerably lower than the 25 per cent limit expected to be proposed by the Apel Committee which has been looking into long-term issues of banking reform in Germany since 1974.

Quoting some of the Monopolies Commission findings, including the fact that banks own 10 per cent of all shares in public companies, Count Lambsdorff said these holdings had nothing to do with the banking business.

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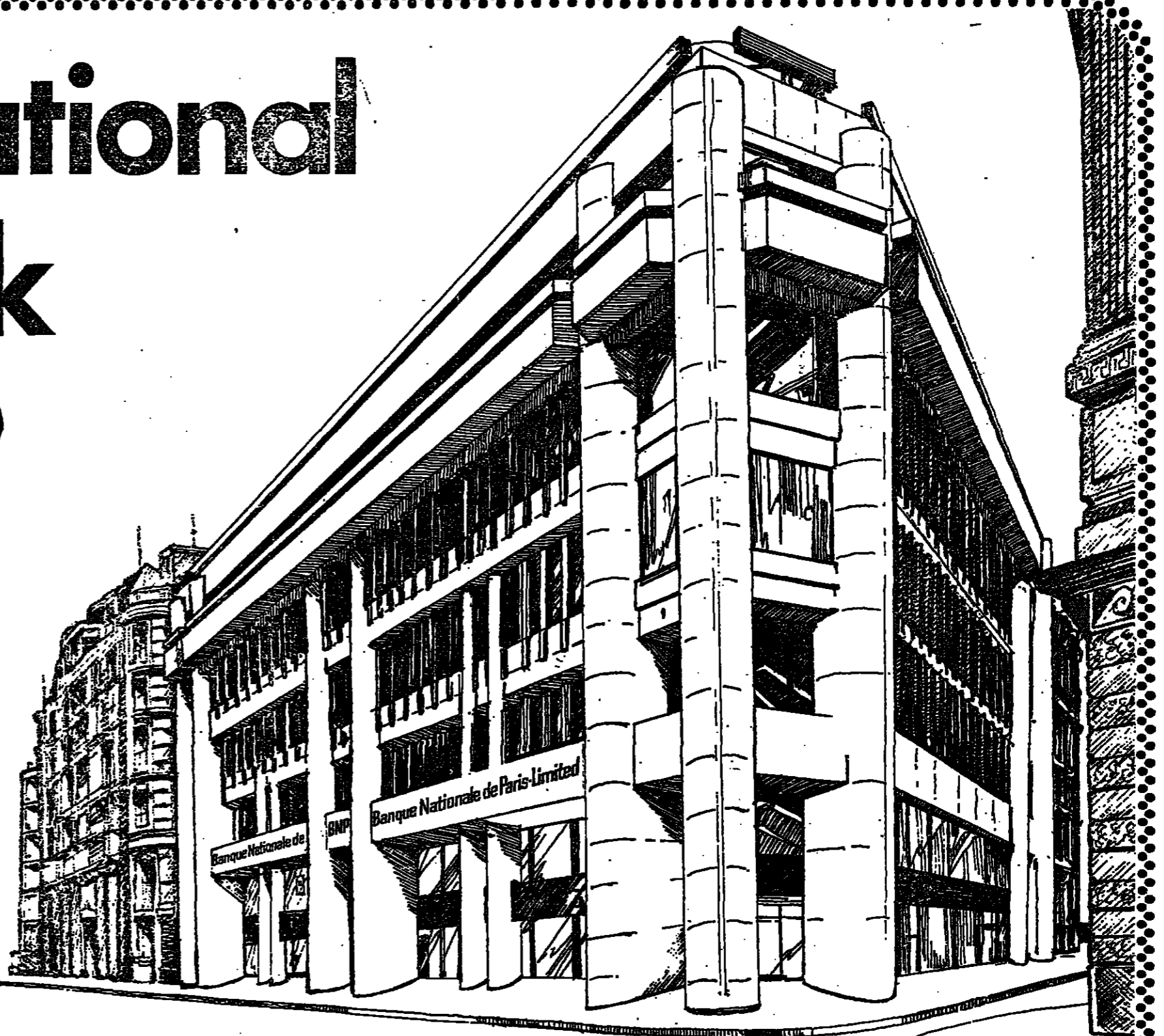
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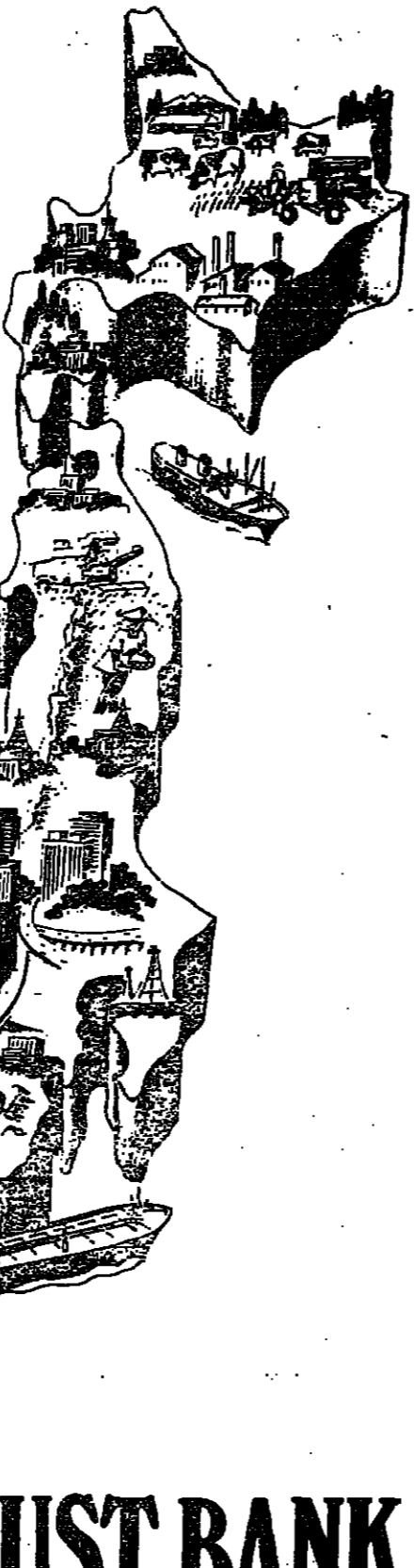
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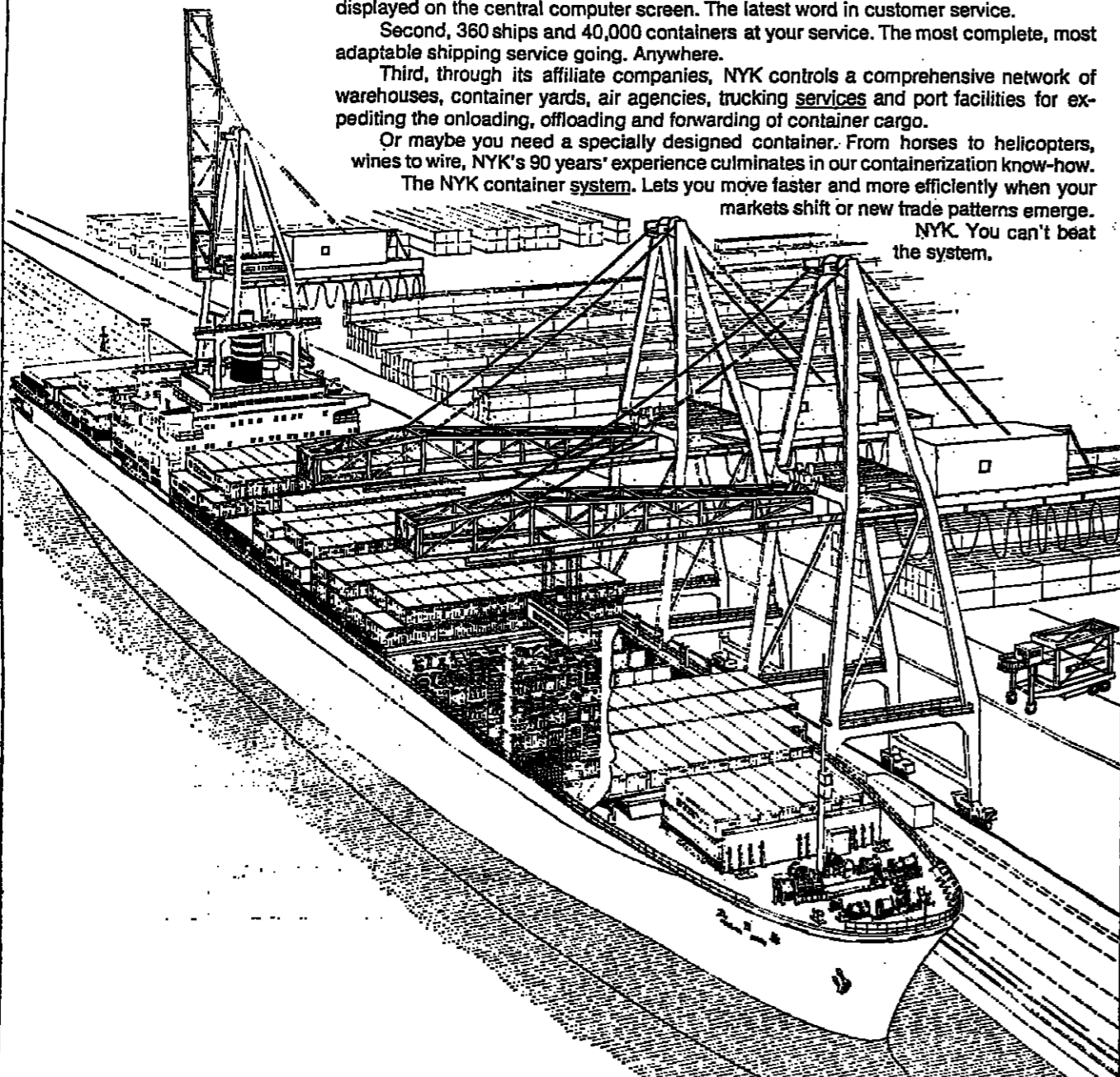
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Articles on this and the opposite page review selected sectors of banking where some notable developments are occurring. These changes reflect in many ways the spread of internationalisation.

SAVINGS BANKS

A growing force

BRITAIN'S Abbey National Building Society and Japan's Taiko Sogo bank have little in common except that they have both been in the news lately and both in their own particular ways reflect some of the pressures now building up on the various types of savings institutions around the world. The Abbey National raised a few eyebrows recently by becoming the first British building society to open a branch in Europe and Taiko Sogo has also been the subject of some speculation following its recent rescue by other Japanese banks. Abbey National's decision to go into Europe is symptomatic of the direction in which even the most conservative of savings institutions, the building societies, are going. The Abbey National has been very successful here in Britain and inevitably the market is limited and if it is to continue growing it must look abroad.

Although the Abbey is not a bank it is an important savings institution and in many respects it is following in the footsteps of the German and Italian savings banks and looking overseas for its growth. The only difference is that it is about 20 years behind. Like the Abbey, Taiko Sogo bank of Nagasaki City is another type of "savings bank." It is a mutual bank and hence is more akin to our own Trustee Savings Bank or the German Volksbanken than a building society. It ran into difficulties because of its overcommitment to property financing.

In common with other Japanese mutual banks Taiko Sogo was facing fierce competition from the larger regional banks for its corporate customers while the smaller credit unions were siphoning off the bank's private clients. Against this background it chased after risky new lending opportunities to make up for the loss of its traditional business.

There are vast differences between the circumstances of the Abbey and the Taiko Sogo Bank but each in its own way points up the changing financial environment in which the world's savings institutions now find themselves operating.

For decades savings banks of one sort or another were considered the backbones of the banking industry. They were often formed for philanthropic reasons to encourage thrift among the poorer classes of society and the more socially conscious tended to describe themselves as a "movement" rather than an industry. Some even wrote an international savings bank hymn which the more zealous savings bankers

Bank	Country	Assets \$bn
WestDeutsche Landesbank	Germany	39.0
Bayerische Landesbank	Germany	24.4
Caisse Generale d'Epargne	Belgium	17.7
Hessische Landesbank	Germany	17.7
Cassa di Risparmio delle Province Lombarde	Italy	17.2
Norddeutsche Landesbank	Germany	16.4
PK Banken	Sweden	11.2
Deutsche Girozentrale	Germany	9.1
Landesbank Rheinland Pfalz	Germany	9.0
Württembergische Kommunalbank	Germany	8.8
Landesbank Schleswig-Holstein	Germany	7.6
Girozentrale und Bank der Oesterreichischen Sparkassen	Austria	6.5

Source: The Banker, June, 1978.

still sing on World Thrift Day each October.

Times change, however, and although the history and traditions of the various types of savings banks still linger on, the banks themselves are being dragged into the 20th-century. So many institutions can be described as "savings banks" that it is hard to find a common denominator. There is an International Savings Bank Institute based in Geneva to which all sorts of savings banks are affiliated but it is by no means a comprehensive guide to the world's savings banks.

The problem is that many of the historical reasons for the establishment of particular types of savings institutions have disappeared. Britain's building societies were formed to provide funds for buildings but they have been so successful that they have emerged as the most powerful savings medium in the country. There are now four savers for every one borrower and the building societies are now much more important than the Trustee Savings Banks. Similarly, Germany's co-operative banks and savings banks, were set up for different reasons but now there is very little to tell between the two and the fact that one is called a "savings bank" and the other a co-operative bank is a bit misleading.

Lump in the postal savings banks and the building societies and what can loosely be termed as "savings banks" probably constitute the largest single segment of the world's banking system. The Common Market alone contains 1,800 savings banks with over 30,000 branches and 130m customer accounts. Every other citizen in the EEC has a savings bank account. They are an important power in the land but until recently they have gone largely unnoticed. Two things have happened

recently which have pushed the savings banks more into the financial limelight. First, a number of countries have introduced various financial reforms which have resulted in a lowering of the barriers between savings banks and other types of banks. Britain had the Page Report, France the Rancin Report and America the Hunt Commission, all of which advocated a more active role for the local savings banks.

As the barriers have been lowered so competition has increased. The commercial banks have long been envious of the savings banks' captive deposit base and many banks have tried hard to lure savings deposits away from the traditional savings banks. That this has been successful can be seen by the fact that Bank of America is now the largest savings bank in the world, overshadowing California's Savings and Loan Associations.

At the moment the trend for savings banks to become more and more like ordinary commercial banks seems to be common to virtually every major economy. But the process has not been entirely without cost—witness the expensive mistakes of the German Landesbanken.

As they are not subject to the same profit disciplines on commercial objectives as other big banks, the savings banks have tended to be rather accident-prone. Armed with cheap sources of funds and freed from their previous inhibitions some savings banks have fallen foul of the temptation to grow too big too quickly. The problems at Hessische Landesbank in Germany and now Taiko Sogo in Japan underline the pitfalls.

William Hall

Package

CONTINUED FROM PREVIOUS PAGE

He suggested that the banks set up special subsidiaries to take over non-banking participations. Shares in the subsidiaries could then be passed on to shareholders of the banks themselves, a process, he said, that would gradually separate potentially conflicting interests with the banking business.

Relations between the banks and their industrial customers are also very close in Japan. While the main reasons for maintaining close links are the same as in Germany—a weak equity market, rapid industrial growth, the financial dependence of industry on the banking system—the nature of the relationship is somewhat different, as IBRO reports.

"In the pre-war period, the banks were part of the large zaibatsu groups; being in a subordinate position they were in a sense the banking arms of large industrial concerns. In the post-war period the relationship has changed; the banks are now among the leading companies in the new groups that have gradually re-emerged after the dismantling of the zaibatsu. Banks and industrial companies work very closely and hold regular meetings to discuss industrial performance, expansion plans and financial requirements, while the government plays an active role in co-ordinating relations between banks and industry."

Equity participations by the UK banks are few and far between. These are found to a limited extent as a result of the activities of the clearers' merchant banking subsidiaries, and also in one or two cases through initiatives to satisfy the financing needs of small businesses.

To a large extent, however—as in all other countries—the position of the UK banks vis-a-vis industry is a consequence of the financial and institutional background of the country itself. As the clearers told the

Wilson Committee: "Insofar as the clearing banks are less actively engaged than banks in certain other countries in areas such as securities trading and the provision of long-term finance, this is largely because there already exist other UK institutions and markets well equipped to perform these functions."

But what is the future for the universal banks? The truth is nobody really knows. The banks initially expended their services in response to the needs of customers. But once established these services are not easily dislodged. What may have been appropriate many years ago may now be seen as considerable conflicts of interest.

The dangers of being universal are perhaps most graphically illustrated by this cautionary fable told (or re-told) at a conference on U.S. banking earlier this year by Mr. G. W. Mackworth-Young, chief executive of Morgan Grenfell.

"Once upon a time there lived in the land of Ruritania a large and wise cow. She was strong and healthy so that she ate much grass and produced voluminous quantities of milk. As she grew bigger she looked around at the other farm animals and wondered what they had got that she hadn't got and why. She watched her menfolk, the oxen, pulling a plough and thought to herself that she was quite as strong as they; she had herself yoked to another large, wise cow and they pulled their plough, if anything, rather better than the menfolk.

By and by she turned her attention to the poultry and to the geese and wondered what it was that the market coveted so much which appeared in a shell from their posteriors. Before very long she, too, was laying eggs.

But with all this activity the quality of her milk deteriorated; it lacked the je ne sais quel that makes a really good cheese. Nevertheless, her enormous fecundity made her rich and

gave her a certain arrogance; she thought she owned the place. Worse still, for her great wealth had enabled her to buy up much of the farm, and she jolly nearly did.

She was, of course, the first universal bank and from this tale we draw up the moral that however desirable it may be to keep to a minimum restrictions on competition, it is a capital mistake for anyone to suppose that he should even try to be the best at everything.

The European Financial Institutions Look into the 80ies

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WORLD BANKING XIX

SPECIALIST INSTITUTIONS

Investment expertise

ONE KEY change in the pattern of international banking over the past decade has been the way in which commercial banks have been drawn into the business of investment banking. This is not the topical change of the moment—that, paradoxically, is probably the increasing drive by the major international banks to get into traditional domestic banking business of countries other than their own—but the burgeoning need during the seventies to deploy, and to fund, balance of payment imbalances has meant that investment banking has been an opportunity for growth not to be missed.

The classic business of investment banking is underwriting and arranging the sale of securities but for the purposes of this article the term is used as a catch-all to embrace the sort of activities in which a modern investment or merchant bank engages internationally.

The common denominator is probably that such business earns fees—in payment either for risk or for expertise—rather than income from interest differentials. But the line between investment banking and international commercial banking is obviously blurred. The syndicated loan business, for example, might be considered a commercial banking activity, but the very concept of a syndicate, and of the fees which are earned in arranging one, takes this business into the preserve of investment banking. And the modern tendency of investment banks to act as agent for the borrower sounds, in turn, more like financial consultancy than investment banking.

In the late sixties it was left to the British merchant banks and to the more internationally minded Wall Street investment banks to make the running in the rapidly expanding international capital market. The big American commercial banks gave birth to the syndicated Eurodollar loan as the decade closed. But their first forays into the Eurobond market were often by way of participation in a consortium bank. Orion Bank is an obvious example of such a vehicle, providing investment banking expertise for big

banks like NatWest, Chase Manhattan and West LB which then, quite quickly, discovered that they wanted to participate in the business directly.

It is no longer heresy to suggest that as a concept—though not, in some cases, as individual entities—such consortium banks have outlived their usefulness. Indeed the words "consortium bank" now have a rather disparaging ring to them and such banks should today be judged as banks which happen to be owned by other banks, rather than as a financial vehicle designed to complement the activities of their shareholders.

The original concept of the consortium bank continues to apply to consortia set up by banks with the same regional background which prefer to pool their international investment banking expertise—Scandinavian Bank is an example.

Consortium

A valid alternative is the consortium in which powerful Western banks have joined forces with banks with experience of a particular part of the world. UBAF and European Arab Bank are examples of consortia established to benefit from Middle Eastern experience while International Mexican Bank, Eurobraz, and Libra Bank have had an impact in the South and Central American markets. Arlabank is an example of a direct linking of Arab and Latin American banking aspirations.

Meanwhile, the big Western banks have increasingly made the field of investment banking their own, making it a part of the concept of universality which is still an underlying trend in the banking business. Some U.S. banks—Citibank, Chase Manhattan—have remained faithful to the formula of an international merchant banking subsidiary; others have experimented with such banks and have finally decided to incorporate them into their international operations.

All these increasingly competitive forces have had a major impact on the London merchant banks. In straight

banking, the combination of inflation and a weak base currency have further restricted already over-stretched balance sheets. Added to this the merchant banks themselves have not always been too excited about raising new money was most needed at an all-time low. More fundamental is probably the explanation that the family groups which dominate many of the shareholdings have remained unwilling to give up control. In any case, the amounts of money that would be required to put the merchant banks into a size competitive with the giants would be so vast as to render the exercise unthinkable.

So the likely future trend seems to bode further contraction on the merchant banks' banking business. They will have to run faster elsewhere to go on earning the returns of yesterday. All the banks are already involved in numerous activities in an effort to find new niches, and create further markets. One of the more successful examples often quoted is Warburgs presence in the Eurobond market.

Another is Hill Samuel's concentration on developing its fee-earning financial services activities. More generally, several of the leading merchant banks have been among the leaders of the fund managers who have marketed their services for international management of U.S. pension fund money. Back in London, the merchant bank's early involvement in leasing, and the rapidly growing lease management and advice market, is another indication of how they are being forced to rely on their wits.

What of the future? There are no analysts in the City today prepared to predict a bright short- or long-term future for merchant banks. Pressure will continue on the banking side, while the race to keep coming up with new and profitable ideas will tax the best brains.

Perhaps the best indication of what the future holds is provided by the extent to which the merchant banks can continue to attract the brightest

young men into their ranks. One senior official in the Bank of England has no doubts that they will go on doing so for many years to come. However, one banking analyst is not so sure: "Merchant banking is no longer the first choice for a job in the City. The clearing banks pay as well, if not better," he says.

For the U.S. investment and commercial banks the expansion of the international investment banking market has created opportunity for a competition between these two sectors which is forbidden by law back in the U.S. The U.S. investment banks are under the pressures similar to those felt by the merchant banks of the City: the loyalty of their corporate clients is no longer unquestioning; they do not have the financial resources

to become big wheels in the syndicated loan business; they find it hard to match the bond placing power of the big German and Swiss banks.

Two other factors are significant as well—U.S. investment banks are, to some extent, competing with their own head offices in promoting eurodollar issues rather than "yankies" issues, and the Securities and Exchange Commission sees to it that U.S. placing power cannot be a factor in arranging eurodollar issues.

Their responses to these problems has been varied. First Boston chose to team up with Swiss placing power by joining forces with Credit Suisse after the Swiss bank's former partner White Weld had been taken over by Merrill Lynch. Blyth Eastman Dillon is seeking to

build up an international presence on the strength of backing from the U.S. insurance giant INA.

Merrill Lynch remains intent on becoming a global force in investment banking, but at the same time, is developing into a universal bank outside the U.S. Others like Kuhn Loeb Lehman have chosen to develop their skills in the international securities market, emphasising their commitment to trading, providing market advice, and, like the London merchant banks, moving with increasing frequency to the side of the borrower and advising him how, and on what terms, he should raise his funds.

Despite the intense competitive pressure that is now developing in the international bank lending business and whose impact is most clearly visible in the fall in spreads on syndicated loans, the international investment banking area retains its appeal for big commercial banks. It must be considered indicative that the conservative Morgan Guaranty Trust is now launching an investment banking operation in London. The corporate clients of the big U.S. banks are demanding expertise in a floating currency world where the dollar no longer has automatic pride of place.

By a Correspondent

Manufacturers Hanover Trust (MHT). To give some idea of the volume of business done by its correspondent banking department, MHT recently revealed in its annual report that it handled between 1.2m and 3m cheques daily and an average dollar volume of \$40bn.

Over the past four years MHT's volume of money transfers has increased by nearly 50 per cent and securities processing volume has almost doubled. Meanwhile its staff levels have stayed constant and its error rate has declined significantly. To achieve this increase in efficiency the bank has hired industrial engineers and experts in applied mathematics.

This is a far cry from the traditional business of banking, but for MHT the "back-office" operations have been singled out as a key influence on its success as an international bank. If it can reduce its error rate, cut down the cost of its services, and improve their speed, it can attract both correspondent and corporate customers.

Correspondent banking is not without its problems, however. One of the most important, and one which bankers are loath to speak about, is fraud. With so much paper travelling around the world, items such as bankers' drafts have made an ideal target for the sophisticated criminal.

The other big problem is errors. As so much of correspondent banking is still carried out with some manual input, human error still poses a headache for international bankers. In addition, congested postal and Telex services have not proved adequate to cope with the rising volume of business.

To cope with this, most international banks have clubbed together in the Society for Worldwide Interbank Financial Telecommunications (SWIFT). This is a store and forward computer message switching system which after years of development has recently started operating in 15 countries in Europe and North America. Nearly 600 banks exchange messages through the system and its importance in international correspondent banking is bound to increase because it provides a relatively cheap way of circumventing the clogged Telex and mail services.

By increasing the speed of delivery and putting all banks on a common format, errors and costs are reduced. The overseas department of Lloyds Bank, for example, now sends more than 1,000 messages a day by SWIFT which would previously have gone by Telex, cable or mail.

One other problem that has confronted correspondent banks

has been the increasing sophistication of the customers they serve. By offering banks and multinational corporations daily information on the state of their accounts the banks have made a rod for their own backs. Because companies have become more cash-conscious they have been reducing the amount of money they leave idle in free balances. As a result correspondent banks are having to cost their services more effectively so that they can recoup some of the earnings lost by the erosion of the free balances.

Worthwhile

Because of the frequent cross-subsidisation this is a difficult chore but it is worthwhile. If a bank can provide cheap and effective correspondent banking services it can make a name for itself just as easily as if it were participating in large numbers of loans. More important, a bank does not have to have the financial muscle so important in medium-term lending, to compete effectively in correspondent banking.

It is an area where small can sometimes be beautiful. True, there are economies of scale in services like cheque processing but against this a relatively small regional bank which has good staff and is situated outside a big city such as New York has definite advantages. Apart from the lower labour costs another important factor is that the New York correspondent bank often suffers a higher proportion of errors (an important measure of the efficiency of a correspondent bank) than an out-of-town bank.

This has important implications for the international business of the smaller regional banks that are realising that there is often far more mileage in providing a cheap and effective correspondent banking service than trying to compete with Citibank and Chase for the big medium-term loans.

This also applies to British banks. Despite the oft-quoted complaints about the high taxes and high inflation rate in Britain, London has big advantages over many other financial centres, of which one of the most important is the quality of the staff. One side effect of this is that a number of U.S. banks are keen to do more of their dollar clearing here in London rather than route it back to New York and suffer all the problems involved. A pilot scheme is already working in London, and it could become very important if the Bank of England and the Federal Reserve give it their blessing.

William Hall

CORRESPONDENT BANKING

Back in favour

CORRESPONDENT BANKING is the Cinderella of international banking. When bankers went off to the international banking ball of the early 1970s, correspondent banking was left behind and forgotten. Overseas correspondents were replaced by shiny new bank branches and suddenly a bank's position on a tombstone became a much more important symbol of success than its long list of correspondent relationships.

But with spreads on syndicated loans sinking to rock bottom, bankers have recently rediscovered their correspondent banking departments. The paperwork may be tedious and time-consuming and there is plenty of room for costly errors.

But just think of all those free balances—the gravy of correspondent banking. They can do wonders for a bank's average cost of funds and put it in a much more competitive position when bidding for international loan mandates. Banks such as Chase Manhattan, which had let their correspondent relation-

ships slip as they moved off into the glamorous world of "Big ticket" lending and project finance, are now working hard to re-develop their correspondent business.

Once again bankers are taking pride in being referred to as a "banker's bank." Although there has been a tremendous physical expansion of bank branches overseas during this decade there are still vast areas of banking business that are best served by the traditional correspondent relationship.

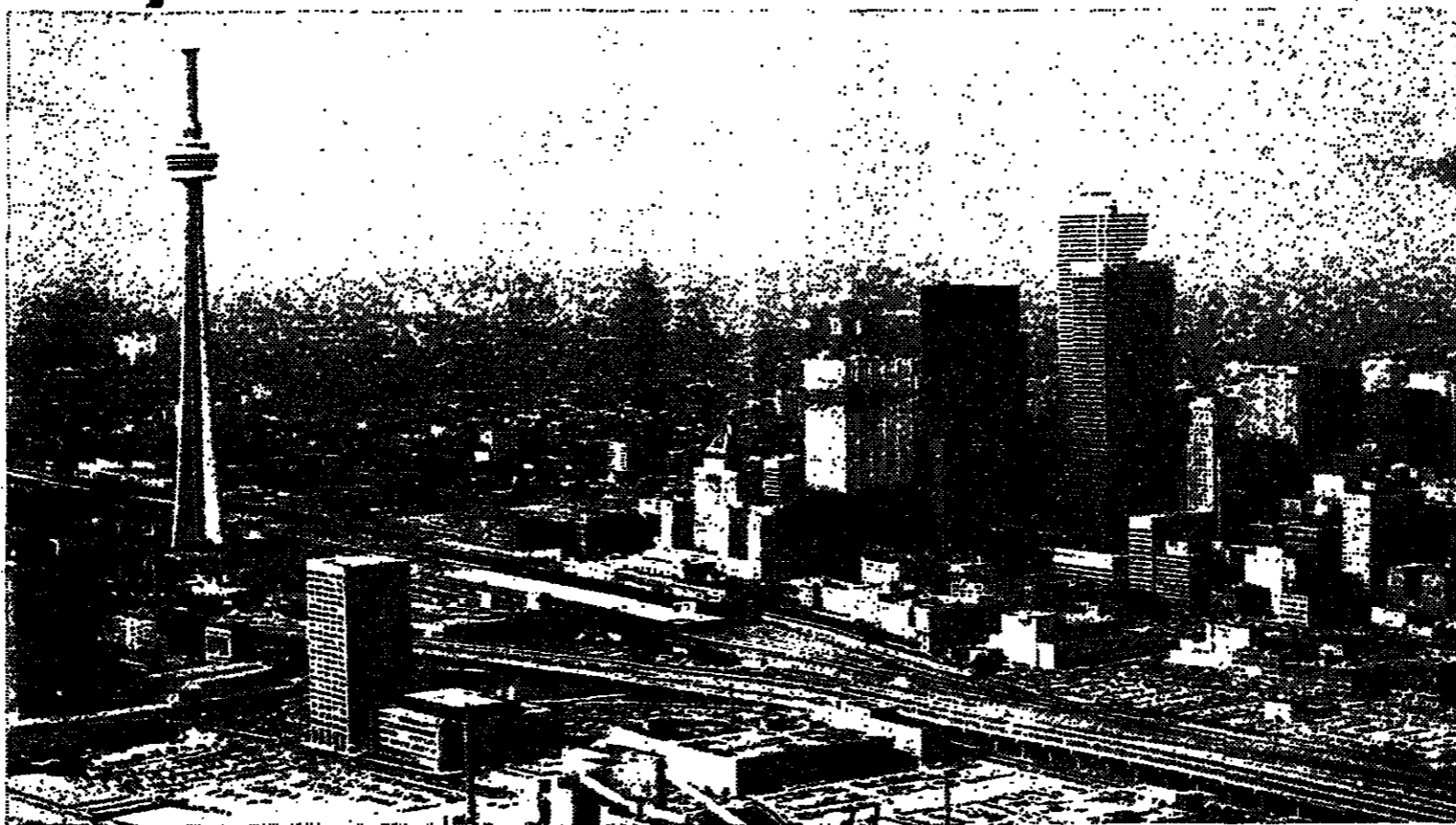
The First National Bank of Boston, for example, might open a ritzy office here in London and call it its "European base." But there are plenty of things that it cannot do and even those that it can are often transacted more cheaply by its London correspondent bank. A small branch with 20 staff, for instance, cannot have the same back-office economies of scale as a big London clearing bank. Correspondent banking first

developed alongside the growth of world trade. Banks had to make payments for goods moving across national borders. To do this they appointed local banks to act rather like agents to pay their bills and process the documents. The banks concerned had to trust each other and over the years they built up a relationship.

A London clearing bank such as Midland, which currently does business in virtually every corner of the world needs at least one correspondent bank in each country. Meanwhile, Midland Bank's entry in the Banker's Almanac lists 13 pages of banks for which it acts as correspondent in London.

In the U.S., correspondent banking has been part of the domestic banking scene right from the beginning because the nation's 14,000 odd banks are forbidden from branching over inter-State lines. Consequently they have to rely on correspondent banks to do much of their business away from home. The leader in this field is

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THE REGULATORY FRAMEWORK

More control urged

ALTHOUGH THE question of supervision and control in the international banking market has been around as long as the Eurocurrency market has existed, the discussion of this topic has in 1978 achieved a momentum which surprises even cynical observers.

The most forceful development to date was the arrival in May at the Bank of International Settlements (BIS) in Basle of Mr. William Miller, the chairman of the U.S. Federal Reserve, bearing a working paper outlining ideas for applying minimum reserve requirements to international bank deposits.

The committee has not attempted to standardise banking rules or to act as a policeman looking into the position of individual banks. One of its tasks has been to make sure that by a combination of supervision via the parent bank and of supervision via banking centre, no institution escapes some supervision.

Each banking centre now has a duty to ensure that each bank operating on its territory is being watched over by somebody. Different guidelines are laid down for different types of bank—in the case of consortium banks, for instance, it has been agreed that the host authority should be responsible for supervision because control via the parent must by definition be somewhat diluted.

The committee has also been working with the BIS itself to increase the flow of information about international bank lending to countries—the lending whose extent and growth causes the Bundesbank concern. Since 1976 the BIS has developed a system to obtain, via the central banks of the major Western countries, the extent of lending by different banks to different countries, complete with information about repayment schedules.

There is not much argument about the underlying principle of this approach: the argument is about whether it should be supplemented by an attempt to curb, in quantitative terms, the "Stateless" market which links the various countries and currencies. It cannot be denied that this market is large, has been growing at great speed, and has been responsible for the lion's share of balance of payments financing in recent years.

While argument looms here, progress on improved and better co-ordinated national supervision of the banks playing this international market continues. At a supranational level the key contributors are the Cooke Committee on banking regulations and supervisory practices, the BIS, and, to a lesser extent, banking committees within the EEC.

The Cooke Committee—established at the Blunden Committee in 1974—is based on the BIS and consists of representatives from the banking authorities and central banks of the Group of Ten countries together with Luxembourg and Switzerland.

Argument

ACCOUNTING

Medley of rules

THE CONTROVERSY that greeted the recent disclosures by the British clearing banks about their bad debt provisions suggests that bank accounts are still a law unto themselves. The fact that there is no longer any legal justification for this is one of the interesting points which separates UK bank accounting policies from those of most other countries.

All over the world, it seems, banks have accumulated special privileges for themselves in the area of accounting. This is nowhere more evident than in Continental Europe. It is also the case with the banks in most English-speaking countries, and those in Japan. The inevitable result is that bank accounts in virtually all the leading industrial nations of the world are subject to great limitations—so great indeed that even the banks themselves now accept the need for improvements.

More interesting, therefore, may be the work of the International Accounting Standards Committee (IASC), the London-based organisation established by accounting bodies from around the world to improve international accounting standards. IASC is currently undertaking a project, intended to lead to an international accounting standard for banks, in conjunction with the Group of Ten Central Bankers (the Basle Committee). Work is now in the final stages on a discussion paper on the subject which may be approved by IASC in June, and published in the autumn.

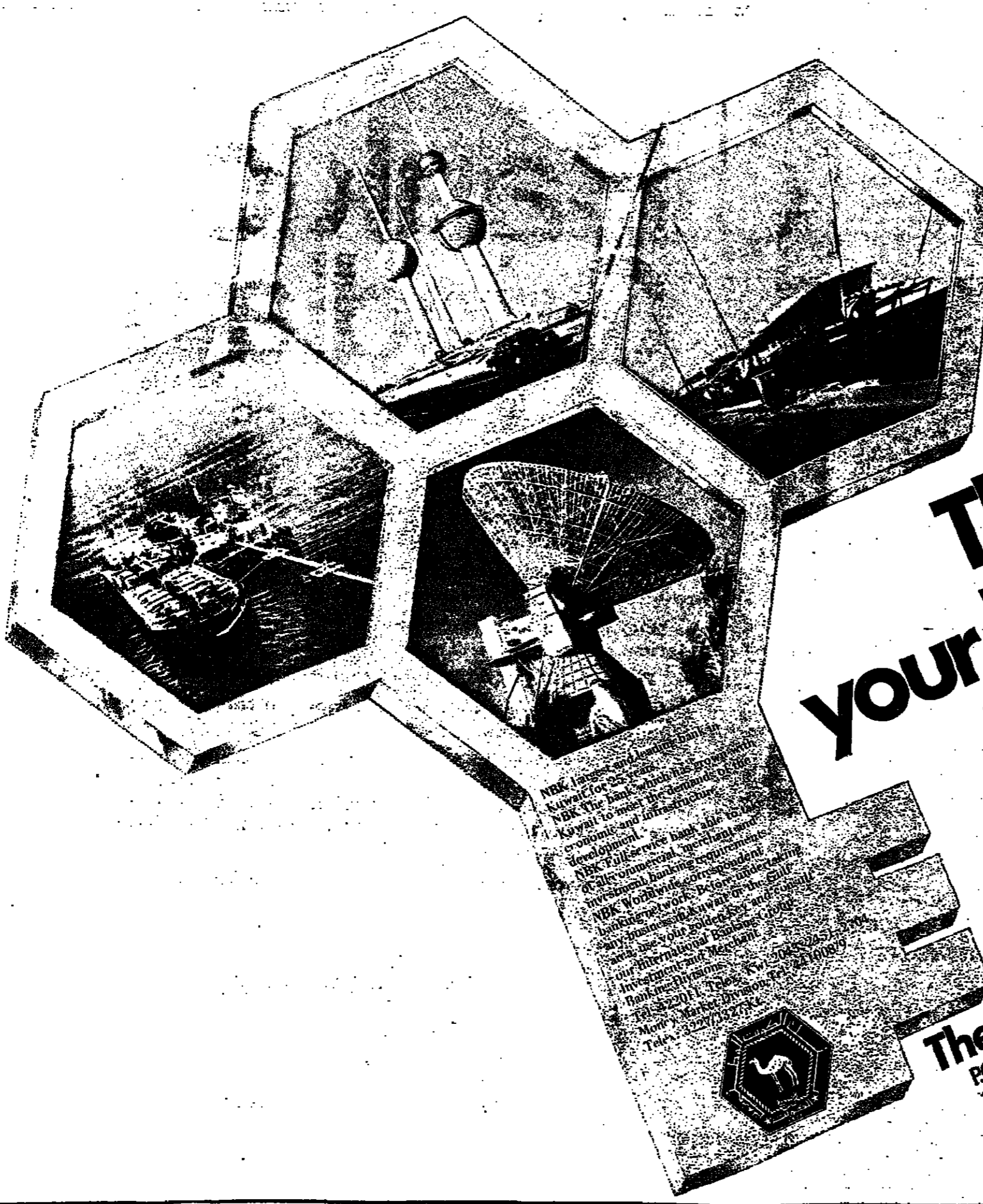
The project and the likely tentative proposals in the discussion paper are being treated with the utmost secrecy. It is known, however, that IASC intends to develop a disclosure standard, rather than measurement yardsticks. In other words, the intention will be to get the banks of the world to reveal what accounting policies

they are following—rather than force them on to a common set of rules. This is not a very satisfactory approach since it does not deal with the basic question of comparability. But at least it is a start.

Nicholas Colchester

Talks

So much for the UK bank! Whether there is any improvement in their accounts next year may depend on talks with the Department of Trade and the Bank of England in the near future. A point worth making however, is that the issue is one of extra disclosure. It is simply a question of pro measurement.



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systematically brought to convertibility. Since then it has been responsible for carrying out financial arrangements connected with agreements between European central banks.

Basle then attracted the world's Press. They were supposed to be secret and for journalists the name of the same was to shadow prominent central bankers through the streets as they left the meetings.

This takes the form of the secretariat for the Committee on Banking Regulations and Supervisory Practices (the so-called 'Cooke Committee').

Remained

Twice a year the BIS also receives visits from delegations of its East European central bank shareholders.

Looking at the future, probably the biggest weakness of the BIS is the lack of less developed countries (LDCs) among its shareholders.

EXPORT FINANCE

The nations compete

EXPORTERS anywhere main event over the past year has been the opening up of a huge new market—China.

When it comes to exports sold on medium and long-term credit this is provided either as a supplier credit or a buyer credit covering a maximum of 85 per cent of the contract value.

The extent to which banks are refinanced varies. In the UK the arrangement was changed just over a year ago so that banks now carry the first five years of all sterling financing on their own books with ECGD.

increasing as Eximbank attempts to reduce the cost of its support. The U.S. system is similar in principle, the main difference being that the fixed Eximbank rate is set higher at between 7 1/2 per cent and 8 1/2 per cent.

Forced

But in those countries where interest rates are high, governments have been forced to subsidise export finance provided at fixed interest rates—initially at least—to match the terms which competitors with lower interest rates were able to offer.

Italian medium and long-term export finance is provided by the medium-credit institutions whose shareholders are the main banks with the Government-owned Mediocredito providing partial refinancing up to 85 per cent of the loan value.

Failure

The U.S. has said that it sees little prospect of making any progress in eliminating export credit competition this year following the failure of the January meeting.

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Margaret Hughes

WORLD BANKING XXII

This and the following two pages review the characteristics and development of the world's main financial centres. They circle the globe, and thus provide facilities for the international banking community on a round-the-clock basis.

The main centres

London

Two key factors lay behind the extraordinary ability of London to remain the world's financial centre after sterling had lost its role as a world currency. The first was the world's adoption of the dollar as its chief trading and investment currency. The second was a regulatory environment in the U.S. which drove a large proportion of the market in dollar deposits offshore, and to London.

This U.S. regulatory climate had various components: 1) a lack of interest payments on the reserves deposited with the Fed by U.S. banks; 2) a ceiling on the rates U.S. banks could pay on deposits; 3) restrictions on overseas lending by U.S. banks; 4) a tax on interest paid to the U.S. by borrowers abroad; and 5) the stringent requirements of the Securities and Exchange Commission.

London provided a natural alternative because of the common language, because of a "special relationship," because of a fortuitous position in the world's time zones, because U.S. banks were already well represented there, and because it had built up a formidable

financial infrastructure in deploying the pound sterling world-wide. Most important of all, it had an informal regulatory climate which did not stifle the development of the various facets of the Euro-market or deter banks of other nationalities from following the U.S. banks to their chosen international centre.

The post-war expansion of the international bank business in London was at its peak in the early seventies with approximately 25 new banks per year opening in the City during that period. After the Herstatt shock spread through the Euro-market in 1974, and the City's own secondary banking crisis, the flow slowed considerably. It picked up a bit in 1978 when 11 new banks set up direct representation here and another 14 achieved an indirect presence via consortium banks.

Currently a total of some 400 banks are represented either directly or indirectly in the City. Of the 100 largest banks in the world only six have no representation there. London's share of Euro-deposits—that is deposits of currencies outside the countries "owning" those currencies—has slipped a little of late from 40 per cent four

years ago to one third today. But such has been the growth of the Eurocurrency market, and the Eurodollar market in particular, that this slight slippage has not prevented there being a vast increase in the volume of funds deployed via London.

London has now developed such an infrastructure to support the presence of these banks, and the banks themselves have invested such sums in the establishment of a presence here that it would be rash to suggest that London's position could be reduced as fast as it has grown. But there are a number of factors hinting that the boom days are over.

The bulk of the banks that would be "conspicuously absent" from London have already come to London.

Profitability in the Eurocurrency lending business is under obvious pressure—partly because of the numbers of participants.

The regulatory climate in London has stiffened. The collapse of the secondary banks led to Britain's first Banking Law and to a considerable reinforcement of the Bank of England's regulatory system.

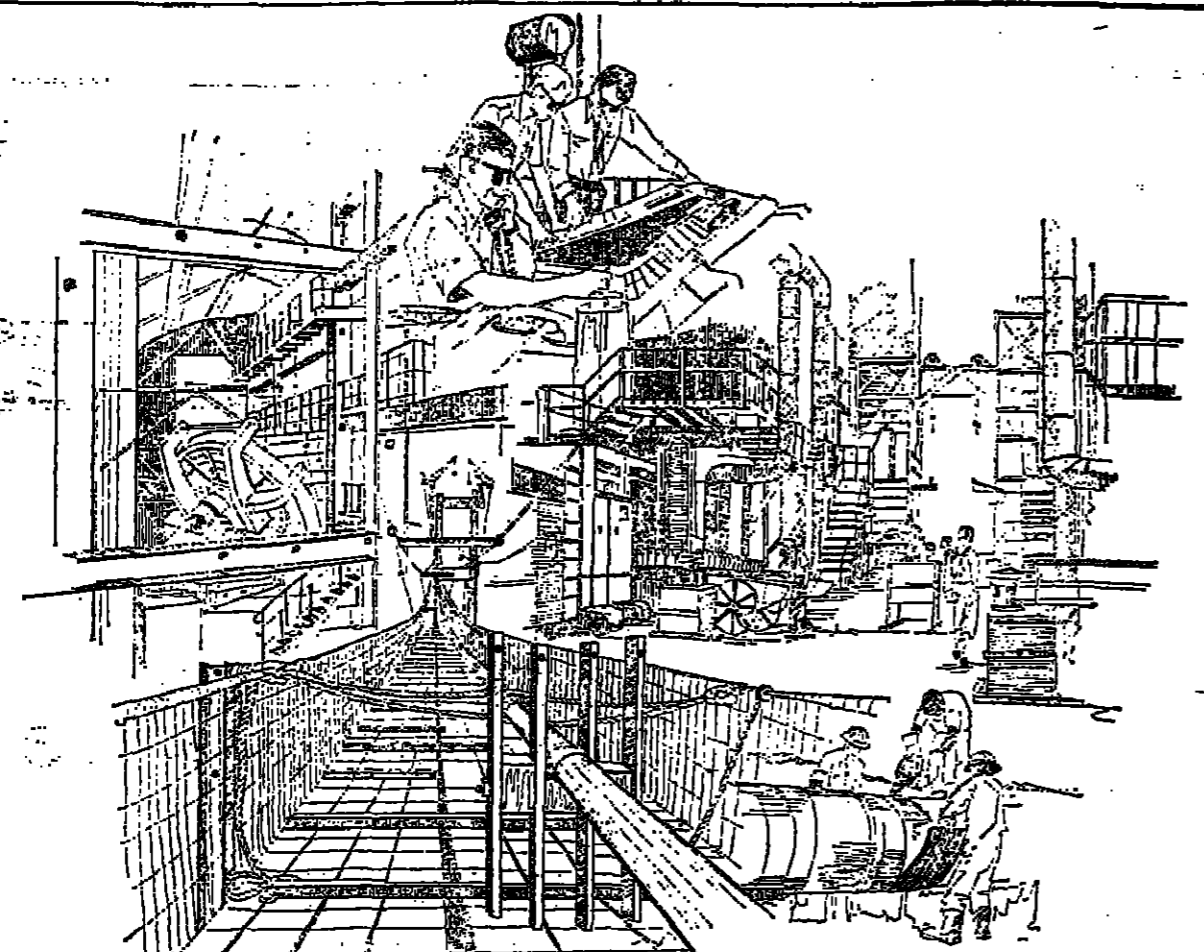
There are supranational pressures trying to "normalise"

international banking rules. The EEC Commission is one example. The current argument over the need for concerted regulation of the Euro-markets is another.

The position of the dollar has suffered of late. The share of other currencies in the Euro-market has risen, particularly in the bond market. It is unlikely that London will become a centre for the de-ployment of other currencies in the same way as it became the home of the offshore dollar banks to benefit from the international use of their currency.

New York is toying with the idea of an offshore banking centre which would make Euro-dollar operations possible in New York City. The importance of these factors varies widely, and the effect of banks and bankers for London life and the City's unique regulatory climate should not be underestimated. But taken together they do suggest that the rather special circumstances that gave rise to the City's emergence as the centre of the Eurocurrency market may no longer be so clearly stacked in London's favour.

Nicholas Colchester



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and capital aid loans. 60 per cent of all credits were financed from own resources and from funds raised in the capital market (bonds and debt certificates), while 40 per cent originated from public funds.

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New York

OVER THE past decade New York's role as an international financial centre has been greatly enhanced. This has been most apparent in the rapid expansion of the role of foreign banks in the city but that is not the only evidence.

The growing stature of New York has not yet begun seriously to erode the importance of London but many New York bankers believe that London may at least have to accept that its share of future expansion of international banking business will be diminished if as seems likely New York continues to gain in importance.

The most dramatic and concrete illustration of the increased importance of New York as an international banking centre is provided by the rapid build-up in the number of foreign banks operating in the city and in the assets under their control.

In 1972 there were 53 foreign banks with offices in New York; their total assets amounted to \$17bn. Today there are 125 foreign banks and their assets have increased to over \$80bn.

These figures exclude the almost \$5bn now under the control of Britain's National Westminster bank as a result of its acquisition of the National Bank of North America for \$490m and the \$12bn of assets

which could come under the control of Hongkong and Shanghai Banking Corporation if it finally succeeds in clearing the regulatory hurdles in New York State involved in its purchase of a 51 per cent equity interest in Marine Midland, the thirteenth-largest U.S. bank in terms of assets. The Federal Reserve Board has already approved the deal.

Expansion of the foreign banks in New York has generally attracted attention because of the intense competition they have been providing to local banks in the lending markets. The figures are a little unreliable but as an order of magnitude they seem to suggest that around one-third of commercial loans made by banks in New York are currently made by foreign banks. The latter have had the advantage of being able to ignore the prime rate in pricing their loans and they have not been burdened with the cost of putting up reserves with the Federal Reserve System.

That, however, changed with the passage last year of the International Banking Act and the foreign bank pricing advantage has thus been diminished. The growth of the foreign banking presence in New York has however greatly contributed to the city's stature as an international banking

centre.

For one thing they have contributed to the rapid development of the New York foreign exchange market, giving it greater breadth and depth, particularly for spot transactions. Several other factors have reinforced this development. The volatility of floating exchange rates and the development of the 24-hour foreign exchange market in the various world centres are two of them.

Since New York's market is open when both the European and Far Eastern markets are closed, this too enhances New York's role.

The increased role the dollar has been playing in international lending and trade coupled with the removal of capital controls in the early 1970s have also enhanced New York's role, particularly with the development of the New York money market as a source or a home for wholesale funds.

It is not just the foreign banks which have contributed to the expansion of New York's importance as a money and foreign exchange trading centre. Major American banks too have located their trading operations in the city. Bank of America, for example, has an important foreign exchange trading operation in the Wall Street district, as do other U.S. banks.

It is often forgotten too that while the most obvious impact of the OPEC oil price increase in 1974 was to increase vastly the financial muscle of, ultimately, a few OPEC countries which have stayed in surplus a side effect was to reinforce the position of some U.S., particularly New York, banks which played a key role as financial intermediaries.

As these developments have taken place the New York banks have increasingly realised that they are being presented with opportunities for further expanding New York's role as an international financial centre. To some extent the city's brush with bankruptcy may have contributed to the banks' realisation that by building up the city's role as an international financial market they would be contributing to the city's economy and therefore its financial viability. As holders of New York City debt as well as in their banking role there are advantages to be gained.

The most dramatic manifestation of a determination to build up the city's importance came last year with a proposal which would result in the establishment of a free zone for international banking in New York. The proposal has been put forward in such a way that other states too could create free international banking zones—free that is of costly U.S. reserve requirements on international business and from certain New York City and State income taxes. This proposal is still being reviewed by the Federal Reserve Board and the outcome is uncertain. If it goes through New York's bankers expect that more of the international business could be carried out in New York rather than through offshore banking centres.

Some bankers see in the Fed's decision on the issue a symbol of the central bank's willingness to play a role in the development of New York and the U.S. as an international financial market similar to the role played by the Bank of England. Even if the Federal turn down the proposal, however, bankers are unlikely to give up and will continue to look for other ways to achieve their objective. Some have active promoted proposals to reform the reserve requirements of the central bank in a way which would have a similar result. Thus while the New York Banks have suffered from competition with foreign banks in their domestic market in terms of New York as a financial centre they are banking from it.

John Wicks Zurich Correspondent

Stewart Fleming

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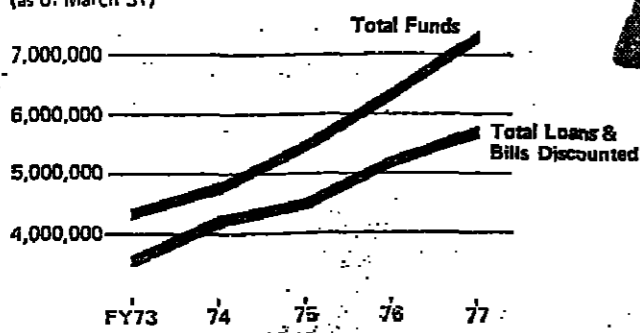
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The main centres—continued

Frankfurt

FRANKFURT IS the financial heart of West Germany. Although it has been challenged by great commercial centres such as Hamburg, Düsseldorf and Munich, none of these has managed to dislodge it from its pre-eminence.

It is an international business that the city reigns supreme. Of the 300-plus banks located in Frankfurt, about 160 are foreign bank branches or representative offices.

Few countries are as well banked as West Germany, and it would be impossible for a single city to corner the domestic corporate finance market in a country where the industrial majors are as widely dispersed as in the Federal Republic. Even so, Frankfurt, geographically, gets far more than its fair share.

Although it lies deep in the heartland of the country, its location near the confluence of the Main and the Rhine have

dominant sound in Frankfurt was the thinking of coins. It was a shrewd observation, for scarcely more than half a century later the city, it was claimed, had one bank for every 170 citizens.

Today the city houses some 140 West German financial institutions and is also the home of the Bundesbank, West Germany's central bank. It also provides home for most of the foreign banks represented in the Federal Republic.

While Frankfurt has long traditions as banking centre, it was probably its history in the aftermath of World War II which established its current pre-eminence. Frankfurt was the centre of the American occupation and for some time seemed certain to become the capital of the newly-created Federal Republic.

It missed by a hair's breadth. The reason, it is widely claimed, was that Dr. Konrad Adenauer, the Chancellor who created the new democratic Germany, had a villa near Bonn, then a quiet university town noted only for

scholarship and as the birth-place of Beethoven.

Frankfurt, as centre of the American zone, did more, however, to attract and aid refugees and displaced persons from all over Greater Germany than any other West German city. It was a heavy burden, but one that yielded a wealth of talent for the city and its industry. Even today it is seldom that one meets a person actually born in Frankfurt.

The city's internationalism, coupled with the powerful American presence, attracted the foreign banks. In 1937 some 15 foreign banks—mainly American—had branches in Germany, most of them in Frankfurt. By 1975 the number had increased to 49 and by the start of this year Bundesbank figures show 54—again with the great majority in Frankfurt.

It is difficult to assess the size of the foreign banks' business. At the end of last year the aggregate business volume of the 53 foreign bank branches reporting to the Central Bank was DM 38.16bn—small beer

compared with a total business volume for all German banks of DM 1,988.17bn. The foreign banks' figure ignores, however, the business generated by the many representative offices, which are not obliged to report to the Bundesbank.

While the total business transacted by the foreign banks here is undoubtedly substantial, most foreign bankers are agreed that Frankfurt is a difficult city in which to work. West Germany's universal banking system is a tough nut to crack. The German banks have a close relationship with industry and the foreigner finds it hard to compete against long-term relationships.

On the other hand there has been no exodus from Frankfurt on the part of the foreign banks—quite the reverse, they keep on coming. The truth is perhaps that Frankfurt has a long banking history and it is a hard thing to teach an old lady to suck eggs.

Guy Hawtin
Frankfurt Correspondent

Paris

The rapid development of French banking over the past 12 years is now levelling off. It leaves the country's financial apparatus still heavily concentrated in Paris. The capital's role rooted in the 19th century, has been reinforced, and banking skills that were often thought lacking in comparison with London have been brought up to scratch through the big banks' exposure to competition in their expanding overseas activities.

The city's weight in banking is illustrated by arrival in the world top 10 of three French commercial banks—BNP, Crédit Lyonnais and Société Générale—and a fourth if one counts the farmers' bank Crédit Agricole, by the large share of their business done abroad, more than for most other non-U.S. banks; by the part they play as intermediaries in the Eurocurrency markets; and by the number of banks from oil-exporting countries which have set up shop.

Out of 330 banks registered in France as of December 31,

106 were foreign, 12 more than two years previously.

A lingering reputation for difficult regulations, together with the State's predominant role on the French banking scene, still provide inhibiting factors. But French banking authorities reckon their regulatory system compares on roughly equal terms with London's. Exports of resident French capital are subject to strict supervision, and safeguards are imposed to stop speculation against the franc and to prevent both banks and non-banks building up liquid foreign currency balances outside France. But otherwise banks have considerable freedom in their international operations.

The main State and private sector banks rank among the most active managers on the Eurocurrency market, and the Euro-French franc has staged a revival since last autumn, when it reopened for the first time since 1976. Issues have been coming at a rate of about one a month. The start-up of the

European Monetary System, which brings the French franc back into the European currency line-up, has enhanced confidence in the franc's stability, underpinned by the Barre Government's austere economic policy.

However, the Treasury has pursued its strategy of keeping the Eurofranc's role fairly minor, and is exercising strict control on the market, limited to top-quality borrowers.

The domestic bond market has hit record levels since the general elections of March last year, and terms have been increasingly favourable to borrowers. But the growth has taken place entirely in the State and semi-State sectors, and private sector bond issues have in fact stagnated.

Bond issues play a smaller part in company financing than in West Germany, Britain or the U.S. In the 1960s industry was steered towards increasing borrowing in the form of bank loans, a deliberate tactic in view of its low indebtedness at the time.

This emphasis has shifted since last summer, with a series

of Government incentives aimed to increase companies' interest in raising new equity capital and savers' interest in the stock market.

Most important among these is the tax exemption of up to FF 5,000—more for families—for savings that go into French shares or into mutual funds with 60 per cent of French shares. This has led to a big inflow into the mutual funds known as Sicavs, which played a part in last year's massive Bourse recovery. A spate of new issues on the Bourse has apparently run out of steam,

however, and the time when politics ruled the market seems to have played itself out for the time being. The Bourse has been hampered by a long clerks' strike earlier this year.

Its expansion is meanwhile bogged down by old-fashioned methods. Quotations are still chucked up and divided into three sections. The Stock Exchange Commission is pressing to get things computerised. It is also pressuring—not with total success—for French companies to inform shareholders better.

David White

Tokyo

N LINE with the rise in Japan's economic power, Tokyo has been increasing in importance as a financial market and is developing into a world centre.

Encouraged by Japan's need to increase the export of capital partly to offset its huge trade surplus—flotation of Yen-denominated Samurai bonds by foreign issues on the Tokyo capital market in 1976 increased sharply to nearly \$4bn, including privately placed bonds, compared with \$1.6bn in 1977, ranking Tokyo equal with Frankfurt and Zurich and far above Singapore.

A sharp rise in secondary market yields for Japanese bonds, however, and a steady all in Japan's current account surplus since late 1978, reducing the need for export of capital, are expected to decrease temporarily the number of Samurai bond issues in 1979. The change in the Japanese bond market has been brought about mainly by the flotation of large amounts of national bonds by the Japanese Government, which may crowd out issues by other borrowers.

Trading on the Tokyo foreign exchange market nowadays totals nearly \$2bn a day, including swap and forward transactions as well as spot trading, and is about double the level a few years ago. This is approximately at the same level as trading in Singapore, but some Japanese dealers believe the Singapore trading volume, based on local banks' monthly reports to the Monetary Authority of Singapore, contains more duplication than the volume in Tokyo which is based on daily reports to the Bank of Japan. The Hong Kong market is believed to be much smaller, although it is technically difficult to assess.

The sharp increase in trading volume in Tokyo, especially since last year, has been caused largely by the erratic fluctuations in the yen-dollar exchange rate during the Japanese currency's sharp appreciation until President Carter's dollar-boosting package announced on November 1 last, and its turnaround since then.

There has been an increase in the arbitrage operations by foreign and Japanese banks, which account respectively for 30 per cent and 70 per cent of trading in Tokyo. An increase in capital movements and an easing of exchange controls, such as expansion of yen-dollar quotas for foreign banks and relaxation of limits for net actual short-dollar positions for Japanese banks, were among other contributing factors.

The so-called dollar call market in Tokyo, where dollars are lent instead of deposited because of the tax factor, now has a trading volume of \$500m a day. The market is far behind the Asian dollar market in Singapore, mainly because non-residents are not allowed to participate. Rates are almost constantly one-sixteenth above the Eurodollar rates, so trading is mainly between smaller banks, which have no direct access to Euro-

dollar paper, and the larger ones.

The Bank of Japan believes the Japanese foreign exchange market which is rather like a local market, has made a rapid advance in recent years because the yen has been actively traded in overseas markets and the trading balance has come to affect the Japanese market.

As a result, exchange operations by banks at their own risk are relatively restricted, and the surplus or deficit balance on daily customers' transactions and on overseas offices' transactions is likely to be directly reflected on the local Japanese market.

for yen, without actively trying to push the yen into international markets—because an international currency cannot be created by authority. This policy of supporting the natural evolution of the yen into an international currency will be continued, they say.

Some officials assert, however, that a nation needs more political and military power internationally than Japan has at present to make its currency a real key currency along with the U.S. dollar.

Whether or not Tokyo will develop into a major world money market depends on how far Japanese monetary officials decide to go in meeting domestic and foreign pressures for liberalisation. Many Japanese bankers say the kind of erratic fluctuations in the yen's exchange rate that is very costly to the Japanese economy will be avoided if exchange controls are loosened to allow the market mechanism to work properly in the Tokyo foreign exchange market.


Foreign bankers say that internationalisation of financial markets implies a freely convertible currency and open money and capital markets with interest rates determined by the law of supply and demand. Internationalisation of the financial markets would weaken the relationship between the foreign exchange rate of the yen and the Japanese current account.

In the long run, besides benefiting the country as a whole, Japanese banks would also benefit from Tokyo becoming the major financial centre that internationalisation would make it by enabling them to offer a more complete package of services from a Tokyo base, rather than forcing potential clients to look elsewhere.

Another possibility is that the dollar call market may be opened to non-residents, with some tax benefits similar to those given in Singapore. Such a measure will create a "Tokyo dollar" market far larger than the Asian dollar market in Singapore. For the time being, however, Japanese monetary officials say they see no need to open the Japanese market to cater for demands for dollars outside Japan's own requirements.

The Japanese Finance Ministry and the Ministry of International Trade and Industry are currently trying to rewrite the 1947 Foreign Exchange Law and Foreign Investment Law and combine them into a new combined legislation. The main aim of the operation is to change the principle of the old laws, that restrictions are the rule and permissions an exception, into a new one that most transactions are free in principle except powers are held to impose restrictions in an emergency. Although the new law is not expected to bring about any immediate major changes, it may open the way for major improvements in the future.

Saburo Matsukawa



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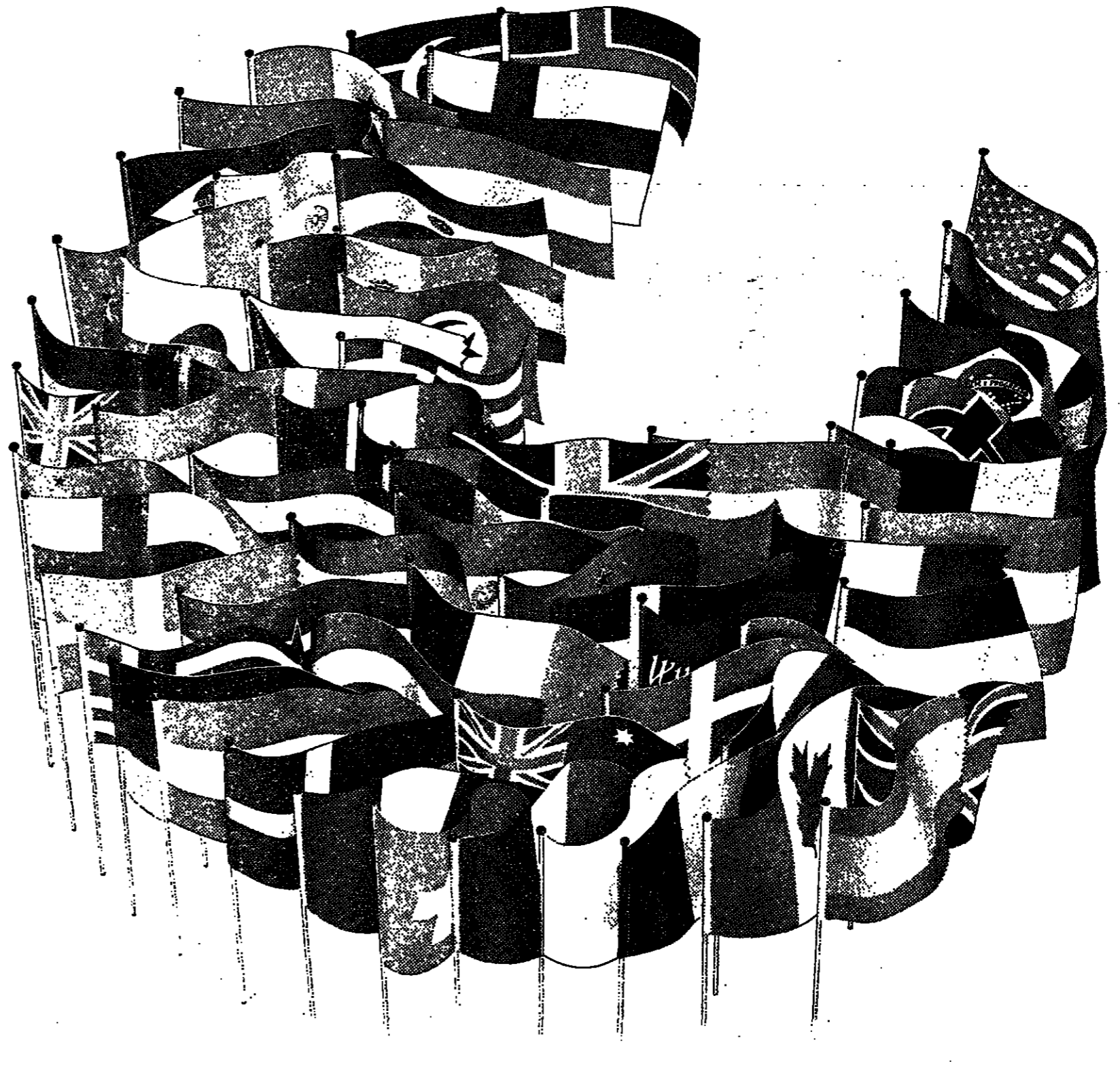
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CANADA

Time of structural change

ANADIAN BANKS and other financial institutions are approaching two important turning points. A prolonged steep rise of chartered bank profits is levelling off. Structurally, the long-awaited changes to the Bank Act are still to come, but their eventual pattern as a good deal clearer.

not written into the Bill. Those who drafted the Bill, and the parliamentary committees that worked on it, had a dual purpose: to increase competition but also to bring foreign banks under control.

estimates that foreign-owned financial institutions have a 12 per cent share in commercial lending in Canada. Foreign-owned institutions reporting voluntarily to the Bank of Canada have increased their aggregate assets from C\$1.6bn at end-1974 to more than C\$5bn. The figures tell only part of the story, but do illustrate the trend.

THE BIG FIVE CANADIAN BANKS

Table with 5 columns: Bank Name, Total assets (C\$bn end-'78), After-tax balance of revenue (C\$bn '77/'78), Eurosyndications 1978* (Number and amounts (U.S.\$)), and World ranking. Rows include Royal Bank, Imperial of Commerce, Bank of Montreal, Nova Scotia, and Toronto-Dominion.

*Source: Euromoney. †Source: The Banker, June, 1978.

times authorised capital with no statutory limit. The Commons committee proposed to hold the foreign banks, as a group, to 10 per cent of aggregate domestic assets of all chartered banks.

bank network through the provincially owned Treasury Board. Overwhelmingly, however Canadian financial institutions are privately or co-operatively owned.

were laid down after the so-called money middle of 1960-1961, during which the then Governor, Mr. James Coyne, was forced from office after a difference of opinion with the Government. His successor and the Finance Minister issued statements to the effect that the Government had ultimate responsibility for monetary policy.

SOUTH AFRICA

Upheavals ahead

THE DECISION by Britain's Midland Bank to close its representative office in Johannesburg in April is a clear indication of the continuing pressure on banks doing business in South Africa.

fields, both through diversification and more noticeably through the purchase of alling specialist banks caught in the recession. Four commercial banks dominate the banking scene in South Africa, ranging from Barclays National at the top, with total assets of R3.7bn (\$4.6bn), through Standard Bank, with assets of R2.9bn (\$3.6bn), Volkskas on R2bn (\$2.4bn) and Nedbank on R1.6bn (\$1.9bn).

While restrictive monetary policy has squeezed bank profits from above, a continuing increase in the cost of attracting depositors has squeezed them from below. The trend away from demand deposits towards savings accounts has accelerated significantly in recent years.

move was not a major blow to the South African banking system. Midland's office had already been run down from men to one, and it retains a foothold in the country through the European Banks International Consortium (BIC). But the decision was avoidable ever since Midland took the decision last year not to make any further loans to South African Government and its agencies.

Around each of these a major banking group has now been built up, with wholly owned subsidiaries specialising in merchant banking, hire purchase and leasing. Thus Barclays controls Wesbank (general) and Barclays Merchant Bank (leasing), Standard (HIP and leasing), Standard Merchant and Standard Corporate Finance (general), while the Nedbank group includes UAL (merchant), Nedbn (general), Syfrets (general) and Nefic (general). The other major group is the Bankorp group centred around the Trust Bank (general), Senbank (merchant) and Santambank (general).

Competition for consumer accounts has been somewhat muted in recent years, however, because of the generally high level of liquidity in the economy. Banks and building societies have been careful to vary their deposit rates in concert. But the recent introduction of transmission accounts by the building societies, offering nominal interest and yet allowing the flexibility of a demand checking account, could further squeeze that portion of commercial banks' business.

the past decade, leading to an establishment of a whole range of specialised banks to dilute the dominance of the major commercial banks. The past year has been one of consolidation in both areas while the underlying desire for international disengagement persists, immediate pressure has eased and international finance is being more readily obtainable for South African borrowers. On the domestic front the gradual recovery of the economy has eased the immediate economic pressure on fringe banks, reducing the level of business failures and enabling the major groups to consolidate their acquisition of specialist banks made during the prolonged economic recession which began in 1974.

Policy varies from group to group in terms of the degree of specialisation of the different banks. While most of Barclays' leasing and HP business is channelled through Wesbank, the parent bank has itself stepped up involvement, devoting some six per cent of its lending to that field. Standard, on the other hand, has the purest lending book, with 95 per cent tied up in overdrafts.

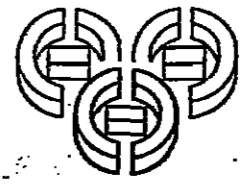
The creation of a foreign exchange market by the de Kock proposals has also tightened up a previously extremely lucrative area of bank business, by creating a competitive environment for foreign exchange dealings and dramatically narrowing the banks' spreads on major deals. While they are only the first step in a wider strategy of reform, the proposals are intended to neutralise the capital account constraint on domestic economic policy by forcing the exchange rate to take more of the brunt of movements in the reserves.

Since the beginning of the recession in 1974, however, the major commercial banks have used their financial muscle to move back into the specialist

difference. Indeed one of the early benefits of the de Kock proposals has been greater flexibility in interest rates as an economic tool. Whereas hitherto any reduction in South African rates below the prevailing international level has precipitated substantial switching of trade finance back to the domestic market, Dr de Kock's proposal, discount on forward dollar cover, currently 2.5 per cent, has largely negated the difference.

As for the banks themselves, however, the Government is committed to a policy of reducing foreign ownership below 50 per cent by 1988, to which the banks have agreed. Standard is now down to 59 per cent, following the acquisition of UDC Bank (renamed Standard Corporate Finance) last year. Barclays National is still 64 per cent foreign-owned, and showing no immediate signs of reducing the level. Mr. Bob Aldworth, the managing director, has indicated his preference for accomplishing the expansion of South African ownership through a rights issue, but none is likely before 1980.

Quentin Peel Johannesburg Correspondent



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WORLD BANKING XXVII

UNITED KINGDOM

Growing range of services

NUMEROUS Labour proposals over the years... The London clearing picture is completed by... One of the most competitive developments in the UK financial system in recent years has been the increase in both the numbers and market share of the foreign banks in London.

There are now more than 340 foreign banks directly represented in the City... One example of the trend which has helped to blur traditional demarcation lines in British banking has been the clearers' growing involvement in medium-term lending... The British banks generally draw a line, however, at taking equity stakes in industrial companies.

Artificial The clearers have frequently protested that the building societies and savings banks are endowed with artificial competitive advantages... Ideally, the clearers would like to see all these institutions subjected to the same disciplines as they themselves face from the Bank of England, the Government agency that is the banking supervisory authority.

are now gradually moving out of the public sector into the mutual sector of non-profit making institutions... Michael Lafferty



Mr. Gordon Richardson



Sir Jeremy Morse

Gordon Richardson

PROFILE

WHEN Mr. Gordon Richardson succeeded Sir Leslie O'Brien as Governor of the Bank of England in 1973 there were, by all accounts, some senior officials who found the new boss a little difficult to get used to... Over the past six years Richardson has got a lot of things done—in the process considerably widening the area the Bank is concerned with.

accountant. In his relations with Government Gordon Richardson has studiously avoided public controversy... Since he took office Richardson has not been spared crises. Within a few months of taking office he found himself facing the consequences of the Yom Kippur war and the Middle East oil price rise...

Sir Jeremy Morse

PROFILE

SIR JEREMY MORSE, chairman of Lloyds Bank, is the sort of man who attracts extravagant praise... Sir Jeremy became chairman of Lloyds Bank, one of the Big Four British clearing banks, in 1977 having joined the bank as a deputy chairman in 1975.

September 1974. Sir Jeremy is a Londoner and was educated at Winchester and New College, Oxford... Those who know British clearing bankers say Sir Jeremy Morse is different. Perhaps the point is made by this simple incident at Lloyds' press conference on its 1978 results.

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Israel

CONTINUED FROM PREVIOUS PAGE

last. Ninety per cent were accounted for by foreign exchange or index-linked liabilities... The overall increase in unlinked bank credit extended in 1978 reached 55 per cent. This increase, combined with the shift away from unlinked deposits, increased the deficit in liquid assets which the banks have to deposit with the central bank, a deficit on which heavy non-tax deductible fines are imposed.

deficit and in view of bank credit expansion in response to customer demand, the Bank of Israel raised the rate of fines even higher in October, 1978, which in turn led to a rapid growth in foreign currency credits... The demand for foreign currency credits also increased less than 24 per cent against the U.S. dollar, while the consumer price index rose by 55 per cent in 1978.

crease in the cost of foreign currency credits... The signing of the peace treaty is likely to reinforce confidence abroad in the Israeli economy... The banking community hopes that once the framework of peace is strengthened Israel may gradually become a secondary financial centre, which will attract a growing volume of offshore deposits and provide financing to regional and international markets.

David Kochav

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WORLD BANKING XXIX

ARAB WORLD 2

Record borrowings

BIGGEST net borrowers in the latter part of 1978 were the oil exporting countries during the third quarter of 1978. They raised a total of \$4.4bn of new loans (or \$4.4bn of an increase in deposits).

The big net borrowing continued an established trend among the O.A.P.E.C. members (Organisation of Arab Exporting Countries). The largest borrower for the year was Algeria, with a total of \$3.2bn. The United Arab Emirates borrowed \$1.7bn (97.26m) than it did in 1977 (\$1.08bn).

Another important feature of banking was the enhanced role of Arab consortium banks in lending. While German and Japanese banks were felt to have been prime factors in the sharp rise in lending margins, consortium banks were not behind; indeed in lending to EC borrowers, such banks led very competitively. In one way they were continuing to the recycling of oil funds and their success reinforced the simple truth that their expertise is no longer in the scale it was a few years ago, at least in this sector.

Development in the third development is the growth of the only sector bond market which is limited in an Arab country, the Kuwaiti dinar.

Two latter developments to the growing sophistication of the Arab world and its inclusion in the world's capital markets which thus becoming more fully based. Additionally Arab consortiums such as Union des Arabes et Francaises (U.A.F.) and Banque Arabe Nationale d'Investissements played an active role in syndicated loan market, not in the Middle East. The of such banks, not UBAF is getting truly wide as demonstrated by recent mandate to that bank to raise a \$300m loan for Algeria. This is one of the first raising operations by that country on the international capital markets and the second to date.

AMF's entry into the financial markets, which surprised some, was felt to reflect its broader range of aims than those of the DMF and also the fact that with its smaller financial base it needs to operate as a commercial institution.

These banks are also widening the scope of their activities as witnessed by the decision of Gulf International to upgrade its London representative office to full branch status later this year; much more power of decision will be vested in the City office which suggests that the amount of business done with European clients will increase in the next year or so.

On the side of the borrowers, by far the client most hungry for loans remains Algeria; this will be the case in 1979 as it was in 1978 by simple virtue of the fact that this country is in the middle of financing a very ambitious gas liquefaction programme. Terms started softening for Algerian borrowers later than for most in the Third World to reach the level of 1 per cent for five years at present, 1 1/2 per cent to 1 3/4 per cent on 10 or 12 year loans.

The process is slow because many banks are close to their ceilings on Algerian loans. How much lower they can go is a matter of conjecture but Algerian negotiators will probably want to tie commercial loans to specific projects or exim type credits so that exim guarantees can be obtained by the lending banks on the commercial tranches of such mixed loans. This type of transaction allows banks to participate while not increasing by much their exposure to Algerian risk and getting say Canadian, or French guaranteed paper instead.

Algeria has made an effort over the past year to get its borrowers to approach the market in more orderly fashion and reduce the amount of a forfait paper it issued. The higher rates paid to bankers which bought such paper, as compared to the return available to them if they participated in syndicated loans seems to have had the effect of keeping spreads on loans for Algeria higher for longer than they need have been.

Neighbouring Morocco has been a far more modest borrower but has benefited from the fall in spreads much faster than Algeria. The loans currently being negotiated by the State phosphate company OCP includes a 1/2 per cent element for at least part of the life of the loan.

Jordan is another borrower with a steady track record and which has witnessed a steady fall in the rates at which it is able to raise money.

Reassessed Borrowing in the Gulf has been scaled down last year as many ambitious projects were reassessed; there is little sign of much activity so far this year.

One major mishap which occurred earlier this year was when BAIL lost the mandate to raise a \$220m loan for Dubai Aluminium after the bank was vetoed from doing this business following a meeting of its holding company. Some of the shareholders are understood to have felt that one aluminium smelter in the Gulf was enough; Dubai's smelter would simply be adding capacity which no one could use.

Lloyds Bank which had raised the loan which financed the initial costs of the Dubai smelter eventually got the mandate. The greater sophistication of Arab banking is also reflected by the growing role played by some Middle East currencies, in particular the Kuwaiti dinar. Although as one observer recently put it the Kuwaiti dinar recipe is "as secret as Coca Cola's" the feeling among bankers is that half or just over of the basket of currencies against which the KD is fixed is made up of dollars. The currency has certainly been stable, appreciating against the dollar but in no such wild way as the yen or the Swiss francs.

Interest rates on KDs have also tracked a medium course between those offered to borrowers raising dollar or sterling denominated paper and those raising Swiss franc or DM denominated paper. Defenders of the KD market argue that fears of revaluation of the KD are groundless on a number of grounds. A revaluation would jeopardise many investments made by Kuwaitis abroad—especially those denominated in dollars. Kuwait, as distinct from funds like the Kuwait Fund for Arab Economic Development has extended many soft loans denominated in KDs.

A revaluation would be difficult for many of these borrowers to stomach. As it is the volume of new issues, the size of individual issues have increased while their maturity has lengthened over the past 15 months.

More good quality borrowers are raising KDs, the recent accolade given to this sector by Norges Kommunalbank having not passed unnoticed. Kuwait investment banks have become more aggressive marketers rather than just sitting back for deals to be brought to them. Today much effort is being made to improve the secondary market which is still in its infancy. Trading spreads of 1-1 1/2 points were not infrequent but since the Arab Company for Trading Securities (ACTS) was formed back in 1977 by Kuwait International Investment Co. and the Industrial Bank of Kuwait dealing spreads of 1 point are becoming the norm.

KD bonds are also being placed more widely—outside the Middle East. Performance growth is a slow process but all signs point in the direction of future growth and sophistication. This sector needs more triple A borrowers. Recently a U.S. corporate name tapped it for the first time. Occidental Petroleum. More and better quality U.S. corporate names would make all the difference.

Francis Ghiles

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BAHAMAS

Offshore leader

A NOTABLE feature of the 1970s has been the rapid development of offshore financial centres triggered by the increase in the international lending activities of U.S. banks.

The lion's share of this offshore business has been absorbed by the Caribbean, which now accounts for about 13 per cent of the \$50bn Eurocurrency market. Caribbean centres have become even more important following the rapid growth of arbitrage between the Eurodollar and U.S. domestic money markets.

The Bahamas, with 9 or 10 per cent of the Eurocurrency market, has emerged as the latest single centre outside London.

Of the nearly 300 banks and trust companies located in Nassau, more than 100 are Eurocurrency branches. Eighty-two of these are American. The assets and liabilities of U.S. bank branches in the Bahamas have expanded more than ten times in less than seven years, up from about \$8bn at the end of 1971 to \$84bn at the end of August 1978.

Overall, non-resident deposits have risen from \$20bn to more than \$100bn.

To facilitate the movement of Eurocurrency funds, the Central Bank exempts Eurocurrency banks from exchange control regulations and from any reserve requirements on their domestic deposits. Financial institutions mobilising domestic funds are, however, subject to more stringent control and reporting requirements.

Because many are also engaged in offshore banking, the Central Bank requires that domestic and offshore assets and liabilities be reported separately. This has enabled the Bank to monitor the level of domestic money supply and domestic credit, and to a large degree insulate the economy from the market's inflationary impact.

Political and economic stability, coupled with favourable tax laws, good communications and a sophisticated financial infrastructure, have made offshore banking the Bahamas' most important industry after tourism.

The sector's annual economic input is estimated at \$50m annually with an additional \$300m invested in the form of loans, government bonds and fixed assets.

Equitable

A 50 per cent boost in bank and trust company licence fees from the first of the year has provoked little complaint. The increase is generally regarded as equitable, having regard to rising costs in every sector, and the fact that there has been no increase since 1971.

Commercial banks now have to pay an annual licence fee of \$67,500, trust companies \$22,500 and banks doing only international business \$9,000.

Until recently, most of the Eurocurrency loans booked in the Bahamas were arranged at the banks' head offices. A noticeable trend in the past few years is the growing number of offshore banks that have established their own Nassau office to deal in Eurocurrency loans and deposits.


Largely responsible for the shift has been the requirement by more foreign tax authorities and Central Banks that the "mind and management" of offshore banking operations be genuinely conducted from abroad.

The Government is anxious to encourage the trend because of the increased economic benefits that would accrue from having more of the assets actually held in and managed from the Bahamas. In particular, it would like to see Nassau develop a greater capacity for international loan syndications. The ultimate objective is to transform the islands from offshore to international financial centre in the tradition of London.

Nicki Kelly

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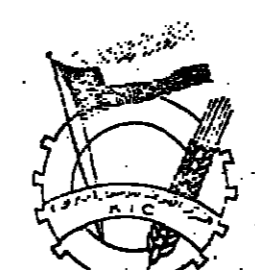
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John J. ...

JAPAN

Controls irksome

JAPAN'S BANKING system, probably the most rigidly controlled in the advanced industrial world, is under growing domestic and external pressure for extensive changes towards more flexibility.

The basic law for the system is the Banking Act of 1927. Written after a post-World War I financial crisis, the law gives the Finance Minister strong powers to supervise, investigate and even suspend banks. He has powers to order a bank to submit reports or present documents and to instruct Ministry officials to investigate its business and condition of its assets whenever he likes. When considered necessary in the light of a bank's business or condition of its assets, he can suspend its operation or its assets deposited or issue any other necessary orders.

While it is disputed in academic circles whether these provisions give the Ministry extensive administrative powers to control banks, the Minister actually provided detailed administrative guidance in them in many areas.

The Finance Minister's powers of control increased during World War II, when many financial institutions underwent changes to meet the needs of wartime money policy. They were reorganised or merged, and as a result, the scale of trust and insurance companies, as well as commercial banks, was greatly expanded. Provincial banks were mostly merged into one bank per prefecture, while savings banks were converted into or merged with commercial banks.

The present Japanese banking system is based on pyramid hierarchy of financial institutions, featuring a rigidly controlled interest rate structure and a direct control over commercial banks' lendings by the so-called "window guidance" of the central bank.

The controlled nature of the interest rate structure is clearly displayed when basic interest rates are changed. The Bank of Japan, usually with advanced notice to the Japanese Press to prepare the public opinion, first announces a change in its official discount rate and in a day or two city banks announce a change in their short-term prime lending rate, usually 0.25 per cent above the official discount rate. The rate is the same for all city banks, which announce it, however, individually to avoid charges of collusion under the Anti-Monopoly Law.

This is normally followed by changes in long-term interest rates, in the order of rates for national bonds, local government bonds, Government-guaranteed bonds, corporate bonds, bank debentures, long-term prime lending, money trusts, etc.

The Japanese banking hierarchy, headed by the Bank of Japan, consists of 13 city banks, including one specialising in foreign exchange business, 63 local banks, seven trust banks, and three long-term credit banks, various types of financial institutions for small businesses, financial institutions for agriculture, forestry and

fishery, and Government financial institutions.

Each group is supposed to keep order within itself and avoid trespassing others' ground. For instance, the monetary authorities frown upon any attempts by a city bank to upgrade its ranking in terms of deposits held by soliciting unusually large deposits so as to overtake a competitor. Another example is that all city banks have been paying their dividends at a uniform rate of 10 per cent per annum under the administrative guidance of the Finance Ministry.

Many Japanese economists and bankers have been suggesting that monetary authorities should liberalise the Japanese money market to help it absorb large amounts of deficit-covering national bond flotation.

Guided

Bank officials say the central bank has been urging the Finance Ministry to liberalise the interest rate structure. The bank itself guided the short-term money houses and other market forces to effect a few liberalisations of interest rates in the call money and bill discounting markets by introducing two-day to seven-day moneys and one-month bill, etc. at free interest rates, although key rates continue to be fixed.

The central bank has been urging the Finance Ministry to free the interest rate for 60-day Japanese Treasury bills, which is currently fixed by the Ministry at slightly above the official discount rate. The bank proposes that the Treasury bills should be issued through competitive auctions in the same way as TBS in the U.S.

Competitive auctions were actually applied to the sales and issues of some national bonds of medium-term maturity, to promote the digestion of bonds by the market. Mr. Teichiro Moriga, governor of the Bank of Japan, said at a recent Press conference he wondered if continuation of the present system of fixing long-term rates in Japan was well-advised.

The Financial System Research Council, an advisory body, has been working on a plan to amend the Banking Act. The main purposes of the amendment will be to expand the areas of banking business, oblige banks to make more disclosures, introduce a five-day week, adopt one-year accounting, instead of the present half-year accounting, and write part of the present administrative guidance into law.

In line with the spirit of projected amendment of the Banking Act, the Finance Ministry reported to be conceiving measures, including permission for banks to sell national bonds to the public, expansion of housing loans, and promotion of business tie-ups and mergers, banks. The Ministry has already permitted Japanese and foreign banks to issue yen-denominated negotiable certificates of deposit (CDs), within their respective quotas.

This is supposed to be another step towards liberalisation of interest rates in Japan, because the yen CDs to be issued for the first time are exempt from official controls over bar deposit rates maintained under the Extraordinary Interest Rate Adjustment Law. Actually, however, Japanese city banks are said to be soundly outmanoeuvring about the adequate level of interest rates for CI they plan to issue.

Both the EEC and the U.S. have criticised the Japanese banking system, the main point of the criticism being to ask why foreign banks operating in Japan are not allowed to do what Japanese banks are allowed to do in overseas markets.

The Japanese monetary authorities have returned the favor by their own traditional financial customs and practices, which foreign banks must observe in the same way as indigenous banks.

Mr. Douglas S. Werlich, general manager of Japanese branches of Chase Manhattan Bank, said in a recent speech before the Financial Systems Study Committee, Ministry of Finance, that "the Japanese financial system can be characterized as having institutions with clearly defined franchises or roles operating in a money market having few instruments and rigidly controlled interest rates, all under the careful control or 'guidance' of the authorities." He also said "this leads to a large and sometimes cumbersome bureaucracy, with initiative and creativity frequently discouraged."

Mr. Werlich added that the creation of the yen CD will be a major step towards internationalisation as well as untying the hands of foreign banks, presuming it is done in a fair matter. Logically, this should lead in time to complete liberalisation of interest rates.

Foreign banks are also asking for permission to participate in yen syndicate, lead or co-lead syndicates partly supported by the Japanese Export-Import Bank funds, and raise longer term funding through debentures or some similar vehicle.

Saburo Matsukawa

Changes

After the end of the war Japanese financial institutions went through further changes, such as the conversion of trust companies into trust banks, which handled both banking and trust functions. Because of post-war inflation, traditional mutual loan companies changed into mutual credit banks and urban co-operatives into credit associations, and they were allowed to engage in almost every kind of business.

The Securities and Exchange Law of 1948, under the influence of the Allied occupation, forbade banks to conduct underwriting of securities. It did not, however, change the structure of markets in which the bulk of securities went into the portfolio of banks.

In 1952 a new system of long-term credit banks was introduced. It allowed long-term credit banks—three such banks

SINGAPORE

Customers in droves

BANKERS IN Singapore, whether domestic or foreign, have been trying to ward off as they see handsome profits rolling into their financial statements. It has been a healthy year all round and customers are turning up in droves to get credit for all the exciting projects they have in commerce and industry.

Local banks have had a particularly good year. While liquidity in excessive amounts was their bane in earlier years, businessmen have turned hopeful and are prepared to mop up much of that liquidity to fund their expansion programmes. In fact demand has been so good that interest rates have been rising gradually in the way that would have Lord Keynes smiling if he were talking to bankers today. The scenario is typically Keynesian—strong demand mopping up liquidity and giving a healthy boost to growth and business expectations.

Bankers as a whole are breathing more easily after the relaxation of controls but the banking scene as a whole remains one of great composure, with very professional central bankers keeping their fingers on the pulse of the financial centre. Bankers know full well that polite signals will emerge if they misbehave, and the warning signs, however courteously put, remain warnings.

That said, the general picture remains rosy. The daily turnover on the foreign exchange markets is estimated at around \$2bn a day in Singapore. While this may look relatively tame compared with the figure of U.S.\$ 50bn seen in London, it compares healthily with the daily business of \$350m seen only five years ago. In addition, company income tax on foreign or offshore lending has been reduced from 40 to 10 per cent.

The two main currencies traded in Singapore are the dollar and the yen. The number of Japanese banks here has resulted in a fairly formidable yen market appearing on the scene. With the kind of fluctuations seen last year in the two currencies, it is to be expected that money brokers have been keeping the telephone wires red hot.

In fact bankers and their money brokers have gone into a huddle recently to discuss the possibility of a lowering of brokerage rates. Money brokers have been trying to ward off as they see that the volume remains low but the growth of the market may well mean that the banks will dictate the pace.

While foreign exchange dealing activity has remained high, international lending activity has been constrained by the fine margins obtained by the big international borrowers. As a result many foreign bankers have decided to play it cool and insist on a spread of at least 1 per cent above Libor or Sibor before they are prepared to lend money. This compares with the wild rush to dump excess funds on the laps of borrowers not so many years ago. This level-headed approach has not prevented prime borrowers from extracting lower spreads from loudly complaining bankers. But it is a healthy note that bankers have reasonably good memories of the financial disasters of yesterday.

At the retail end of the domestic banking scene, nothing is perhaps as awesome as the penetration of the Post Office Savings Bank into the retail banking market. With over 1 million accounts in an island of 2.4m inhabitants, there is no doubt which is the top retail bank in town.

While the local banks have pointed a finger at the POSB for eating into their markets on the strength of tax-exempt interest offered to depositors of the National Savings Bank, none has dared to say that the POSB has fallen to be at the forefront of the retail banking revolution. With a fully computerised operation it has done more than the others to provide retail banking services in every way except the current account function than the others.

While it has been in the forefront of innovation, it is also true that it has no problem about getting branch licences as it is not controlled under the Banking Act and does not need to apply for a licence when it opens a new outlet. Banks on the other hand require the approval of the MAS for branch licences. On the whole the MAS has been willing to let local banks expand into new housing estates and this trend has proven profitable for domestic banks.

The POSB has provided the competition required to push other banks into computerising their activities and several of the smaller banks have got to gather in cost-sharing exercises. Yet they are likely to continue falling behind the National Savings Bank as the latter has ventured into setting up banking counters in the superstores and the provision of night banking services. It is also the best prepared for the introduction of automated teller machines.

This competition is forcing local banks to reconsider their strategies and the emphasis is now on better and more courteous service. Some have even gone as far as lucky draw to bring in the savers. But it is likely that only those taking a genuine interest in full retail banking activities will carry the day.

Georgie Lee

Excellent

The Big Four on the local banking scene—the Development Bank of Singapore, the Overseas Chinese Banking Corporation, United Overseas Bank and Overseas Union Bank—have all reported excellent profit growth ranging from 24 per cent to 80 per cent over the past year or so.

While the domestic scene was filled with the mood of gaiety, international bankers located in Singapore were not left to mope by the wayside. The Minister for Finance, Mr. Hon Sui Sen, last year announced the total liberalisation of foreign exchange controls.

While the announcements took Singaporeans by storm, it only raised the slightest hint of a smile on the faces of foreign bankers. They had been expecting it and did not find it overwhelming. While they were not exactly overjoyed, they were nevertheless pleased to see yet another control removed.

And the hints had been emerging gradually from the Monetary Authority of Singapore (MAS). Singapore's equivalent to a central bank with all the functions of a central bank except that of currency issue. The MAS had

Typically

This is why local banks with both domestic and international business have turned their attention from driving ahead into foreign loan markets towards a more introspective approach with the flexibility of operating in both markets, they have naturally turned their noses in the direction of the home market where the scent of profits is strong.

Typically in an economy that is regaining healthy growth, the nearly 8 per cent last year, demand is picking up with bankers and their customers still remembering the dangers of becoming overstretched. As a result the prime rate has been steadily rising from a low of 6 3/4 per cent to about eight per cent in recent months.

With the economy radiating good health, the property market has shown signs that it is turning around from the dismal depths of inactivity it had fallen into. Commercial properties have in fact sprung to life in an amazingly quick manner and the property speculator appears to have rejuvenated himself. This has helped to keep loan demand good.

WORLD BANKING XXXI

HONG KONG

Government takes new powers

HONG KONG is peculiar in many ways, one being that it has no central bank. From time to time it is suggested that the colony should move into the second half of the 20th century and acquire one of these august institutions. The most recent call has come from some foreign bankers operating here. Once again, the Government has said that there is no need for a central bank.

In reality, the argument about whether or not there should be a central bank obscures the fact that there is an ongoing, gradual process by which the Government is taking on itself some of the functions of a central bank. The main instrument is the Office of the Secretary for Monetary Affairs, a department which comes directly under the Financial Secretary. Growth of the role of the Monetary Affairs Department has been especially rapid in the past year, both as a consequence of and in response to, a very rapid expansion of money supply and credit over the past 15 months — a growth which has occasioned a sharp fall in the value of the Hong Kong dollar and threatened a larger de-stabilisation of the financial system.

Traditionally, Government powers over the banking system have been confined to the office of the Banking Commissioner. This office administers the banking ordinance which regulates the banking system. But the objectives of the Banking Commissioner are the prudential supervision of individual banks to ensure that they conduct their affairs in a manner that safeguards their depositors. It has not been concerned in any way with the financial or monetary system as a whole. That has been left to take care of itself.

Three significant things have happened to Hongkong banking in the past year. First, a moratorium on banking licences has been lifted. Major foreign banks which, unless established prior to 1985, were only able to operate through representative offices or finance company subsidiaries have now been given licences.

Secondly, the finance companies have been brought under the wing of the Banking Commissioner and are soon to be subject to liquidity requirements and possibly other measures of prudential supervision.

The most significant move has been a change in the banking ordinance enabling the liquidity requirements imposed on banks to be used as a means of influencing money supply and interest rates, rather than, as hitherto, simply to ensure prudent operation.

Under an amendment which came into force this month, the Government's short-term (that is, seven days or less) deposits with the local banks will be treated as domestic interbank deposits requiring 100 per cent liquidity cover rather than as ordinary customer deposits, against which only 25 per cent specified liquid assets must be

held. The Government will be able to influence liquidity by shifting funds to and from short term category Government deposits, currently account for nearly 9 per cent of total domestic deposits of HK\$69bn and are growing rapidly on account of large budget surpluses.

The Government took this new power because it believed that the banks had been too slow in raising interest rates to dampen loan demand which has grown very dramatically over the past year. Loan growth is only now beginning to slow after seven best lending rate increases in four months to a record level of 18 per cent. At the end of February, loans were up 47 per cent on a year earlier, though deposits increased only 25 per cent.

Delayed

The Financial Secretary, Mr. Philip Haddon-Cave, has suggested that the cartel nature of the interest rate fixing system tended to result in a delayed response to the need for rate changes. However, another reason for the rapid growth in loans was the government's own surpluses were not having the deflationary effect that they used to when they were almost automatically invested abroad.

A large trade deficit brought about by excess domestic demand was weakening the Hong Kong dollar. The Government did not want to exacerbate this decline, and thus fuel price inflation, by further weakening the currency by selling Hong Kong dollars to acquire foreign currency reserve assets.

It has been argued that the new liquidity definition will not necessarily tighten liquidity. Banks can offset any new requirement by borrowing from parents or associates overseas. Foreign interbank borrowings do not require any liquidity cover. However, such borrowing exposes banks to exchange risks.

That risk has been highlighted by recent erratic behaviour of the Hong Kong dollar. Last year it had been as high as 4.60 to the U.S. dollar and its trade weighted index rose to 115. However, it declined fairly steadily during 1978 and early 1979 and a speculative attack in April drove it down to 5.30 against the U.S. currency and its trade-weighted average to 90 before recovering to around 5.06 to the U.S. dollar.

Complaints against the rate setting cartel have also been voiced, more strongly and for different reasons by some foreign banks' tardiness in raising best lending rate has meant that, for much of the past year, the interbank call rate has been above the best lending rate.

This has been a serious problem for those foreign banks with a narrow domestic deposit base which rely on the short-term interbank market to fund their local lending operations. They feel that they have been unfairly and deliberately squeezed by local banks, of

which the Hongkong and Shanghai is dominant. Some of them would like to see an official lender of last resort (i.e. some form of central bank) to release them from what they see as "the tyranny of a local oligopoly."

However, critics of these banks reply that the shortage of funds in the interbank market has been largely genuine, and not an engineered squeeze. It has been partly caused by demand for funds by the banks which have acquired licences since liberalisation of licences was started last year. (There are now 103 licensed banks compared with 74 a year ago).

There has also been a very rapid growth of loans relative to deposits. The loan deposit ratio at the end of February was 81 per cent, almost an all time high, compared with 69 per cent a year previously.

Though the banks overall liquidity ratios have remained unchanged at around 45.5 per cent, the level has been maintained by borrowing from banks abroad. The domestic liquidity pool has shrunk. The apparent net foreign asset position of local banks (defined as the excess of foreign loans and interbank balances overseas over interbank borrowings overseas) declined from HK\$16bn to HK\$9bn between February 1978 and 1979.

Loans overseas between the two periods actually declined by 19.6bn to 17.3bn. This was due to worries about the tax liability on certain off-shore loans arranged through Hong Kong, arising from tax code amendments in the 1978 budget.

Following the issue of informal guidelines, most banks now believe that early fears about the tax were exaggerated, but there is still some hesitancy till there is actual experience of inland revenue assessments.

Whilst the foreign banks have been urging more Government action to counterbalance the alleged "local oligopoly," the local banks have been urging more Government action to control the deposit-taking companies.

The DTCS can do almost anything a bank can do except take deposits of under HK\$50,000, issue chequebooks and take savings deposits. But they are subject to minimal regulation.

The banks had long been warning of the dangers of this large and unregulated sector. They seemed vindicated when, last November, there was a run on the largest of the local DTCS, Sun Hong Kai Finance Ltd., an offshoot of Sun Hong Kai Securities, Hongkong's largest securities house.

The origins of the run are obscure. SHK had to be bailed out by a combination of credit lines from the Hongkong Bank and the French bank group, Paribas, which only a few months before had acquired a minority stake in SHK, and verbal backing from the Financial Secretary.

The run roughly coincided with publication of a Bill to require DTCS to report regularly to the Banking Commissioner and which will, probably later this year, subject

them to formal liquidity requirements. The problem with the DTCS is that they are so varied, all told, there are some 244 of them. Some such as Chaselas Ltd. are offshoots of international banks and are used as conduits for large scale U.S. dollar international syndicated lending. Many are subsidiaries of local banks which use them for hire purchase finance, mortgage lending, leasing and so on. Many more are small, essentially "in-house" operations of family businesses.

The SHK run suggested that they might be very vulnerable to a liquidity squeeze and to sharp falls in the property and stock markets. But officials suggest that the figures obtained so far from the DTCS are, for the most part, reassuring. SHK is almost the only DTCS not linked directly to a local bank which is actively bidding for deposits from the public.

Furthermore, DTC lending has not been a significant role in the credit boom of the past year. At end-February, DTC advances in Hong Kong totalled only HK\$2.5bn compared with HK\$2.8bn for the banks, and DTC lending was mostly financed from bank borrowings rather than from public deposits.

The banking Commission is studying DTC returns to see what level and form of liquidity requirement would be most appropriate for them. It is likely to be lower than for the banks and to be linked to the average maturity of deposits (which is much longer than for banks).

Enlarge

For the DTCS, the Government may also enlarge the definition of liquidity to ensure that there is enough overall liquidity in the system. At present, only three types of HK dollar liquid assets exist: cash, Government paper, of which there is only a tiny amount in issue, and short term deposits with licensed banks.

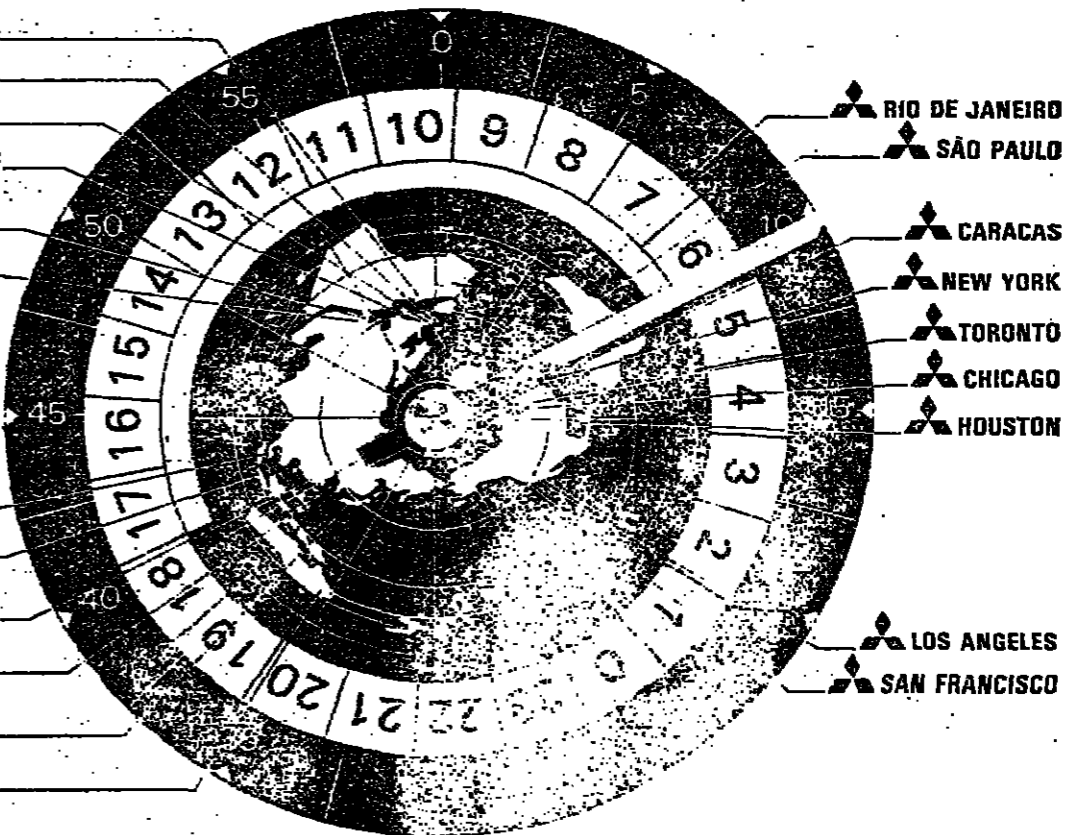
The Government is considering widening the definition for the DTCS to include deposits with other DTCS, certificates of deposit and, perhaps, certain types of bill of exchange.

Essentially, Hong Kong needs a bigger variety of liquid assets. But active secondary markets in such potential liquid assets as CDS have not developed, partly because they are not recognised as liquid assets. Decisions on the DTCS will be important because they present an opportunity to develop a bigger range of financial instruments.

Hong Kong has lagged in creating financial instruments because of the lack of Government debt.

Clearly, Hong Kong does not need a central bank to carry out the principal central bank functions — management of public debt. But it is moving towards a greater say in monetary affairs for the opposite reason: management of its surpluses.

Philip Bowring



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Wong Sulong

MALAYSIA

Pursuing independence

IN RECENT YEARS the Malaysian banking system has grown rapidly in line with the growth in the economy. Before independence in 1957 there were 20 banks with 88 branches. Twelve of them, with 77 branches, were foreign-owned. Today there are 37 banks, with over 500 branches, and 30 of them are local. There are also 12 merchant banks and five discount houses, plus a broad range of other financial institutions.

Malaysian banks, like banks all over the world, have to conform to the economic and political changes at home, and in the process have taken on some distinctly Malaysian functions and characteristics. Until the 1960s the foreign banks dominated the banking scene. They were orientated largely towards serving the trading, mining and plantation sectors. After independence, the Malaysian authorities turned their attention to developing a Malaysian monetary and banking structure, as opposed to a colonialist orientated one.

As part of this policy foreign banks are not allowed to open new branches in the country. Banks controlled by a foreign government are not allowed to operate. The Bank of China had to close its branches in 1959. When

the Indian government nationalised banks in 1974 the three Indian Banks in Malaysia had to restructure their equity, taking in Malaysian partners, and merged into a single commercial bank.

Although foreign banks are not allowed to open branches, they still get some of the most lucrative business in the country and hold as much as 45 per cent of the total bank deposits. The Chartered Bank, Hongkong and Shanghai Bank and the Overseas Chinese Banking Corporation (all foreign) are among the top seven banks in Malaysia.

Malaysian banks have to conform to the Government's new economic policy, designed to reduce the economic disparities among the Malays and the Chinese. The policy demands active government intervention in the industry through the setting up of Government-sponsored banks to help the Malays in commerce and industry. Privately owned banks are required to recruit more Malays to their staff and follow Government guidelines on lending.

The Malaysian Government's control of the banking industry is far greater than is commonly known. It is the major shareholder of Malay Banking, the biggest bank in the country. It owns Bank Bumiputra (second

biggest), Bank Pertanian (agriculture) and Bank Pembangunan (development).

The authorities also direct banks to channel specific portions of their loans to what it regards as the "priority sectors." Specifically, at least 20 per cent of the increases in loans since 1977 have to be given to the Bumiputra (Malay) community, 25 per cent for manufacturing, 10 per cent for agricultural and 10 per cent for housing.

For the banking industry as a whole these lending targets have been reached, except for agriculture, where the achievement was only 2.8 per cent last year. Banks which are not reaching their lending targets are penalised by having to deposit sums equal to the shortfall with Government financial agencies at 5 per cent annual interest. These sums are then distributed to the required sectors.

At the apex of the banking system is Bank Negara, the central bank. Set up in 1959 it operates very much like the Bank of England as the custodian of the nation's financial health, currency issuing authority and lender of last resort. The Malaysian financial and banking system today carries the deep imprints of Tan Sri Ismail

All, the 60-year-old central bank Governor. A physically small man with a forceful personality, he has been in the job for the past 17 years, and is a respected "terror" among the financial fraternity.

The efficiency of the central bank is a source of great pride to him, and his zeal is to instil a sense of honesty, integrity, hard work and public service in the industry. Tan Sri Ismail complains there are still bank directors who have no idea of their role as trustees of public money. Other directors enrich themselves and their relatives with cheap and easy loans, although quite a few have been neutralised by the central bank.

Of late the Malaysian Government is moving to develop Kuala Lumpur as a financial and commodity centre. Several important decisions on this were made in last year's budget.

Banks are now free to quote their interest rates. The 15 per cent withholding tax on interest earned by non-resident banks has been lifted. And this month the authorities introduced new financial instruments — bankers' acceptances and negotiable certificates of deposit — to give greater sophistication and competition in the markets.

Wong Sulong

IRAN

System unscathed

AFTER A turbulent and momentous year in which banks were often the prime target of the anti-Shah movement, the Iranian banking system has emerged relatively unscathed. Last January the system was described by one foreign analyst as "technically bankrupt."

Superficially there has been a remarkable recovery, but the legacy of the revolution is still being felt. The biggest weakness is in the field of management where worker committees are playing a big role. Inevitably the brunt of the effort to restore normal conditions has fallen on the State-owned giant, Bank Mellat, and on the central bank, Bank Markazi. Here there are hopeful signs of a determination to play an active role in the recovery programme.

Top priority is being given to restoring domestic and international confidence. To that extent the record of the past three months since the revolution has been reasonably good. There has been no case of default on foreign debt and Iranian central bankers have repeatedly reassured sceptical foreigners that all commitments will be met. It was nevertheless felt necessary in April to send a top level delegation to Europe to negotiate deferred repayments on a number of agreements.

Until a permanent government is established no major changes in the present structure of 25 commercial and 12 development banks are likely to take place. Anywhere else, or perhaps even under other circumstances in Iran, three or four of the privately owned banks would have folded by now, probably by merging with a larger rival. This has not been possible so far because the central bank has stuck resolutely to its policy of not permitting bankruptcies, fearing the consequent damage to public confidence, and because mergers cannot take place without a change in the law. Such a change is likely to be an early measure before a new Parliament.

The present system is a mixed one. Out of the total of 37 banks presently operating, 23 are privately owned, 10 are Government-owned and four are quasi-public institutions. One former Government bank, the Industrial

Credit Bank (ICB), began the process of divesting itself of its State control before the revolution but it now seems unlikely that others will follow suit as was originally planned.

Over the past month the central bank has announced the allocation of large credits totalling 80bn rials (\$1.135bn) through the commercial system for the rejuvenation of industry, but demand is predictably very slack apart from the payment of back wages. Further sums are also to be made available through the specialised development banks.

The central bank of Iran in recent years increasing taken on the regulatory functions of its counterparts the West. For long it had been rendered ineffective by the predominance of a dozen or so powerful individuals controlling their respective banks. But from late 1976 onwards it has shown its teeth, especially over foreign exchange dealings.

At present the bank is taking a relaxed attitude towards most unusual situations, which half the commercial banks are suffering from excessive liquidity while many of the remainder would be unable to continue in business if the central bank's reserve requirements and other guidelines. A part of a policy of reinjecting funds back into the economy reserve requirements have been reduced to 12 per cent for most types of deposits.

Turmoil

Several privately-owned development banks, however, which formerly played a significant part in promoting capital investment are reported to be very short of funds. Institutions such as the Industrial, Mining and Development Bank of Iran (IMDBI) and the Development and Investment Bank of Iran (DIBI), in which Williams and Glyn's has an interest, face an uncertain future while the industrial sector remains in its present state of turmoil.

To maintain the liquidity of the system during the crisis the central bank vastly increased the money stock in circulation. Note issue for the first 11 months of 1977-78, period of squeeze, was 20bn rials, but by March 1979 it stood at 900bn rials. Since the revolution an estimated 500bn rials is believed to have returned to the system.

A striking consequence of the crisis was the further strengthening of Bank Mellat which already controls a third of total deposits in Iran. Up to 1980 Bank Mellat acted as central bank and it has continued as the Government's receiving and disbursing agency. In January this year its assets were put unobscurely at \$17bn compared with \$10.14bn in March 1978, the end of the previous financial year. Bank Mellat is the only Iranian banking institution which would feature in the top 50 of a world league table in terms of size.

Taken together with Bank Sepah, which is owned by the Army pension fund, and Bank Saderat, the biggest of the private banks with its thousands of small shareholders, these three hold 53 per cent of all assets in the commercial system. Since the revolution they have acted as a conservative force on the domestic market, hoarding funds and acting almost like central banks. But the embryonic interbank market developing in the mid-1970s is nowhere in sight.

Banking in Iran was slow to modernise under the Shah, and the latest events on the political front have set back the few encouraging signs. Iran remains a cash society, in which cheques are distrusted, public utility bills to the Government are paid in cash and credit cards are accepted in very few outlets. As for personal banking services and investment advice, only two banks had begun to think in terms of portfolios. But as far as everyone is concerned the setback to modernisation will be a small price to pay for the restoration of public confidence in a system which received a near fatal shock in the past year.

By a Correspondent

Andrew Whitley

BLACK AFRICA

Developing needs

"ONE OF THE biggest problems we are facing is to adjust our lending policies to the needs of a developing African country," said the manager of an English bank's African branch, recently.

He was talking particularly about the problems of gearing the lending policy to suit some governments' requirements on lending to certain sectors of the economy. As African governments concern themselves more and more with the activities of the private banking sector there is increasing pressure on banks to lend to specified sectors—especially agriculture.

Commercial banks have shown an increasing willingness to tailor their policies to meet the needs of developing countries while facing up to the political and economic realities of Africa. Many bankers are optimistic that once this difficult phase of change from a banking system which essentially only served the colonial elite and the rich to one which caters for an entire society is achieved, banking has a positive future in Africa.

For instance, there has been a growth in the "High Street" banking activities of many commercial banks in black Africa. Despite the enormous problems surrounding an extension of banking services into the hinterland away from the urban concentrations, there have been attempts to spread further. Experiments with mobile banks and co-operation with government agencies which have branches in many villages have been tried with varying degrees of success.

Pressure

While banks have felt the increasingly heavy pressure of governments on their lending policies on the one hand they have also felt the gradual encroachments of the public sector into their ownership.

Since independence, Tanzania, Ethiopia, Sudan, Somalia and Mozambique have all nationalised their commercial banking sectors. At the same time, Nigeria ruled in 1976 that 80 per cent of foreign banks operating in the country had to be locally owned.

Oil-rich Nigeria has always been a trend-setter in the future patterns of development in other African countries. Its move, which was accepted philosophically by most of the banks involved, was certainly watched with interest by other countries which want a bigger say in how the commercial banks in the country are operated.

Recent depressing factors on the international economy such as the OPEC oil price increase are bound to delay any recovery worldwide for some years yet, Western economists believe. Some bankers are looking on this as a breathing space in which they can adapt themselves better to local needs and conditions in Africa and possibly avoid attracting the government's attention when it starts looking at ways of expanding the public sector when it has the money.

But one further aspect of government intervention in the policies of Western banks was shown last year when the Nigerian Government announced it was withdrawing all State funds from Barclays Bank. The Nigerian decision was in protest at Barclays policy towards South Africa. Although no further action has been taken, it sent shivers up the spines of many other companies

which have dealings with South Africa.

Bankers consider the move another facet of the instability which makes banking in Africa still a relatively high risk business. Although they feel there is a future for operating branch banks to cater for the domestic market, the international banks are becoming far more cautious about their future lending policies direct to governments and commerce in African countries.

The lesson of Zaire will not be quickly forgotten. There is still an estimated \$500m of outstanding commercial bank debt to western banks and little immediate prospect of substantial repayments.

Yet in 1973 and 1974, when copper prices were booming, the commercial banks were practically falling over each other to lend money to the Kinshasa Government despite the underlying weakness of its balance of payments position, the widespread corruption and the growing neglect of everyday administration.

With Zaire looking for yet another rescheduling of the outstanding debt, there is a more critical mood felt in the banking world towards large-scale lending to African countries. The latest country to look at the world's commercial money markets for borrowing is reportedly Tanzania which, after years of refusing credit on commercial terms, is now actively searching.

The bankers' biggest headache now is trying to predict whether or not a country's economic and political stability can be guaranteed. In the case of Tanzania there is little doubt that despite the strains placed on the country's resources by the war in Uganda there is no immediate threat of anyone removing President Julius Nyerere.

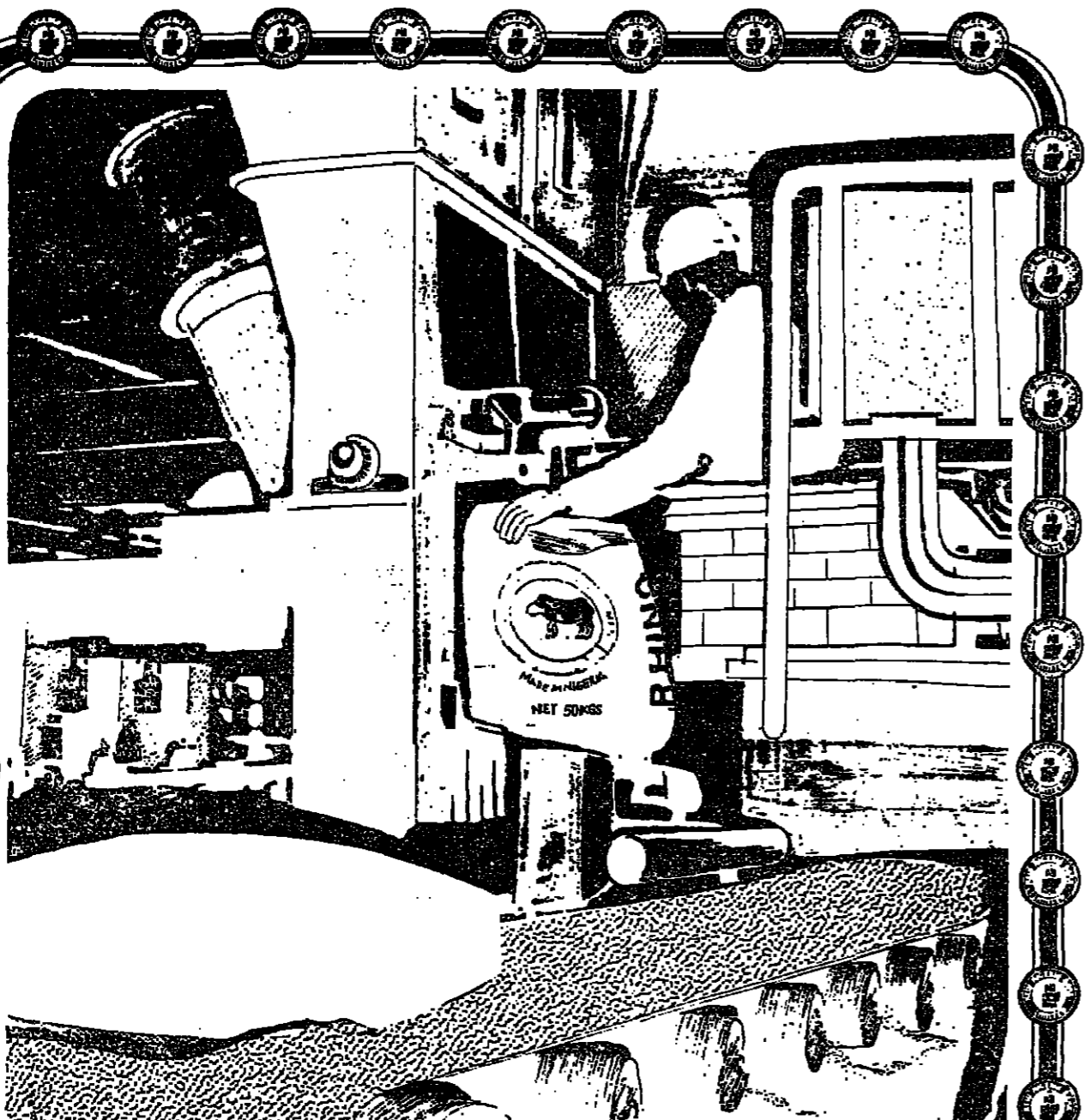
The same near guarantee of political stability has made the francophone countries of Africa an extremely attractive prospect in terms of lending. Thanks primarily to the rigid monetary control exercised by the joint central banks of the monetary unions in west and central Africa, remittances are guaranteed and debt ratios kept to manageable proportions.

This stability has encouraged more non-French banks to extend credit to companies operating within the French franc zone. The major British banks have been operating on a modest scale compared with French banks but most are considering ways of increasing their activity. Barclays has backed a trend of growing foreign investment in French West Africa by opening its first branch bank in francophone Africa in Abidjan, Ivory Coast.

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By a Correspondent

Andrew Whitley



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WORLD BANKING XXXIII

AUSTRALIA

Privilege queried

AUSTRALIA'S COMFORTABLE privileged banking "club" is under pressure. There has long been criticism by foreign banks of the "closed shop" system in Australia, which restricts the right to offer full banking services to a handful of locally based trading banks.

The Federal Government recently announced a wide-ranging inquiry into the Australian financial system, the first since the 1937 Royal Commission into the monetary and banking system.

The Australian trading banks are hoping for liberalisation of some of the existing constraints and controls under which they operate, while at the same time maintaining their privileged situation.

At the same time, the foreign banks see the inquiry as an important chance to push their way to be allowed to operate full banking services, and to accept deposits from the public. Foreign banks are restricted to present to representative local.

Unfortunately for the Australian trading banks, the timing of the inquiry is not ideal. One of the club's admitted, the oldest—the Bank of Adelaide—has been forced to seek a merger with another of the Australian trading banks to prevent the possibility of collapse.

Moreover, the major trading banks and the Reserve have been forced to provide A\$60m a major rescue operation for the Bank of Adelaide, similar to the "Operation Lifeboat" rescue in UK in 1974 when the Bank of England and the major banks set up a committee to rescue secondary banks which had been hard-hit by a crisis of confidence, following a failure of some international banks.

Ironically, the Adelaide's problems are not attributable to traditional banking operations, but to its wholly-owned insurance company, Finance Corporation of Australia, which is outside the Bank's direct controls.

The Reserve Bank has the power to control the banks' rate of lending and influence the nature of lending, policies of liquidity ratios under a "voluntary" convention and influences interest rates. These powers are often applied in the form of persuasion, rather than implementation.

The Reserve holds regular meetings with the banks and if the Reserve mentions that would like, for example, a reduction in the rate of lending, or a change in the nature of lending, the banks have little option but to pay heed, to ignore the suggestion would only lead to a Reserve "freezing" funds in special statutory reserve positions, which carry a low non-commercial rate of interest.

The banks chafe at these controls and rightly claim that one of the major outcomes has simply been a much faster rate of growth of the other segments of the financial companies, holding societies and the merchant banks, which are unhampered by official controls.

The finance companies, in particular, which specialise in

consumer lending and leasing, have grown at a rapid pace, and taken much business from the banks during periods of official constraint.

The banks have attempted to counter this trend by taking direct interests in the financiers, as the finance companies with an Australian bank link are known, now dominate the industry.

In the early 1970s the financiers, dazzled by the seemingly endless and huge profits in property, began to invest in this area in a large way, founding developers and, in several cases, moving directly into property investment in their own right.

When the boom collapsed in 1973, several major financiers found themselves in liquidity difficulties with significant amounts of their assets tied up in non-income producing investments. The major shareholders were forced to step in and mount rescue operations, to prevent large scale failures.

Keen

The problems encountered by the trading banks is certain to be highlighted by foreign banks keen to establish operations in Australia. A number of foreign banks are believed to have displayed interest in stepping in as major shareholders of the Bank of Adelaide to solve the current crisis, but the Reserve stayed with the status quo and advised a merger with a local trading bank.

The role of the Reserve in its monitoring of the financial system is unlikely to emerge unscathed from the present upheaval. The Reserve has actually had the power since 1975 to extend the controls imposed upon the banks to the non-bank financial intermediaries.

The Australian trading banks will certainly oppose any moves to allow foreign banks to establish full banking operations locally. There are two banks, the Banque Nationale de Paris and the Bank of New Zealand, which do hold banking licences, but they are long-standing historical arrangements, and the two banks hold only a minor share of the market.

One of the major arguments of the Australian banks is that the introduction of foreign banks would threaten the local bank branch network, and lead to closures, which would be politically unpopular. There is little doubt that Australia is "overbanked" in the sense of the number of bank branches it supports. There are almost 6,000 branches throughout Australia, with a great deal of duplication: often with rival banks locating branches almost next door to each other.

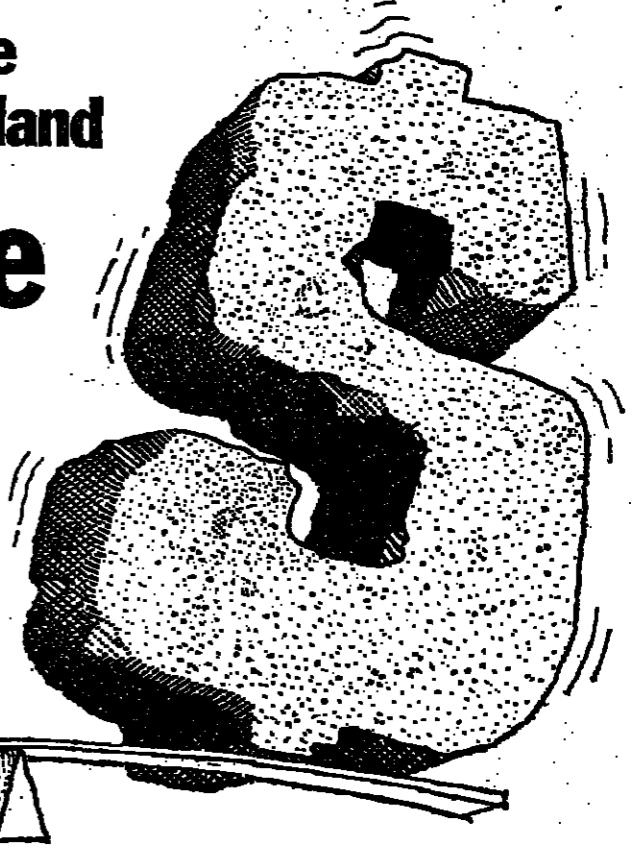
Even small country towns usually boast branches from all the major trading banks. Foreign banks would not be interested in a branch network and the trading banks claim that they would be forced to close branches if foreign banks were allowed in.

Ideally, the banks hope that the Campbell Inquiry will not only recommend that bank licences be restricted to the dismantled. Failing this, they argue that the controls should be extended over the non-bank financial intermediaries.

One area where changes are likely is in foreign exchange

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NEW ZEALAND

Speedier changes

BANKING IN New Zealand is moving out of its traditional attitudes into new philosophies. This development has been progressing throughout the past decade and while changes initially were slow they have gradually gathered momentum and are likely to come even faster during the next few years. They will bring many new ideas and innovations, and the adoption of some methods already current overseas but which have been slow to be applied to New Zealand banking.

Many of the long-established controls which limited the freedom of New Zealand bankers and confined them to strictly defined narrow paths have been removed altogether or at least considerably weakened. Much of the credit must go to the Reserve Bank and the resulting change in the relationship between the Bank

and the five trading banks is one of the most significant developments of the past decade.

This improved relationship springs from the realization by bankers that the Bank was sympathetic to their problems in trying to cope with restrictions or limitations imposed on them by political policies.

The increased willingness of the Bank not only to speak out against these policies when they did not work but to campaign actively behind the scenes to have them removed or modified showed bankers that it understood their frustrations and was prepared to fight on their behalf. As a result the improved relationship between the bankers and the Bank compared with 10 or 12 years ago is—in banking terms — almost dramatic.

Many of the controls, some of which were designed to keep interest rates to a minimum and to direct the flow of credit did not achieve what politicians hoped for.

Severely controlled limits on interest rates only suppressed the trading banks and enabled the non-banking houses, which could offer more attractive rates for deposit funds, to grow and expand. Banks were—and to some extent still are—also limited in their lending ability and this too gave finance houses a chance to capture a sizeable market.

Some New Zealand bankers believe finance houses in New Zealand grew more rapidly and strongly than in any other country. They certainly posed a severe challenge to the growth of the trading banks.

Seized

When given a chance to become more competitive the banks seized it. It took some of the older and more conservative bankers, unused to the dizzy freedom—or perhaps the challenge—of competing freely in the market-place, some time to grasp fully the possibilities open to them, but all now compete vigorously. In the past year they provided extremely strong competition, both to each other and to non-banking finance houses, in seeking deposit money.

Bankers now admit it was the Bank which took most of the initiative in getting controls lifted and winning banks the right to compete more freely. This did not happen overnight but looking back over a decade a clear pattern can be seen. The Bank started slowly, had some success in persuading central government to try a few changes, and then, buoyed with this success, became more pressing in seeking further removal of restrictions in the New Zealand banking world.

The Bank is certainly more outspoken than its Australian counterpart. This willingness to speak its mind tactfully but publicly, advocating fewer controls and helping shape banking policy along the lines which bankers consider to be more progressive than those set down

by political policy makers, has not gone unappreciated by New Zealand bankers.

In the generally understood sense the Reserve Bank is not a bank at all. It is a regulatory body, keeping a check on banking activities and controlling these to conform to Government policy. It controls the money supply and oversees the operation of the ratio of trading banks' funds which by Government decree must be invested in Government securities. This percentage varies regularly, depending upon whether credit is tight or plentiful.

This is more difficult to operate than non-banking officials realize.

The Bank sets foreign exchange rates and earlier this year introduced a new major development in foreign exchange dealings. From February 1 the Bank has quoted only rates for U.S. dollars, leaving each individual bank to set its own rate for other currencies. Banks are now permitted to consult each other on their exchange rate quotations and many differences in rates quoted by individual banks have shown up. In this area too a more competitive foreign exchange market has developed.

The Bank also channels Government funds into the farming industry when necessary. This is done through producer boards such as the Meat Board, Dairy Board or Wool Board when one or other of these vital industries is facing severe economic strain, possibly through a collapse of overseas commodity prices or a severe drought.

The NZ banking system is a local adaptation of overseas systems, though with probably much greater Government direction. There are five main trading banks. One of these, the Bank of New Zealand, is State-owned but operates as a trading bank in direct competition with the other banks.

Three—the ANZ (Australia and New Zealand), Bank of New South Wales and the Commonwealth Bank of Australia—are all Australian-based. The fifth, the National Bank, is substantially owned by Lloyds of London. Other foreign banks do not have branches in New Zealand. The Bank of Tokyo and the Bank of America are represented by offices only.

On a global basis New Zealand banks are of modest size, which is to be expected in a country with a population of only 3.1m. Not surprisingly the largest bank is the Bank of New Zealand, which does twice the business of any other bank.

It has around 38 to 40 per cent of trading bank business. This comes the ANZ with just over 20 per cent. The West and the National have about 15 per cent each—although the West is promoting itself heavily to attract the small depositor. The CBA has the remaining 10 or 12 per cent of bank business.

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Dai Hayward
 Wellington Correspondent

INDIA

Credit squeeze maintained

VEY SUPPLY and credit expanded less slowly than in previous 12 months, but the Reserve Bank's Governor, Dr. Patel, has already served notice that he means to screw down more the tight credit policy which has been in force since the alarming and record money supply by 20.3 per cent in 1976-77. He has just added up errant banks for exceeding the credit deposit ceiling by him at 40 per cent. Many defied the guidelines he imposed last November when limited the statutory ratio to 33 per cent. The Reserve Bank has raised the ratio by 1 per cent—and have reinforced and rediscount rates withdrawn.

Not everyone agrees with the Governor that the only risks permissible are those which will lead to increases in production and exports and to higher agricultural yields. These, he has said, are being permitted. What he has frowned on is that between March 31, 1978, and February 23, 1978, net scheduled bank credit to the commercial sector was higher by 17.3 per cent compared to the 7.6 per cent during the same period of 1977-78. This, says Dr. Patel, "cannot be justified in relation to increases in production." The commercial sector, which will be affected by the new curbs, has come out strongly. Its representatives

accede the Reserve Bank of following a "highly unrealistic and unimaginative" policy since the banks will have to withhold credit from their clients, with corresponding repercussions on the latter's operations. It is generally conceded, however, that there has been a sharp increase in credit to the commercial sector (excluding the credit to the food sector, which is unavoidable since it finances the Government's procurement drive and agricultural prices support policy). Since the Reserve Bank imposed its restrictions in November, the banks have virtually ignored its warnings by increasing credit by something like 20 per cent more than deposits—on the face of it a particularly brazen defiance of the Central Bank's authority. Yet there are some mitigating factors.

On the other hand, the Reserve Bank has been commended for not over-reacting to the credit expansion. In fact, all it has done is to penalise the really defiant banks and asked all to review credit limits of Rs 5m and

above. It has told them that wherever 60 or 65 per cent of the existing credit limits have been utilised, additional credit should be carefully scrutinised and related to clearly identifiable purposes. This seems to be a suitably cautious attitude at a time when the so-called "busy season" is at its busiest. Moreover, this is being done at a time when money supply expansion is sizeable and when the new Deputy Prime Minister and Finance Minister, Mr. Charan Singh, in his first Budget has provided for a record deficit of more than Rs 100m. What the Reserve Bank and the Finance Ministry is doing is to check speculation wherever possible and, at the same time, taking calculated risks they consider necessary at a time when the economy is clearly favourably placed.

This is largely because of the substantial foreign exchange reserves and the excellent foodgrain stocks position, a position that should enable policy-makers to take more chances to achieve faster economic development than in the past. Yet there is clearly discernible a clash of thinking between the traditionalists who want caution and those who feel that it is possible to take "risks for growth." This is keeping both banks and the commercial sector involved in a kind of guessing game. As some commentators have noted, the Indian banking system has been showing signs of "sickness" because of the monetary policies meant to curb credit and inflation on the one hand and the Government's attempts to achieve high economic growth on the other. Even the Deputy Governor of the Reserve Bank, Dr. K. S. Krishnaswamy, has said that "like everything else in the economy, commercial banks have become high-cost industries." The main elements of cost, he says, are interest paid on deposits and borrowings, and salaries paid to the staff. The former is controlled by the Reserve Bank and the Government and the latter depends on the general labour relations situation. But there are many policy reasons for the increase in costs. As the authorities themselves say, the banks need to build up sizeable funds and reserves to take care of bad and doubtful debts, but this is becoming difficult because of the recent heavy budgetary levies that are bound to raise their costs and the other operations they are called upon to carry out. Says Dr. Krishnaswamy: "The point is that, one way or another, banks are left with very little surplus to provide for reserves for bad and doubtful debts. And as the reports on banks' inspections show, there are many private sector banks (and a few public sector banks) which have hardly any reserves left. Some of these are in serious danger of erosion of their capital base and it is necessary that urgent steps are taken to shore them up. Yet the banks are being saddled with more and more socio-economic tasks. Mr. Charan Singh is credited with the view that even the Reserve Bank should join in the task of providing funds for the rural sector. There is now some thinking along the lines that steps should be taken towards integrating the total structure for financing the development of agriculture and rural sectors from ground level right up to creation of an agricultural development bank at the apex. If the Reserve Bank is given this function also, as some are suggesting, it will have a split personality—calling on the one hand for funds for the Government's socio-economic objectives and keeping its traditional and watchful eye on credit and money supply on the other.

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PAKISTAN

Support for industry

re the nationalisation of banking industry in Pakistan January, 1974, there were 13 companies of local origin, eight of foreign origin and nine of Indian origin. The nationalisation took over all the units of local origin which were entirely in the private sector. This act of nationalisation was different from the takeovers as effected in the industrial concerns. In the case of banking sector, addition to the management responsibilities, all the shares taken over by the Central bank which assured, among other things, the security of deposits. The banking unit of foreign origin was nationalised. The banks of Indian origin had to be under the control of the Custodian of Enemy Property, a body created after September, 1965, war. The 13 separate private sector banking companies were merged into five scheduled commercial banks. Now, in addition to these five scheduled banks, there are four other agencies operating with the status of scheduled bank, such as the Industrial Development Bank of Pakistan, the Agricultural Development Bank of Pakistan, so on. At the end of June 1978, there were 11 foreign banks operating in the country, only five of which, Bank of Oman, Bank of Middle East, Bank of India, Bank of East Africa and Citibank, had branches in the country. The nine banks of Indian origin continue to be managed by the Custodian of Enemy Property.

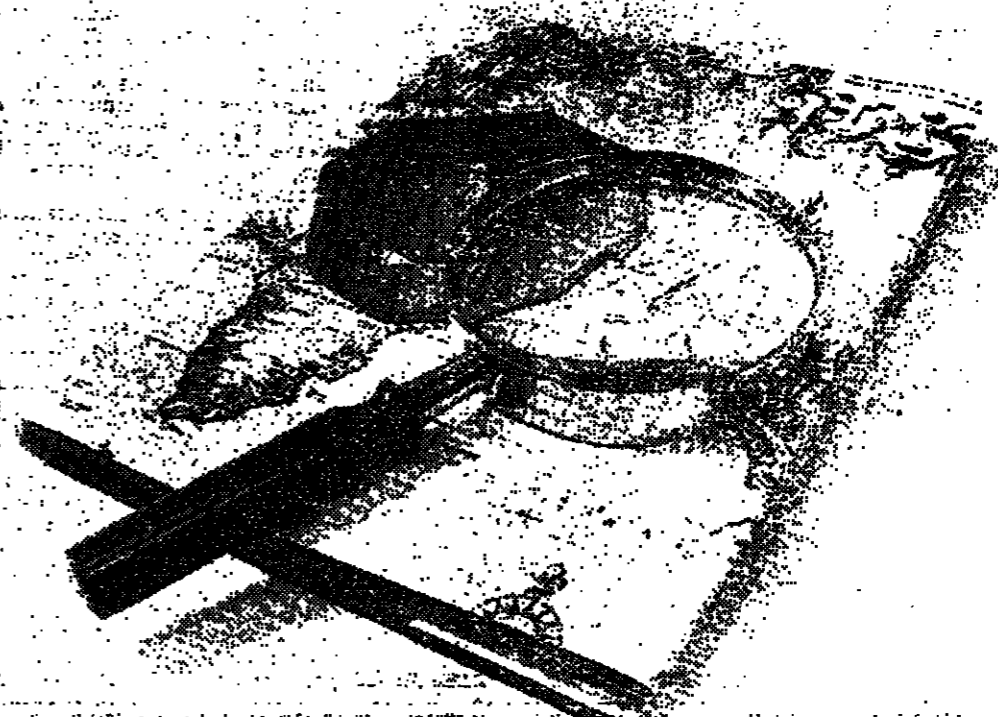
After the Pakistani banks were nationalised, an agency called Pakistan Banking Council (PBC) was created to oversee their administration and to coordinate their activities. The PBC can act at best as an administrative body since the regulatory functions continue to be exercised by the State Bank of Pakistan, which is the central bank of the country. It is generally considered that the PBC at best performs the functions of an attached department of the Ministry of Finance. Important functions such as the determination of the bank rate, regulation of the exchange policies, allotment of credit ceilings and the inspection of branches are functions which continue to be exercised by the State Bank of Pakistan. The creation of the PBC has undoubtedly resulted in some duplication of the work done by the State Bank of Pakistan. The overlapping of certain functions in certain limited spheres thus affects the overall efficiency of the banking sector. The Government, nevertheless, has decided to continue with the PBC on considerations of the routine functions it discharges which otherwise would have been the responsibility of the Ministry of Finance. From what has been stated so far, two conclusions follow. First, that the banking sector is neither entirely in the private sector nor in the public sector but that ownership is on a mixed basis. Secondly, the authority of the State Bank of Pakistan relative to the banking industry is still supreme. It may be noted here

that the foreign banks operating in the country are entirely out of the purview of the PBC; they are under the control of the State Bank of Pakistan. Similarly, the financial institutions noted above with the status of a scheduled bank also act under the supervision of the State Bank of Pakistan only and the PBC can exercise no authority on them of any nature—so is the case with the scheduled banks of Indian origin. As noted already, 13 banks of foreign origin—excluding those of Indian origin—were operating in Pakistan at the end of March, 1978. No limitations are imposed on their operations except that they should follow the country's exchange regulations. Despite full independence granted to them, their impact has been fairly limited. At the end of 1978, the share of the foreign banks in total deposits of Rs 53.1bn was only about 8 per cent. Their share in total credits of about Rs 34.5bn was under 7.5 per cent. Major financings around \$100-200m have been provided by the foreign banks singly or in a consortium for large public/private sector undertakings in Pakistan generally in the fields of oil exploration and fertiliser industries. The banking industry in Pakistan has of late offered a variety of savings schemes to mobilise domestic savings. The total savings generated by it is infinitely greater than mobilisation of savings by other Government sponsored schemes. Nevertheless, the banks do face some competition from the Government sponsored savings

schemes. Two of these are notable: the Khas Deposit Certificates and the Deposit Savings of the Post Office. The Khas Deposit Certificate offers an annual return of 11 per cent payable twice in a year. The Deposit Savings Scheme offered by the Post Office savings account offer a return of 8.5 per cent. The return offered by the Khas Deposit Certificate is greater than the Fixed Deposit return of one year maturity by the scheduled banks at 10 per cent. The return on savings accounts by the scheduled banks at 6.5 per cent is also considerably lower than the return of 8.5 per cent offered by the Post Office. The convenience, however, with which deposits can be credited and withdrawn from a scheduled bank still makes it a more attractive investment outlet. This explains why the scheduled banks have always been in a position to generate greater savings. The Habib Bank is by far the largest bank in the country with deposits of over Rs 20bn at the end of 1978. It is followed by deposits of around Rs 15bn by the two other top banks, i.e. the National Bank of Pakistan and the United Bank. Even the Habib Bank does not rate as one of the biggest in the world and at the end of 1977 was numbered 441 in the world's top 500 banks.

Iqbal Mirza

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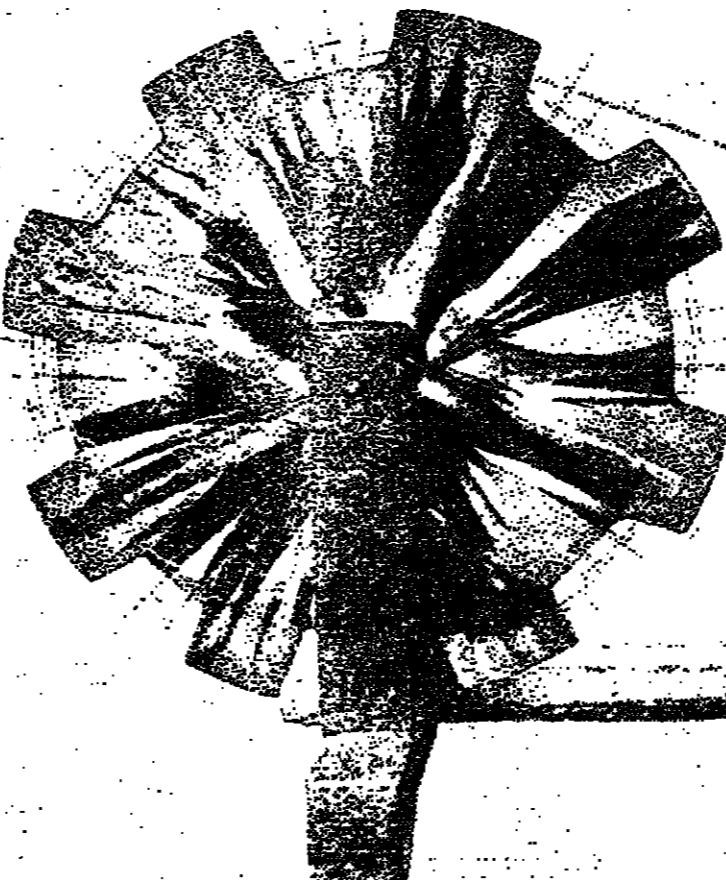
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COMECON

Sights lowered

AS THE Soviet Union and its Comecon partners move closer to the end of the current five-year plan period they are all having to face up to the fact that plan targets will not be fulfilled and that sights will have to be lowered still further in the 1980s.

Contingent factors, like the particularly hard winter, badly affected economic activity in a wide swathe running from East Germany through Poland to the Soviet Union itself, but the underlying causes of the slowdown are deeply rooted in a series of structural weaknesses. These include the debilitating effect of massive Soviet arms expenditure, a slowdown in population growth, a relatively low level of technological innovation and a deterioration in the general terms of trade, especially for non-Soviet countries without indigenous oil and gas.

Quotas and other restrictions on access to Western markets have also blunted the export drive of several Comecon countries although some, like Poland and Hungary, have chalked up impressive gains in their exports to the U.S. market where they have taken advantage of opportunities opened up by the granting of most favoured nation status.

These long-term trends are of considerable importance to Western bankers. A slow down in growth and East-West trade is likely to lead to a slower and more cautious build-up of debt than hitherto.

Statistics differ widely according to source and definition of debt but the latest BIS figures up to end-September last show that bank borrowing by East European countries, exclusive of lending by West German banks to East Germany rose sharply to \$46.1bn, compared with only \$26.7bn in 1976.

At the same time deposits with Western banks also rose from \$6.1bn to \$9.4bn, a figure which reflects a growing sophistication in money management by the foreign branches of Comecon banks.

The total debt, which includes Government credits, credits granted by international financial institutions and other bodies, is of course much higher, and reliably estimated by various U.S. banking sources as in excess of \$60bn. Mr. Janos Fekete, vice-president in charge of international opera-

tions at the Hungarian National Bank, gave an authoritative East European view of the debt question in a lecture given at the Europeisches Forum at Alpbach last year. Basing himself on U.S. statistics he compared the combined 1976 Gross National Product (GNP) of Comecon countries, some \$1,249bn, with total 1976 indebtedness of some \$49bn, giving a debt ratio of 3.5 per cent of GNP.

Using the same basis he pointed out that the combined GNP of Brazil, Mexico and Argentina was a mere \$250bn, while their total indebtedness amounted to \$58.3bn, or 23 per cent of GNP. In the same speech he also criticised the Western banks' habit of defining the debt ratio only as a proportion of convertible currency exports.

Mr. Fekete's belief in the mutually advantageous aspects of close financial co-operation and foreign borrowing is reflected in three major borrowing operations by the Hungarian National Bank over the past 12 months which raised a total of \$900m.

Having shared margins to the bone in both the \$300m issues raised through Continental

banking and Morgan Grenfell respectively, the Hungarians then went on to tempt hitherto reluctant U.S. banks to return to Comecon lending by a novel formula linking the spread to the U.S. prime rate rather than the traditional Libor. On this basis American banks led by Manufacturers Hanover agreed to lend \$300m for seven years on a differential ranging from half and five-eighths over U.S. prime.

U.S. banks also played a major role in raising \$350m for Poland, the East European country, deepest in debt. Poland had to pay fairly heavy management and other front end charges and an split spread of 14 per cent for two years and 18 per cent for five years. But oversubscription of the Polish loan, coupled with tough action to damp down the Polish economy and boost exports, helped to calm some of the apprehension felt earlier about the size of the Polish debt.

Poland also managed to obtain a \$500m grain credit from the U.S.

In general, however, the bulk of bank lending was undertaken by European banks, although Japanese banks and export credits are playing a steadily growing role. Japanese banks have also been prepared to lend on finer margins than U.S. and some European banks have been willing to accept.

Obtaining fine margins has been a major aim of Comecon borrowers over the past year. The degree of success can be gauged from OECD figures showing that the average spread on Comecon loans fell to 0.73 per cent last year from 1.05 per cent in 1977, while the average spread throughout the market stood at 0.87 per cent.

Apart from dislike of the current slim margins Western bankers as a whole are not showing any great reluctance to lend to the Comecon borrower or demonstrating any great occupation about the future of Comecon lending by a novel formula linking the spread to the U.S. prime rate rather than the traditional Libor. On this basis American banks led by Manufacturers Hanover agreed to lend \$300m for seven years on a differential ranging from half and five-eighths over U.S. prime.

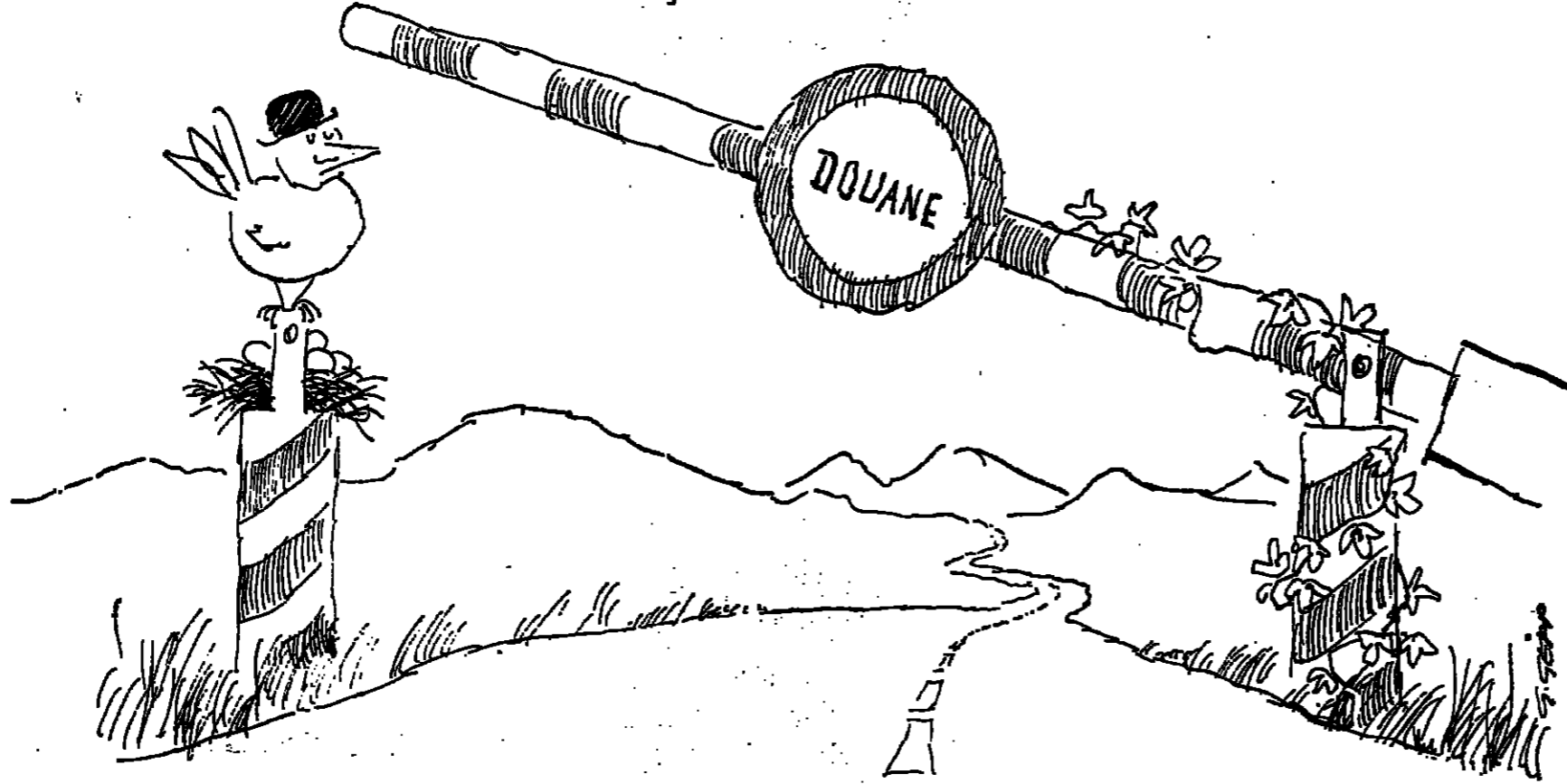
Under these circumstances there are signs that East-West trade is slowing down, but greater efforts are being made to increase intra-Comecon trade and build up an export surplus to counterbalance the stubborn deficit on East-West trade.

Meanwhile projections of a future Comecon grain energy imports and the need for continuing inputs of Western technology seem bound to ensure that Comecon demand for export credits, European currency loans as well as shorter term bank borrowings and deposit activity will continue, albeit at a lower rate than before.

Anthony Robins
East European Correspondent

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Looking to the West

BELGRADE'S MAGNIFICENT new conference centre on the banks of the River Sava will briefly hold the centre of the world financial stage this September when Yugoslavia plays host to the annual meeting of the World Bank and the International Monetary Fund.

Yugoslavia's own links with the international financial community have developed strongly in recent years as the country has engaged in an ambitious development plan involving substantial foreign borrowing from banks and international financial institutions. It would be surprising if the Yugoslav authorities did not take discreet advantage of the presence of the Western world's key banking and financial figures to improve these links during the twin meetings.

The whole banking system was radically reformed under the terms of the new 1974 constitution and related laws. The aim of the reform was to link the banks more directly to the self-managing enterprises and reduce their autonomous power. But for all the virtues and originality of the self-management system the economy overall is showing clear signs of overheating and the banks do not appear to have had much success in persuading enterprises to tailor their expansion plans to the resources available.

This is reflected in over-investment and duplication of investment which has contributed to a sharp rise in the inflation rate, currently running in excess of 20 per cent. This has led to a sucking in of imports and export stagnation. In an effort to cool the economy the Federal Government recently imposed tougher terms for the hire purchase of cars and consumer durables and also introduced petrol rationing and raised petrol prices in an attempt to cut back on the rapid rise in oil imports.

The monetary authorities are also operating a "monetary corset" and further controls on bank credit are expected to be announced by the central bank shortly.

Under the Yugoslav system Yugoslav banks no longer hold any funds of their own but are essentially providers of financial services and expertise to the self-managing enterprises, which are both "shareholders" in their capacity of depositors and borrowers at the same time. It is the bank's function to borrow funds at home or abroad only if they are mandated to do so for specific purposes by the enterprises which collectively control the bank and deposit their funds with it. They are supposed to cover their costs by charging commissions, determined annually by the meeting of bank members, on the principle that it is no use charging high interest rates to

member-borrowers on a market basis because any profit from higher interest rates would in any case have to be returned to the borrower as a member of the bank.

In practice the ideological intention of reducing the economic and therefore political power of the banks has contributed to keeping the price of credit artificially low. This is reflected in the fact that although many Yugoslav enterprises complain bitterly about the high cost of credit the average cost last year was on 7.27 per cent while inflation was around 14 per cent. At the same time banks paid an average of 7.5 per cent on six deposits and 9 to 10 per cent for time deposits.

The consequence of cheap credit, however, is that self-managing enterprises have been encouraged to apply for credit both to bolster up their own inadequate cash flows and finance investment projects of doubtful economic viability.

The banks have also come under criticism in their method of raising funds abroad. Unlike the Comecon banks, which State banks enjoying a monopoly situation and having a creditworthiness of the entire State behind them, there has been cases in the past where Yugoslav banks have come to the market in an uncoordinated fashion and argued themselves into paying high spreads than would otherwise be the case. Greater efforts are now being made, however, to co-ordinate and rationalise foreign borrowing and also take advantage of present market conditions to restructure part of the existing debt contracted when spreads in the market generally were significantly wider.

A top level delegation of Yugoslav bankers visited London in April to improve contacts with the City and size up the possibilities of future borrowing and debt restructuring. It would be a complicated operation given the small patchwork nature of the bulk of Yugoslav past borrowing and foreign banks were unenthusiastic, say the least, about the prospect. Total foreign debt is around \$11bn and the average maturity around 5.7 years. Its servicing is at a manageable per cent of total foreign exchange earnings and reserves are around \$3bn.

Yugoslavia will clearly be further borrowing to fund major projects like the Dow-I petrochemical complex, other industrial and infrastructure projects as well as reconstruction of earthquake damaged Montenegro.

Aleksandar Le
Belgrade Correspondent

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COMPANIES AND MARKETS INTNL. COMPANIES and FINANCE PENDING DIVIDENDS RECENT ISSUES

Sime Darby in office deal with Malaysian province

BY WONG SULONG IN KUALA LUMPUR

Sime Darby Holdings and the Malaysian state of Sabah signed a sale and lease agreement under which the state government will buy a 3.3m ringgit (US\$3.8m) of land in Kuala Lumpur...

subsidary offices, while the remainder of the space would be leased to others. The sale and leaseback agreement was arranged by Aseambankers, the merchant bank which raised the 400m ringgit loan facility for Sime to mount its unsuccessful bid for Guthrie Corporation earlier this year.

cars and a heliport on its roof. Construction will start next month and the building should be ready early in 1983. Datuk Harris Salleh, the chief minister of the timber and oil-rich state of Sabah, said the State Government was investing in the project because it was a sound investment, with a payback period of 10 years.

LTV unit to close some steel operations

PITTSBURGH — Jones & Laughlin Steel Corporation has signed a consent decree that it must shut down certain operations at its Alleghenia works near Pittsburgh...

The company, a unit of LTV Corporation confirmed that it had signed the decree, but said it had not determined the exact cost of complying with it. The company indicated, however, that the costs had been budgeted for in a previously announced \$140m plan to bring the giant integrated mill into compliance with various environmental standards.

For the convenience of readers the dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table.

Table with columns: Date, Announcement last year, Announcement this year, Stock, Div. P. Amount, Div. P. % of Price, Div. P. Yield, Div. P. Payout Ratio

RECENT ISSUES EQUITIES

Table with columns: Issue No., Issue Date, Issue Price, Issue Size, Stock, Div. P. Amount, Div. P. % of Price, Div. P. Yield, Div. P. Payout Ratio

FIXED INTEREST STOCKS

Table with columns: Issue No., Issue Date, Issue Price, Issue Size, Stock, Div. P. Amount, Div. P. % of Price, Div. P. Yield, Div. P. Payout Ratio

"RIGHTS" OFFERS

Table with columns: Issue No., Issue Date, Issue Price, Issue Size, Stock, Div. P. Amount, Div. P. % of Price, Div. P. Yield, Div. P. Payout Ratio

Japanese set up glass venture

BY GEORGIE LEE IN SINGAPORE

LEADING Japanese glass and glass mould manufacturers, the Toyo group, have joined to form a joint venture to manufacture glass forming moulds in Singapore.

amounts to \$55m (\$U.S. 23m). But this will be increased to \$57m when the company begins manufacturing machinery and equipment. Toyo Glass Company of Japan holds 30 per cent of the issued capital while its wholly-owned subsidiary, Toyo Glass Machinery, holds 15 per cent.

businessman, Mr. Sui Kwok Chol (15 per cent). The new plant will have an annual production capacity of 324 sets of glass container moulds, 132 sets of glass tableware moulds and 132 units of machinery and equipment when fully operational.

Kaiser plant sale ordered

WASHINGTON — The Federal Trade Commission has ordered Kaiser Aluminum and Chemical Corporation to divest two plants that make basic refractories for industry.

The FTC had charged that since Kaiser was the second largest maker of refractories, the acquisition violated anti-trust laws. Reuter

BASE LENDING RATES

Table listing various banks and their base lending rates, including A.B.N. Bank, Allied Irish Banks Ltd, Amro Bank, American Express Bk, etc.

INSURANCE BASE RATES

Table listing insurance companies and their base rates, including Property Growth, Vanbrugh Guaranteed, etc.

French bank profits slide

Our Financial Staff

EDIT LYONNAIS suffered a sharp drop in its consolidated profits last year to 350m (\$79m) from 454m. This 23 per cent fall follows one of 24 per cent for 280m reported earlier in the bank itself.

Car groups sued in U.S.

WASHINGTON — Members of the Custom-Automotive Sound Association (CASA) have filed suit against Toyota Motor and Volkswagen of America requesting those companies to stop offering radios as standard equipment in their cars.

Kaiser plant sale ordered

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French bank profits slide

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CURRENCIES, MONEY and GOLD Further strains on EMS

Y COLIN MILLHAM

ention continued to centre on the European Monetary Unit in the foreign exchange market last week. The two main members of the Danish franc and Belgian franc required her support as they remained at their lowest period levels against the D-mark.

rates were again higher, following the rise in one, two and three-month Treasury certificates rates, and an increase in the four-month bond fund rate. This did not herald a further rise in the central bank discount rate however, which was raised by 2 per cent to 8 per cent last month, with increases on May 2 and May 31.

General Motors last month requiring the group to make radios optional in its cars, excluding the Chevette and all Cadillac lines. The independent radio distributors said that they hoped to establish a precedent in the Toyota and Volkswagen suits which would force GM to make radios optional in the Chevette.

Other shareholders are: Yodogawa Seki Company (20 per cent), Pica Private Limited (20 per cent) and a Hong Kong businessman, Mr. Sui Kwok Chol (15 per cent).

THE DOLLAR SPOT AND FORWARD

Table showing Dollar Spot and Forward rates for various currencies and terms.

THE POUND SPOT AND FORWARD

Table showing Pound Spot and Forward rates for various currencies and terms.

CHANGE CROSS RATES

Table showing cross rates between various currencies like Sterling, Dollar, Deutschmark, etc.

ONDON MONEY RATES

Table showing London Money Rates for various terms and currencies.

MONEY RATES

Table showing Money Rates for various currencies and terms.

NEW YORK

Table showing New York money rates for various terms.

GERMANY

Table showing Germany money rates for various terms.

FRANCE

Table showing France money rates for various terms.

JAPAN

Table showing Japan money rates for various terms.

Local authority and finance houses seven days' notes, others seven days' fixed. *Long-term local authority mortgage for nominally three years 12-12 1/2 per cent; four years 12-12 1/2 per cent; five years 12-12 1/2 per cent; six years 12-12 1/2 per cent; seven years 12-12 1/2 per cent; eight years 12-12 1/2 per cent; nine years 12-12 1/2 per cent; ten years 12-12 1/2 per cent.

Advertisement for Occidental International Finance N.V. featuring OXY logo, Kuwaiti Dinars 7,000,000, 8 1/2 per cent Guaranteed Bonds due 1991, and a list of member banks and financial institutions.

APPPOINTMENTS INSURANCE WORLD STOCK MARKETS

Spillers' food ingredients group chief executive

Dr. John G. Chadwick has become managing director of the food ingredients group of SPILLERS in place of Mr. Maurice Moriarty...



DR. JOHN CHADWICK

Mr. J. P. Frayse will be relinquishing his appointments in the GUINNESS PEAT GROUP and GUINNESS MAHONY AND CO. on the expiry of his service agreement on July 31...

Earl Jellicoe, chairman of Tate and Lyle, is to become president of the LONDON CHAMBER OF COMMERCE AND INDUSTRY...

Mr. A. M. Rowlett has been appointed chairman and Mr. G. W. Dunningham, vice chairman, of BALFOUR RAND.

Mr. John Forsyth is to become group personnel director for July 1 of the Packaging and Paper Products Group unit of BRITISH PRINTING CORPORATION.

Mr. J. P. Bond has been appointed to the Board of HAWKNER SIDDELEY POWER TRANSFORMERS as marketing director...

WALL STREET

Table with columns for High, Low, Stock, and June 8 prices for various Wall Street stocks.

Occupancy: vital home risk question

IN THE underwriting assessment risk for the provision of commercial crime loss cover, occupancy and occupancy have long been fundamental factors...

Insurance Association published its assessment of member companies' 1978 crime loss payout. BIA's figures show that thefts from private homes are now totalling more than £100,000 a day...

TEL AVIV

Table with columns for Company, Price, and Change for various Tel Aviv stocks.

Indices

Table showing indices for NEW YORK - DOW JONES, MONTEAL, and JOHANNESBURG.

EUROPE

Table showing stock prices for AMSTERDAM, BRUSSELS/LUXEMBOURG, SPAIN, COPENHAGEN, VIENNA, GERMANY, and SWITZERLAND.

CANADA

Table showing stock prices for various Canadian stocks.

FRIDAY'S ACTIVE STOCKS

Table listing active stocks such as Canada World, Bally Mid, and others with their prices and changes.

TOKYO 1

Table showing stock prices for various Japanese stocks.

BRAZIL

Table showing stock prices for various Brazilian stocks.

HONG KONG

Table showing stock prices for various Hong Kong stocks.

AUSTRALIA

Table showing stock prices for various Australian stocks.

JOHANNESBURG

Table showing stock prices for various Johannesburg stocks.

Financial Rand U.S. 90.99 (Discount of 23.4%)

INTERNATIONAL CAPITAL MARKETS

BY FRANCIS GHILES AND JOHN EVANS

The bull market puts on weight

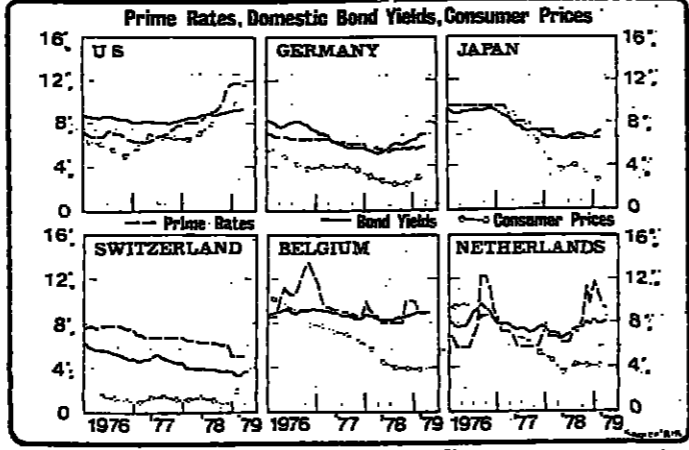
Eurodollar bond market's best rally since last summer moved into its second week, reinforcing the conviction among dealers that a bull market in dollar is emerging.

As a result of the tighter monetary policies being pursued by the hard-currency countries, the dollar market now represents the last pocket of excess international liquidity which can be readily tapped by borrowers.

DM 125 range in Frankfurt in the past few days. Gulf and Western International Investments NV, a subsidiary of U.S. conglomerate, is raising \$35m of guaranteed notes due 1984.

There are also signs that Swiss, French and Belgian investors have been buying DM paper, both in the foreign and domestic sectors of the DM market, albeit in small quantities.

Furthermore, the clouded future of the EMS has led some of them to gamble on the German currency. A revaluation of the D-Mark rather than a devaluation of the Belgian franc is anticipated by most.



EUROBOND COMMISSIONS

EIB joins the small investor debate

POWERFUL voice which has led the hotly contested debate over commission levels on new issues in the Eurobond market, only a few days after dust has settled on the subject at the annual meeting of the Association of International Bond Dealers in London.

As one of the most regular and widely respected borrowers in the bond markets, EIB's tactics could well set the pace for other issuers in coming months and will undoubtedly attract wide attention.

The argument that he and others have raised is that the domination of the Eurobond by institutional investors, and the "sweeteners" they are offered by bond management groups has effectively created a two-tier market.

Because of their greater investing power, a substantial part of this commission is passed onto institutions by the managing banks—effectively representing a discount for institutions purchasing the bonds.

Without such discounts, institutions would insist that the coupon and pricing formula for the whole issue should more accurately reflect market conditions.

FT INTERNATIONAL BOND SERVICE

Table with columns for DOLLAR ISSUES, YEN STRAIGHTS, OTHER STRAIGHTS, BONDTRAE INDEX AND YIELD, EUROBOND TURNOVER, FLOATING RATE NOTES, CONVERTIBLE BONDS, and JISS FRANC. It lists various bond issues with their respective yields and prices.

CURRENT EUROBOND ISSUES

Table listing Eurobond issues with columns for Borrowers, Amount, Maturity, Av life years, Coupon %, Price, Lead manager, and Offer yield %.

U.S. BONDS

BY STEWART FLEMING

An underlying caution

FOR THE fourth consecutive week bond prices in New York rose strongly against a background of further encouraging news on the economic outlook.

There are doubts about whether this can be sustained. Beef supplies, for example are expected to remain tight for several years. Prices of industrial products by contrast continued to rise strongly, particularly in sectors which are seeing the recent rises in oil prices affecting their business.

Another factor which has to be taken into account is the continued strength of credit demands and the lack of any sign so far that the Federal Reserve Board is anxious to ease its monetary policy a notch.

BY JOHN EVANS

Advertisement for NIPPON SHINPAN CO., LTD. featuring 8,000,000 Shares of Common Stock. Lists various international banks and financial institutions as agents and underwriters.

Parliament business this week

TODAY COMMONS—Statement on fu...

TOMORROW COMMONS—Chancellor of th...

LORDS—University Colle...

WEDNESDAY COMMONS—Budget deba...

LORDS—Ipswich Port Author...

THURSDAY COMMONS—Budget deba...

FRIDAY COMMONS—Debate on CAI...

Students' plea rejected

THE UNIVERSITY Council had rejected a plea by the Students Union...

A statement in the university's news letter this weekend said that for it to become involved in national or international political affairs...

New shipping service to Gulf

THE FIRST non-conference general cargo service operating to the Iranian Gulf from the UK West coast is expected to start today.

The Maritime Express charter freighter Cassarate will sail from Liverpool with a mixed cargo for Dubai, Sharjah, Kuwait, and Damman.

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

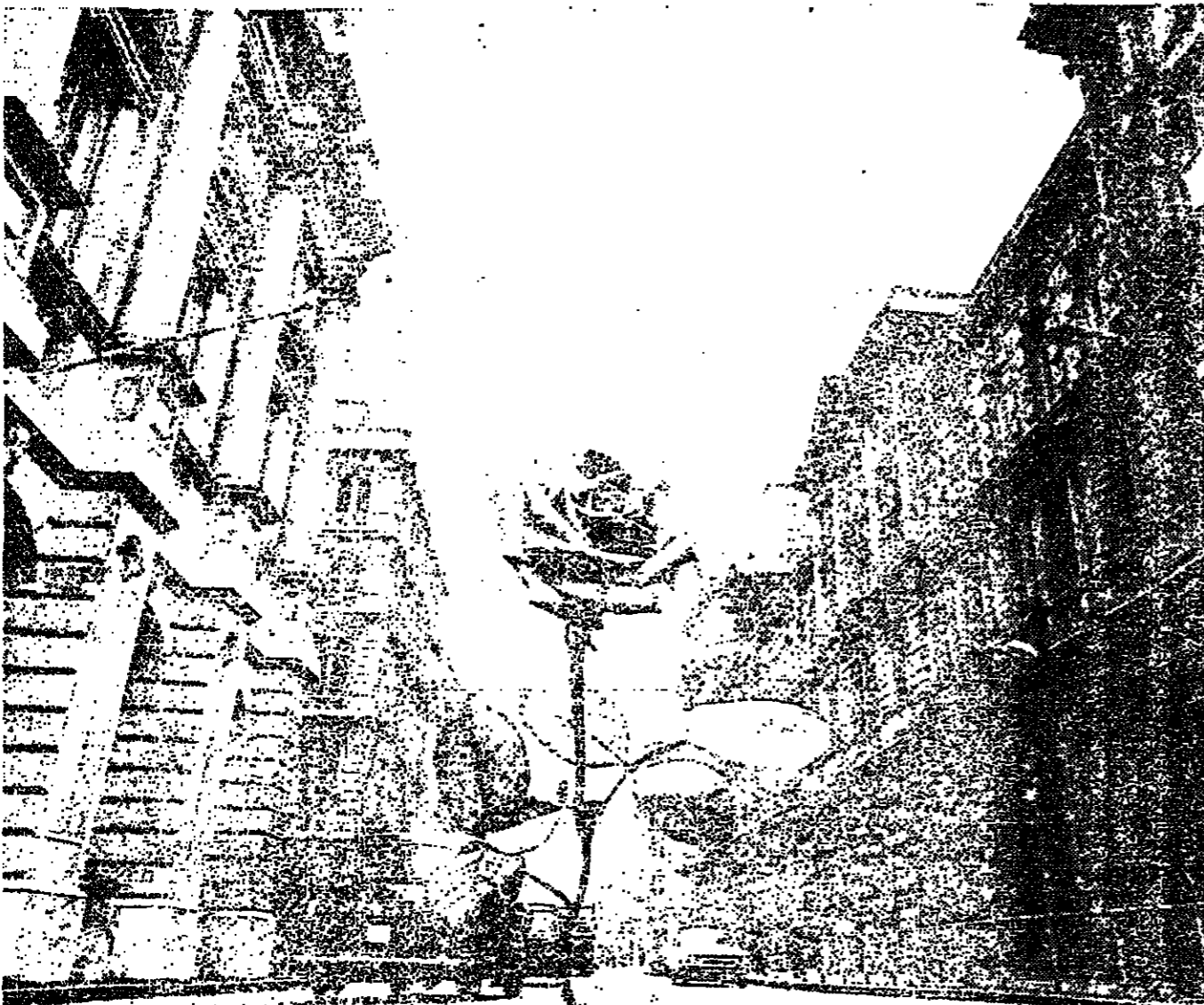
Table listing UK trade fairs and exhibitions with columns for Date, Title, and Venue.

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Table listing overseas trade fairs and exhibitions with columns for Current, Title, and Venue.

BUSINESS AND MANAGEMENT CONFERENCES

Table listing business and management conferences with columns for Date, Title, and Venue.



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All of these Notes having been sold, this announcement appears as a matter of record only.



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- List of banks and financial institutions including Abu Dhabi Investment Company, Algemeene Bank Nederland N.V., American Express Bank, etc.

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Allied Irish Banks Limited

Notice of Meeting

Notice of Meeting

Notice is hereby given that the Annual General Meeting of Allied Irish Banks Limited will be held at Bankcentre, Ballsbridge, Dublin 4 on Tuesday, 3rd July, 1979 at 12 o'clock noon for the following purposes:

Ordinary Business

To receive the Report of the Directors and Statement of Accounts for the year ended 31st March, 1979 and to declare the dividend therein recommended.

To elect Directors.

To consider and, if thought fit, pass an Ordinary Resolution in the following terms:

"That until further order of the Company in General Meeting the remuneration of the Directors be fixed at IR£6,500 per annum with, in the case of a Chairman, while holding such office, an additional sum of not less than IR£8,500 per annum and not more than IR£18,500 per annum, at the discretion of the Board, dependent on the extent of his time devoted to and the degree of his involvement in the affairs of the Company and its main subsidiaries, and in the case of a Deputy Chairman, while holding such office, an additional sum of IR£5,000 per annum".

To authorise the Directors to fix the Auditors' remuneration.

Special Business

To authorise the capitalisation out of Share Premium Account of IR£8,109,784.75 to be applied in payment of 32,439,139 shares of 25p each, to be issued fully paid to shareholders on the Register at the close of business on 8th June, 1979 in the proportion of 1 new share of 25p for every 2 shares of 25p held on that date, such new shares to rank pari passu with the existing shares of the Company and to qualify for dividends declared after the Annual General Meeting and fractions of shares to be sold and the proceeds distributed amongst the persons entitled thereto.

To approve the proposal of the Directors to offer for subscription not exceeding 5,164,236 shares of 25p each at a discount of 33 1/3% against the average of the dealing prices on The Stock Exchange on the Offer Date (or last preceding date on which the shares were quoted if there is no quotation on the Offer Date) to such employees in the permanent full time employment of the Company and its subsidiaries and pensioners and in such amounts as the Directors may in their discretion determine. To increase the Authorised Share Capital of the Company from IR£25,000,000 to IR£50,000,000. By Order of the Board, D.B. Motyer, Secretary.

Notes

1. A Member of the Company entitled to attend and vote at this Meeting is entitled to appoint a proxy to attend, speak and vote instead of him. A proxy need not be a member of the Company.
2. There are no contracts of service which are required to be made available for inspection at the Meeting.
3. In 1977 the Director's fee was approved at IR£5,000 per annum, with, in the case of a Chairman and a Deputy Chairman an additional payment of IR£10,000 per annum and IR£3,500 per annum respectively.
4. The Director's and Auditor's Reports and Accounts for the year ended 31st March, 1979 will be posted to Members and to Stockholders as soon as may be after normal postal services are available. At any time prior to the Annual General Meeting copies of such documents may be collected by Members and Stockholders, or inspected at the Registrar's and New Issue Department, Allied Irish Banks Limited, 7/12 Dame Street, Dublin or at the Company's Offices at 66 South Mall, Cork, 2 Royal Avenue, Belfast and 8 Throgmorton Avenue, London, EC2N 2DR. Stockholders as such are not entitled to attend the Annual General Meeting.
5. The specimen form of proxy which is printed with this Notice may be used as an instrument of proxy. Otherwise forms of proxy may be obtained from the Registrar's and New Issue Department, Allied Irish Banks Limited, 7/12 Dame Street, Dublin or from the Company's Offices at 66 South Mall, Cork, 2 Royal Avenue, Belfast and 8 Throgmorton Avenue, London EC2N 2DR.
6. This Notice is published pursuant to an Order of the High Court (Mr. Justice McWilliam) made on 31st May, 1979 under Section 133 of the Companies Act, 1963. Bankcentre, Ballsbridge, Dublin 4. 1st June, 1979.

Extract from the Report of the Directors for the year ended 31st March, 1979.

Issued Share Capital

On 31st July, 1978, 4,686,289 fully paid shares of 25p each were issued on conversion of IR£5,646,131: 10% Convertible Unsecured Subordinated Loan Stock 1985.

Results

The profit of the Group attributable to shareholders of Allied Irish Banks Limited amounted to IR£28,039,000 and has been dealt with as shown in the Consolidated Profit and Loss Account.

Dividend

An interim dividend of 3.5 pence per 25p share amounting to IR£2,271,000 was paid on 15th December, 1978 and it is recommended that a final dividend of 5.0 pence amounting to IR£3,244,000 be paid on 4th July, 1979 making a total distribution for the year of 8.5 pence. With the related tax credits, the gross distribution for the year will be equivalent to 12.14 pence representing an increase of 11.27% on the comparable gross distribution of 10.91 pence in 1978. If this recommendation is approved the balance of profit to be transferred to Revenue Reserves will amount to IR£22,356,000.

Subsidiaries

On 26th February, 1979 the Company subscribed for U.S. \$8,000,000 undated Subordinated Loan Stock of Allied Irish Investment Bank Limited.

Directors

The Directors have accepted with regret the resignations through retirement of Mr. F.L. Jacob, Mr. J.G. Sisk and Mr. O.J. Toole. The Directors retiring by rotation are Sir Cecil Bateman, Dr. L. St. J. Devlin, Dr. Declan Dwyer, Mr. J.E. Fitzpatrick, Professor Patrick Lynch and Mr. Patrick O'Keefe and being eligible they offer themselves for re-appointment. Since the end of the Financial Year the Directors have co-opted to the Board Mr. Maurice Abrahamson and Mr. Thomas Cavanagh. In accordance with Article 92 these gentlemen now offer themselves for re-appointment.

Interests in the Share Capital of the Company

The Directors have been informed that Irish Life Assurance Company Limited is now the holder of between 5% and 10% of the Issued Share Capital of the Company. With this exception no one person, whether a Director or otherwise, has, so far as the Company is aware, an interest of 3% or more in the Share Capital of the Company.

Contracts

No contracts of significance in relation to the Company's business in which Directors of the Company had an interest, subsisted at any time during the year ended 31st March, 1979. There are no service contracts in force for any Director with the Company or any of its subsidiaries with more than 12 months of the term unexpired or which may not be determined within a year without payment of compensation.

Auditors

Messrs. Coopers & Lybrand have signified their willingness to continue in office under Section 160 of the Companies Act, 1963.

Niall Crowley, Chairman
Patrick Lynch, Joint Deputy Chairmen
Declan Dwyer, Joint Deputy Chairmen
1st June, 1979.

Consolidated Balance Sheet 31st March, 1979

	1979	1978		1979	1978
	IR£000	IR£000		IR£000	IR£000
Capital and Reserves			Cash and Short Term Funds	699,458	675,056
Share Capital	16,220	15,048	Investments	405,818	342,878
Share Premium	21,214	17,013	Advances and Other Accounts, less Provisions	1,476,597	1,009,472
Capital Reserves	25,618	17,409	Plant and Equipment leased to customers	71,253	38,635
Revenue Reserves	88,819	75,010	Fixed Assets	62,176	52,608
Shareholders' Funds	151,871	124,480	Associated Companies	2,133	2,006
Minority Interest in Subsidiaries	950	851			
Loan Stock	4,793	10,439			
Floating Rate Notes	14,599	16,125			
Deferred Taxation	34,092	21,381			
Current Liabilities					
Notes in Circulation	8,679	7,271			
Current Deposit and Other Accounts	2,493,437	1,927,323			
Current Taxation	3,770	9,362			
Proposed Final Dividend	3,244	3,423			
	<u>2,509,130</u>	<u>1,947,379</u>			
	<u>2,715,435</u>	<u>2,120,655</u>		<u>2,715,435</u>	<u>2,120,655</u>

Consolidated Profit and Loss Account Year ended 31st March, 1979

	1979	1978
	IR£000	IR£000
Operating Profit:		
Allied Irish Banks Limited	26,609	24,254
Subsidiary Companies	12,576	10,870
Associated Companies	799	332
	<u>39,984</u>	<u>35,456</u>
Reduction in Provision against Advances	1,000	(1,000)
Profit before Taxation	40,984	34,456
Taxation	12,507	12,749
Profit after Taxation	28,477	21,707
Profit attributable to minority shareholders	438	7
	<u>28,039</u>	<u>21,700</u>
Extraordinary Items		
Profit attributable to the shareholders of Allied Irish Banks Limited	—	84
Appropriations:		
Transfer to Capital Reserves	168	—
Dividend Paid or Proposed:		
Interim dividend of 3.5 pence per 25p Share	2,271	814
Proposed final dividend of 5.0 pence per 25p Share	3,244	3,423
	<u>5,515</u>	<u>4,237</u>
Retained Profit:		
Allied Irish Banks Limited	14,136	11,297
Subsidiary Companies	8,005	6,028
Associated Companies	215	54
	<u>22,356</u>	<u>17,379</u>
	<u>28,039</u>	<u>21,616</u>
Earnings per 25p Share:		
Basic	43.2p	41.9p
Fully Diluted	41.1p	36.7p

Auditors' Statement

To the Members of Allied Irish Banks Limited. The above Accounts are an abstract of the Statutory Accounts of the Company for the year ended 31st March, 1979 on which we have reported without reservation.

Coopers & Lybrand,
Chartered Accountants,
Dublin.
1st June, 1979.

Allied Irish Banks Limited Form of Proxy

I/We
of
the undersigned Member(s) of the above-named Company hereby appoint the Chairman of the Meeting (see Note d)

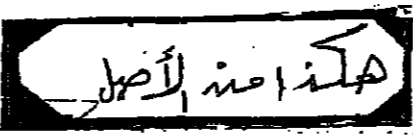
as my/our Proxy to vote for me/us and on my/our behalf at the Annual General Meeting of the Company to be held on 3rd July, 1979, and at any and every adjournment thereof.

Dated 1979. Signature

Please indicate with an "X" in the space below how you wish your votes to be cast.

ANNUAL GENERAL MEETING		
RESOLUTIONS	For	Against
1. To adopt the Report and Accounts and to declare the dividend recommended by the Directors.		
2. To re-appoint as a Director Sir Cecil Bateman who retires by rotation at the meeting under Articles 86 and 87.		
3. To re-appoint as a Director Dr. L. St. J. Devlin who retires by rotation at the meeting under Articles 86 and 87.		
4. To re-appoint as a Director Dr. Declan Dwyer who retires by rotation at the meeting under Articles 86 and 87.		
5. To re-appoint as a Director Mr. J.E. Fitzpatrick who retires by rotation at the meeting under Articles 86 and 87.		
6. To re-appoint as a Director Prof. Patrick Lynch who retires by rotation at the meeting under Articles 86 and 87.		
7. To re-appoint as a Director Mr. Patrick O'Keefe who retires by rotation at the meeting under Articles 86 and 87.		
8. To re-appoint as a Director Mr. Maurice Abrahamson who retires at the meeting under Article 92.		
9. To re-appoint as a Director Mr. Thomas Cavanagh who retires at the meeting under Article 92.		
10. To determine the remuneration of the Directors.		
11. To authorise the Directors to fix the Auditors' remuneration.		
12. To authorise a Capitalisation Issue of 1 new share of 25p for every 2 shares of 25p held.		
13. To authorise an Offer of shares to employees and pensioners.		
14. To increase the Authorised Capital from IR£25,000,000 to IR£50,000,000.		

- Notes
- To be valid this Proxy must be deposited at or returned to the Company's Registrar, 7/12 Dame Street, Dublin 2, together with any authorisation under which it is signed to reach them not less than 48 hours before the time fixed for the holding of the meeting, or adjourned meeting.
 - If the appointor is a corporation this form must be under its Common Seal or under the hand of some officer or attorney duly authorised in that behalf.
 - In the case of joint holders, the signature of any one holder will be sufficient but the names of all the joint holders should be stated.
 - You may, if you wish, delete "the Chairman of the Meeting" and insert the name(s) of your choice. Please initial such alteration.
 - If this form is signed and returned but without any indication as to how the person appointed Proxy shall vote, he will exercise his discretion as to how he votes or whether he abstains from voting.



AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as 'Minster Fund Managers Ltd.', 'MLA Unit Trust Managers Ltd.', 'Friends Provident Unit Trs Mgrs', and 'National Westminster (a)'. Each entry includes the company name, address, and a list of funds with their respective values and performance metrics.

Table listing unit trusts under 'National Westminster (a)', 'Friends Provident Unit Trs Mgrs', and 'MLA Unit Trust Managers Ltd.'. It details various investment funds and their current values.

Table listing unit trusts under 'Friends Provident Unit Trs Mgrs', 'MLA Unit Trust Managers Ltd.', and 'National Westminster (a)'. It provides a comprehensive list of fund offerings and their performance.

Table listing unit trusts under 'National Westminster (a)', 'Friends Provident Unit Trs Mgrs', and 'MLA Unit Trust Managers Ltd.'. It continues the list of authorized unit trusts and their details.

Table listing unit trusts under 'Tower Unit Trust Mgmt. Ltd.', 'Trades Union Unit Trs Managers', and 'Transatlantic and Gen. Secs (C) (V)'. It details various international and domestic investment funds.

Table listing unit trusts under 'Tower Unit Trust Mgmt. Ltd.', 'Trades Union Unit Trs Managers', and 'Transatlantic and Gen. Secs (C) (V)'. It provides further details on the listed unit trusts.

Table listing unit trusts under 'Tower Unit Trust Mgmt. Ltd.', 'Trades Union Unit Trs Managers', and 'Transatlantic and Gen. Secs (C) (V)'. It continues the list of unit trusts and their performance data.

OFFSHORE AND OVERSEAS FUNDS

Large table listing offshore and overseas funds from various international companies like 'Alexander Fund', 'Keyser William Ltd.', 'Allen Harvey & Ross Inv. Mgt. (C.L.)', and 'Keyser William Ltd.'. It includes fund names, managers, and performance information.

INSURANCE AND PROPERTY BONDS

Table listing insurance and property bond companies and their products, including 'Lloyd's Life Assurance', 'The London & Manchester Assn. Co. P', and 'N & S Group'. It details various insurance policies and bond offerings.

NOTES: A section providing additional information and disclaimers regarding the data presented in the fund listings, including references to prospectuses and regulatory requirements.

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FT SHARE INFORMATION SERVICE

FOOD, GROCERIES—Cont.

BRITISH FUNDS

Table of British Funds including 'Shorts' (Lives up to Five Years), Five to Fifteen Years, and Over Fifteen Years. Columns include Stock, Price, Dividend, and Yield.

FOREIGN BONDS & RAILS

Table of Foreign Bonds & Rails with columns for Stock, Price, Dividend, and Yield.

BANKS & HP—Continued

Table of Banks & HP with columns for Stock, Price, Dividend, and Yield.

CHEMICALS, PLASTICS—Cont.

Table of Chemicals, Plastics with columns for Stock, Price, Dividend, and Yield.

ENGINEERING—Continued

Table of Engineering with columns for Stock, Price, Dividend, and Yield.

AMERICANS

Table of American Stocks with columns for Stock, Price, Dividend, and Yield.

BEERS, WINES AND SPIRITS

Table of Beers, Wines and Spirits with columns for Stock, Price, Dividend, and Yield.

DRAPERY AND STORES

Table of Drapery and Stores with columns for Stock, Price, Dividend, and Yield.

HOTELS AND CATERERS

Table of Hotels and Caterers with columns for Stock, Price, Dividend, and Yield.

CANADIANS

Table of Canadian Stocks with columns for Stock, Price, Dividend, and Yield.

BUILDING INDUSTRY, TIMBER AND ROADS

Table of Building Industry, Timber and Roads with columns for Stock, Price, Dividend, and Yield.

ELECTRICAL AND RADIO

Table of Electrical and Radio with columns for Stock, Price, Dividend, and Yield.

INDUSTRIALS (Misc.)

Table of Industrials (Misc.) with columns for Stock, Price, Dividend, and Yield.

INTERNATIONAL BANK

Table of International Bank with columns for Stock, Price, Dividend, and Yield.

BANKS AND HIRE PURCHASE

Table of Banks and Hire Purchase with columns for Stock, Price, Dividend, and Yield.

COMMONWEALTH & AFRICAN LOANS

Table of Commonwealth & African Loans with columns for Stock, Price, Dividend, and Yield.

LOANS

Table of Loans with columns for Stock, Price, Dividend, and Yield.

FINANCIAL TIMES

Table of Financial Times with columns for Stock, Price, Dividend, and Yield.

LOANS

Table of Loans with columns for Stock, Price, Dividend, and Yield.

FINANCIAL TIMES

Table of Financial Times with columns for Stock, Price, Dividend, and Yield.

CHEMICALS, PLASTICS

Table of Chemicals, Plastics with columns for Stock, Price, Dividend, and Yield.

ENGINEERING MACHINE TOOLS

Table of Engineering Machine Tools with columns for Stock, Price, Dividend, and Yield.

FOOD, GROCERIES, ETC.

Table of Food, Groceries, Etc. with columns for Stock, Price, Dividend, and Yield.

FINANCIAL TIMES

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Large table of stock prices for various companies, including food, groceries, and other sectors. Columns include Stock, Price, Dividend, and Yield.

INDUSTRIALS—Continued

Table of industrial stocks including companies like British Petroleum, Shell, and ICI, with columns for stock name, price, and other financial metrics.

INSURANCE—Continued

Table of insurance stocks including companies like Royal Indemnity, Commercial Union Assurance, and others.

PROPERTY—Continued

Table of property-related stocks and investment trusts, including various real estate and investment funds.

INVESTMENT TRUSTS—Cont.

Table of investment trusts such as British American Investment Trust, Anglo-Siam Investment Trust, and others.

FINANCE, LAND—Continued

Table of finance and land-related stocks and investment trusts, including various financial institutions and land investment funds.

Advertisement for Stewart Wrightson International Insurance Brokers for the U.K., featuring a logo and contact information.

MINES—Continued

Table of mining stocks including Australian, Tins, Copper, and Miscellaneous, with columns for stock name, price, and other metrics.

LEISURE

Table of leisure-related stocks including television and entertainment companies.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including companies like Rover and BSA.

Commercial Vehicles

Table of commercial vehicle stocks including companies like Leyland and Daimler.

Components

Table of component stocks including various parts and accessories manufacturers.

Garages and Distributors

Table of garage and distributor stocks including companies like Halfords and Autovox.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks including companies like News International and Newsprint.

PAPER, PRINTING

Table of paper and printing stocks including companies like Wiggins Teape and Newsprint.

ADVERTISING

Table of advertising stocks including companies like British Advertising and Media.

PROPERTY

Table of property stocks including various real estate and investment funds.

SHIPPING

Table of shipping stocks including companies like British Overseas Airways and others.

SHOES AND LEATHER

Table of shoe and leather stocks including companies like Clarks and others.

SOUTH AFRICANS

Table of South African stocks including various companies from that region.

TEXTILES

Table of textile stocks including companies like J. & F. Wright and others.

TOBACCOS

Table of tobacco stocks including companies like British American Tobacco.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land investment trusts.

Finance, Land, etc.

Table of finance, land, and other investment trusts.

FINANCE

Table of finance stocks including various financial institutions.

OILS

Table of oil stocks including companies like Shell and British Petroleum.

OVERSEAS TRADERS

Table of overseas trader stocks including companies like Anglo-Siam and others.

RUBBERS AND SISALS

Table of rubber and sisal stocks including companies like Guthrie & Co.

TEAS

Table of tea stocks including companies like Tetley and others.

MINES

CENTRAL RAND

Table of Central Rand mining stocks.

EASTERN RAND

Table of Eastern Rand mining stocks.

FAR WEST RAND

Table of Far West Rand mining stocks.

O.F.S.

Table of O.F.S. (Overseas Finance and Securities) stocks.

FINANCE

Table of finance stocks including various financial institutions.

CENTRAL AFRICAN

Table of Central African mining stocks.

DIAMOND AND PLATINUM

Table of diamond and platinum stocks.

REGIONAL MARKETS

Table of regional market data for various countries.

OPTIONS

Table of options data including 3-month call rates.

LET THE GIN BE HIGH & DRY! Really Dry Gin

CONTRACTORS WHO CARE Rush & Tompkins Builders & Civil Engineers

Brazil raises coffee prices

By Rick Turner in Sao Paulo BRAZIL has raised its minimum coffee export price and export taxes. Exports were suspended a week ago while officials assessed the extent of the damage caused by last month's frost.

May car sales rise in rush to beat Budget

SALES OF new cars in the UK last month were 47 per cent higher than in May 1978. Manufacturers attribute the record sales partly to buying ahead of tomorrow's budget.

On the other hand the number of cars imported into the UK by Ford—32,059—dropped as a percentage of its total sales compared with April. Instead Ford's increase in total sales—up from 54,370 in April to 59,221 in May was largely met by increased UK production.

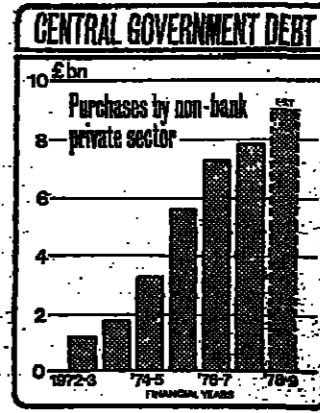
Two-point Government plan to curb NEB powers

By Hazel Duffy. GOVERNMENT policy on the National Enterprise Board, to be outlined in tomorrow's Budget statement, will centre on a curbing in the board's annual budget and a programme of disposals which will ensure that the private sector can participate in the successful companies in the board's portfolio.

THE LEX COLUMN

New challenges in the Budget

The financial markets of the City have already sobered up considerably since the general election. And after more cold showers last week in the shape of the banking and trade figures they are approaching tomorrow's Budget in a subdued frame of mind.



But there will still be many hurdles to jump. Public sector pay awards seem to be accelerating, and the projections for public spending are bound to be subject to greater than usual uncertainty.

Romania signs contracts to build 1-11 airliner

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT PLANS BY Romania to build the British Aerospace 1-11 twin-engine jet airliner in quantity through the 1980s were confirmed over the week-end. Final contracts were signed between the UK group and The National Centre of the Romanian Aircraft Industry.

the European Airbus story is expected this week, when Rolls-Royce sign a memorandum of understanding with Airbus Industrie, providing for the A-300 Airbus to be offered to prospective customer airlines with the RB-211 engine in its Dash-624 version.

Protecting the PSBR

There can be no expectation of any major relief on this front in 1979-80. The current feeling in the City is that Sir Geoffrey will not be able to squeeze the projected public sector borrowing requirement much below the £8.5bn promised by his predecessor.

Weather UK TODAY MOSTLY cloudy with thundery rain, but bright intervals. E. England and much of Scotland may stay dry with some sunshine.

Howell to explain fuel supply policy

BY MICHAEL CASSELL MR. DAVID HOWELL, the Energy Secretary, will make a statement to the Commons today in response to mounting criticism of the Government's handling of the oil and petrol supply.

made it clear that the Government does not regard North Sea oil as an "escape route" for the UK's problems. Mr. Howell is expected to come in for some tough questioning from the Opposition.

"to prevent exploitation under the guise of market force pressures." The President of the Farmers Union of Wales, Mr. Myrddin Evans, warned that the success of the harvest could depend on the availability of fuel.

Worldwide weather forecast table listing various countries and their weather conditions.

Pope 'can never be parted from Poland'

BY CHRISTOPHER BOBINSKI IN WARSAW POPE John Paul II left Poland yesterday evening, ending his nine-day visit, the first ever by the head of the Roman Catholic Church to a Communist-ruled country.

At the field which is overlooked by the Wawel castle, the ancient home of the kings of Poland, the people were as calm and controlled as the service as at any church on a Sunday. They applauded as the Pope said that the St. Stanislaus celebrations signified a new era for them.

He warned his listeners: "We know from our history that we must not at any price allow moral disorder to rule. We have paid the bitter price of that too many times in Poland's past."



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